

PRESIDIO RESTORATION ADVISORY BOARD MEETING

REPORTER'S TRANSCRIPT OF PROCEEDINGS

TUESDAY, JANUARY 14, 2014

BUILDING 67, PRESIDIO

SAN FRANCISCO, CALIFORNIA

Reported by: MARK I. BRICKMAN, CSR RPR
License No. 5527

ATTENDEES

RAB Members:

Mark Youngkin, Facilitator
Eileen Fanelli
Brian Ullensvang
Julie Cheever
Gloria Gee
Barbara Newton
Edward Callanan
Julian Hultgren
Sam Berman

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BE IT REMEMBERED that, pursuant to Notice

of the Meeting, and on January 14, 2014, 7:07 PM at
Building 67, Presidio of San Francisco, California,
before me, MARK I. BRICKMAN, CSR No. 5527, State of
California, there commenced a RAB meeting under the
provisions of the Presidio Trust.

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1 FACILITATOR YOUNGKIN: Welcome to the
2 regularly scheduled meeting of the Restoration Advisory
3 Board, City of San Francisco. I'm Mark Youngkin,
4 community co-chair. We don't have to go around the table
5 and introduce everybody.

6 Does everybody have an agenda? Any other
7 topics or discussions that anybody would like to add?
8 Any announcements?

9 Moving right ahead, to topic number 4,
10 discussions and presentations.

11 MS. FANELLI: I see that it says
12 "Quarterly report," and I've been sitting in my office
13 fiercely typing it up because it's due tomorrow in the
14 mail, and so it's not finished in the sense that I have
15 it to do a presentation for with all the dollars and
16 everything laid out.

17 I have it in draft. It will be out
18 tomorrow.

19 FACILITATOR YOUNGKIN: Would you rather
20 wait till next month?

21 MS. FANELLI: I can give it to you next
22 month. So we'll do the slides and everything next month,
23 but I will update you.

24 Things have been fierce, and I do have one
25 announcement. I don't know -- you may all be aware --

1 that Genevieve Coyle has resigned from the Trust and she
2 has a job with a law firm downtown.

3 We're all very excited for her, and she's
4 been on that job now for a week and a couple of days, and
5 she's e-mailed to me that she has already written one
6 motion for a judge and a brief and all sorts of things.

7 So she's very excited about it and seems to
8 be doing well so far.

9 But her absence has caused me to be
10 extremely buried until I adjust for the last three weeks
11 because I've taken over her work on Mountain Lake and
12 some of the other project sites.

13 And we also are in month four countdown-
14 wise before May. So we are fiercely, fiercely struggling
15 to get all sorts of different activities done.

16 And so in terms of milestones that have
17 occurred since we last met, we did get the Construction
18 Completion Reports out for both Baker Beach 1A and Baker
19 Beach 2, and I do not believe that I have cc'd the RAB to
20 let you know that Baker Beach 2 report is out, but I will
21 do that. I'm going to make a note here on my agenda.

22 I think I reported last month on Mountain
23 Lake, that we had completed all of our sediment removal.
24 Indeed we have, and the contractor's now working very
25 hard to take the sediment offsite completely by the end

1 of the month.

2 So they are pulling out of the North Arm.
3 They are putting in erosion controls. They have
4 essentially dismantled the former materials handling area
5 are doing some minor grading and will be getting erosion
6 controls in there, as well.

7 Probably in February, we will follow up
8 with limited planting. There will be planting of trees
9 in the former MAJ area, and there will be a volunteer
10 day -- I believe it's February 8th -- where our Natural
11 Resources Department will be working with volunteers to
12 plant some native plants in the North Arm area, and
13 probably along the east accessway.

14 So you'll still see activity out there, but
15 essentially that project, as far as I'm concerned, is
16 done and we're trying to get those guys offsite.

17 The Construction Completion Report is due
18 to me for review at the end of the week. So it is
19 scheduled to go to DTSC the beginning of February.

20 MR. BERMAN: So all that dewatering
21 actually worked?

22 MS. FANELLI: It did. It did.

23 It was a long process, longer than we had
24 thought it would be, primarily I think because of the
25 North Arm. That was a challenge.

1 We are finishing up today some work that's
2 happening in the lake right now which is actually Natural
3 Resources work. It's not remediation work.

4 That's prolonging us a little bit getting
5 offsite, but we will make our goals on that site.

6 MR. BERMAN: So is the lake actually
7 deeper now than what it was when you first started?

8 MS. FANELLI: Yes, it is. On average,
9 it's close to four feet deeper. In some places, it is
10 six feet deeper.

11 The material that Terri is removing from
12 the edges. It's not going out of the lake. It's
13 actually going into the bottom of the lake.

14 So there's a little bit kind of coming
15 back, but most of the material obviously was ours and it
16 went offsite.

17 MS. SEGAL: Is there any change to the
18 area which is the City Park?

19 MS. FANELLI: No.

20 MS. SEGAL: That's all going to be the
21 same?

22 MS. FANELLI: It's going to be all the
23 same.

24 On Barnard Avenue Firing Range, we also
25 submitted the Draft Construction Completion Report. That

1 was I think one of the last send buttons Genevieve
2 pushed, and so if you don't have that, I will make sure
3 you get a copy of that, too.

4 But that site is basically completely done.
5 All the plants are planted and I think it looks rather
6 nice. If you ever walk up that way, you can take a look
7 at it.

8 I think that is the primary activity on our
9 active known enumerated sites, other than we are working
10 with DTSC on outstanding site certifications.

11 There's a long list there, and so hopefully
12 we can get some movement on that.

13 MR. BERMAN: Is that sort of held up at
14 DTSC? It is pretty much out of your office; right?

15 MS. FANELLI: It's out of my office.
16 They're all related with one project manager at DTSC,
17 quite frankly. So it is DTSC working with Bob Boggs
18 essentially to complete his site certs.

19 MR. BERMAN: So does that just mean it's a
20 really heavy load for him or does he get other duties so
21 he can't get to it?

22 MS. FANELLI: I don't know. I would
23 imagine that it's other duties, so he hasn't gotten to
24 it.

25 MR. BERMAN: After all -- after all the

1 discussions about having extra staff and things like that
2 at DTSC to move things along, and May coming up in a few
3 months, they couldn't put Bob a hundred percent on this?

4 MS. FANELLI: No. Actually, I think the
5 folks that they have put on besides Bob have all
6 processed their documents and those closures have all
7 come through.

8 I think the issues are with Bob, and he
9 hasn't articulated to us, either. That's the problem.
10 We need him to articulate what the questions are so then
11 we can respond to them. So we're working on that.

12 On the unknown site work, we have made
13 progress, as well. I think that we have submitted for
14 virtually all of the sites they have asked us to with the
15 exception of Battery Frontal Slopes.

16 There is a report going out -- it is dated
17 today, but it will likely go out tomorrow to DTSC -- and
18 these are basic assessments.

19 And what we are trying to achieve with
20 Battery Frontal Slopes, Merchant Road, Old Fill Site,
21 Bluff Skeet Range, Slide Dump Site, Lendrum Court,
22 miscellaneous sites, DTSC's direction of no further
23 action or they believe that there is a waste release and
24 it needs to be addressed under CERCLA, which will put it
25 into a different category, and then we will move forward

1 and deal with those in that category and we will document
2 mostly their action on the rest.

3 That's where we're trying to get with those
4 list of sites.

5 MS. SEGAL: Are there any sites that we
6 have to go back to the insurance company for those?

7 MS. FANELLI: These are sites that will be
8 covered under the REEL policy. Truth is that we've
9 already made potential claims to all of them, both to the
10 Army and to the Zurich.

11 MS. SEGAL: Okay.

12 MS. FANELLI: So that's why we need DTSC
13 to make a decision, because then we can in essence
14 finalize those claims, because DTSC has told us that
15 there's an issue or there's not an issue.

16 Battery Frontal Slopes is a high-level
17 summary report. It should be issued tomorrow. Merchant
18 Road, they've had for a long time, DTSC, and so we're
19 waiting for comments back.

20 Old Fill, we have been responding to
21 comments back and forth with Lori, who's been the project
22 manager there for a while, and I sent her a red line in
23 response to comments.

24 I just had a conversation with her, so my
25 sense is that we have a few more back and forths on that

1 report. Hopefully it will be resolved soon.

2 Bluff Skeet Range, DTSC has asked us to do
3 some additional investigation work. Brian has
4 facilitated that. So we're going to be going out there
5 the end of January to do some additional work.

6 Slide Dump, the -- DTSC had asked us to do
7 some additional sampling. We did that sampling. We had
8 earlier asked for no further action based on no
9 contaminants above any screening level.

10 They asked us to do some additional
11 sampling. We did that sampling and we found no
12 contaminants above any screening level, so we have
13 revised and we submitted that report, as well, to DTSC.

14 MR. BERMAN: What are we looking for
15 there?

16 MS. FANELLI: It looks like slag. It's
17 friable and non-friable.

18 MR. BERMAN: Metals.

19 MS. FANELLI: We looked for metals and we
20 looked for PAHs, neither of which are present above any
21 screening level.

22 Lendrum Court, we submitted a Draft
23 Preliminary Endangerment Assessment to DTSC. We just got
24 some comments back. So we are working with DTSC to
25 respond to those comments and get the PEA finalized.

1 This is one site where we all know that
2 there is further action, and so we anticipate doing a
3 Voluntary Cleanup Agreement with DTSC and the Army on
4 this particular site.

5 It's located very close to our residents on
6 Lendrum Scott, which is the North Scott neighborhood, so
7 we have already had one meeting with those tenants, the
8 Trust has, and we will likely have several more, but
9 we're working on resolving that issue.

10 MR. BERMAN: What's the contaminant there?

11 MS. FANELLI: We have lead, which is our
12 most common contaminant. It looks like there is a little
13 bit of Army debris which is in the sand.

14 It's not like a monofill landfill, but it
15 looks like they had put incinerator debris and some other
16 debris and then graded it around, and so it's in pockets.

17 There's a lot of gopher activity that's
18 caused some of the debris to come to the ground surface,
19 primarily glass, and that's a path for bringing the lead
20 and other contaminants up to the ground surface.

21 So we need to look at how to stabilize that
22 and stop that from happening.

23 MR. BERMAN: Where did the lead come from?
24 Is it from paint?

25 MS. FANELLI: Whatever they burned. I

1 don't know. It's the most common contaminant out here.
2 I think it's paint and other products.

3 MR. ULLENSVANG: It was pretty commonly
4 used for other things.

5 FACILITATOR YOUNGKIN: Incinerator ash.

6 MR. BERMAN: It's not just lead.

7 MR. ULLENSVANG: It's not just lead from
8 what I've seen.

9 MS. FANELLI: Lead is the one that's
10 driving the risk. Basically from the data we have, it's
11 the only one that poses a potential risk, but we haven't
12 finished our assessment activities, essentially.

13 MS. SEGAL: What is the assessment on
14 Lendrum Court?

15 MS. FANELLI: I don't have it here, but
16 it's about eleven buildings around the area. The
17 material is concentrated on the southeastern end.

18 MS. SEGAL: Okay.

19 MS. FANELLI: The miscellaneous sites --
20 when we say "miscellaneous sites," we're referring to the
21 1999 IT report.

22 So we started with one building, 644, and
23 we've been discussing with DTSC since July essentially
24 format and how we do the analysis of all of the sites,
25 including the 1999 report, and we've used 644 as part of

1 our template.

2 I just sent -- after many discussions, I've
3 just sent yet another revised building 644 report to
4 DTSC.

5 We're actually going to be talking to DTSC
6 about that format tomorrow -- excuse me. On Thursday to
7 hopefully resolve that that is the correct format, and
8 then we are going to put all the remaining sites in that
9 same format to facilitate their review.

10 I'm having Angela step in to kind of manage
11 and guide that process because there's a fair number of
12 write-ups.

13 There's about 150 buildings that we've done
14 drafts for, maybe half of them that we've actually
15 submitted to DTSC. I don't know if DTSC's going to
16 really review them until we reformat them, but we're
17 working that out with DTSC so that we can hopefully get
18 some decisions on -- if any of those particular buildings
19 rise to something other than a no further action status.

20 And then DTSC, as you know, has asked us to
21 prepare a basewide final report, and I am having Mary Jo
22 doing that.

23 I'm expecting to see something from her
24 that's very preliminary and internal at the end of this
25 week, but our target is to get something to DTSC and to

1 the Park Service the end of the month for their initial
2 review.

3 What that report is doing is documenting
4 compliance with the Consent Agreement. So it's kind of
5 running parallel to our finalization of NFA or no
6 something needs to be done on some of these miscellaneous
7 sites.

8 Our goal with that final report is then
9 that's the basis that DTSC can then use to issue an
10 acknowledgement of satisfaction in the Consent Agreement
11 and have the Consent Agreement go away.

12 MR. BERMAN: When that is issued by DTSC,
13 does that mean essentially that you've completed all
14 the -- all the remediation?

15 MS. FANELLI: I've completed all the
16 requirements of the Consent Agreement.

17 MR. BERMAN: Oh, only -- I see.

18 MS. FANELLI: That's what it means.

19 MR. BERMAN: So there will still be other
20 projects outside of that?

21 MS. FANELLI: Potentially. So things that
22 are done under a Voluntary Cleanup Agreement would happen
23 under a Voluntary Cleanup Agreement, like Lendrum Court.

24 MR. BERMAN: Much of those unknown sites
25 will be outside of --

1 MS. FANELLI: Potentially. If DTSC deems
2 further action.

3 Quite frankly, most of them have no further
4 action. We anticipate that there will be some additional
5 follow-up work there.

6 MS. CHEEVER: Do you mean the MOA?

7 MS. FANELLI: I mean the Consent
8 Agreement, the 1990 Consent Agreement between DTSC and
9 the Trust.

10 FACILITATOR YOUNGKIN: '99.

11 MS. FANELLI: What did I say?

12 MS. CHEEVER: You said Consent Agreement.

13 MS. FANELLI: I'm sorry. I meant Consent
14 Agreement from 1999. Thank you.

15 MR. ULLENSVANG: Not the memorandum of
16 agreement.

17 MS. FANELLI: Not the MOAs.

18 MS. CHEEVER: Oh.

19 MS. FANELLI: Because they're not the
20 DTSC.

21 MR. ULLENSVANG: There was the MOAs, and
22 then there was the agreement between the Park Service,
23 the Trust and DTSC.

24 MS. CHEEVER: And what's it called?
25 Consent Agreement? And what is it?

1 MS. FANELLI: It is the whole governing
2 document with what we've been doing with DTSC on all
3 these sites.

4 MS. SEGAL: You said the skeet range, you
5 need additional investigative work, which is what DTSC
6 has been asking for.

7 Is that part of the consent -- would that
8 be part of the final report or how is it --

9 MS. FANELLI: It will be in the final
10 report. The way we're handling a handful of
11 miscellaneous sites as if you read the Consent Agreement,
12 there is an OU 7 basewide RAB, which the activities which
13 have to occur under are not specified.

14 DTSC clarified in writing in a letter in
15 order to comply with that OU 7 basewide RAP, please do
16 XYZ, and one of the things was to assess the
17 miscellaneous sites to make sure there isn't an issue.

18 So that's what we're doing.

19 That report that Mary Jo is writing, that
20 is our probable participation, and this is how the Trust
21 did that, and we have the RAP and here's the RAB meetings
22 and da-da-da and that's my opportunity to reference
23 whatever document you have at the time.

24 MS. CHEEVER: Can you reference it even
25 though you don't have it in your hand?

1 MS. FANELLI: Yeah. I can say it's in
2 progress. Right. Not a problem.

3 Similarly, I am flipping over to Water
4 Board, so we do -- everything we've done for Agnes has
5 been per the Regional Water Quality Control Board order,
6 and that document is signed by Water Board, Park Service
7 and the Trust, and we have two main activities to finish
8 there.

9 We have the Construction Completion Report
10 for 207-231. That is going out in a day or two, and
11 we'll make sure you're copied on that. It's probably too
12 big e-mail, but we'll get it posted.

13 And then we are finishing -- then on 207-
14 231, we will be preparing a groundwater evaluation.

15 Where the Trust is now with that is --
16 while the 207/231 has all been cleaned, we have one well
17 that we put in after our cleanup of the 231 RU, that big
18 excavation that hit a little pocket of gasoline.

19 So we have some gas in a well that's above
20 standards, but it's not in any surrounding borings or
21 other wells that we have.

22 So we know we have a little pocket, so what
23 we're working on is how we're going to handle it.

24 What the Trust wants to do is argue that
25 the site is clean given its current use, because it is.

1 There is no risk, and put a land use control on it,
2 similar to what we did with Comm PX.

3 When the Quartermaster Reach Marsh is
4 constructed, then we would have to address that small
5 pocket, and it would be most reasonable to address it
6 when that construction happens.

7 Right now the Trust can't address it
8 because it's in the Doyle construction corridor. We
9 can't even get there to do anything about it.

10 So -- but it's close by, but it's something
11 that we could address. So that's what our proposal is
12 going to be, to handle it as an O&M, land use control
13 activity, and we're working with the Water Board about
14 whether or not they can accept that.

15 So that's our 207-231 sort of update and
16 challenge, and then we are finishing backfilling 637.
17 That was a site that was closed by the Water Board.

18 The Doyle Drive team found a little
19 additional contamination. It wasn't that little, but we
20 went out there under our Petroleum Contingency Plan and
21 we excavated and cleaned that all up, and are in the
22 process of finishing our backfilling now.

23 So we'll hopefully be out of there next
24 week, writing that Construction Completion Report and
25 getting that off to Agnes, as well.

1 MR. BERMAN: Does the Water Board feel
2 guilty about missing that?

3 MS. FANELLI: No. I don't think anybody
4 feels guilty. Irritated, maybe --

5 MR. BERMAN: Yeah.

6 MS. FANELLI: -- that we didn't get it
7 done earlier, but I wouldn't say guilty.

8 MS. SEGAL: Irritated.

9 MS. FANELLI: So the Water Board is also
10 working towards rescission of the order. We were
11 preparing a summary report.

12 The document is in compliance with the
13 order, and I know Agnes is drafting an order -- a new
14 order that would actually rescind the old order.

15 And that goes through a different process
16 than DTSC. It actually gets noticed, because it's their
17 board's action.

18 So we're working towards a March 7th date,
19 and that's the date that Water Board would need to notice
20 the rescission.

21 MS. SEGAL: Is that something that
22 Jennifer would have been working on?

23 MS. FANELLI: Genevieve would have been
24 helping.

25 MS. SEGAL: Genevieve, I mean,

1 MS. FANELLI: Agnes is pretty good. She
2 does all of her own document development. Although I
3 have Andrea helping in terms of that Water Board
4 language, and when we see something, we'll be working
5 together with Park Service on that language, but I
6 haven't seen anything yet from --

7 MS. SEGAL: The Water Board by March 7th
8 so they can meet their own requirements?

9 MS. FANELLI: Exactly.

10 MR. BERMAN: How is that -- I'm just
11 curious. How is the Water Board order? Is it mentioned
12 in the Consent Agreement at all? Is there any mention of
13 the existence of that?

14 MS. FANELLI: I don't think so.

15 MS. CHEEVER: Isn't the Consent Agreement
16 for the so-called CERCLA sites?

17 MS. FANELLI: Correct.

18 MS. CHEEVER: Which is a completely
19 different place than what the Water Board is?

20 MS. FANELLI: Right.

21 MS. CHEEVER: Why was it determined that
22 DTSC and not the EPA was the lead regulatory agency?

23 MR. ULLENSVANG: That would have been
24 before the Consent Agreement. That would have been
25 decisions made in the late '80s or early '90s. I don't

1 know what document that is in.

2 FACILITATOR YOUNGKIN: Because it wasn't a
3 Superfund site, so went to state oversight, right? So
4 DTSC became -- now if they had listed it as a Superfund
5 site --

6 MR. ULLENSVANG: It still could have gone
7 to the state, but I don't think EPA works too much on
8 Superfund sites.

9 MS. FANELLI: That's in a nutshell where
10 we're at. There's a fair amount of still paperwork and
11 documentation that we're trying to get pulled together,
12 and then facilitating DTSC and Water Board's activities,
13 made decisions and reviewed documents and get
14 information.

15 MS. SEGAL: I have a question. On the
16 groundwater evaluation you're doing, is that a parallel
17 report with the summary report?

18 MS. FANELLI: Yeah, right.

19 MS. SEGAL: Okay.

20 MS. FANELLI: So at the end, hopefully we
21 have a decision so we know what to say about it in the
22 summary report. It's basically what's happening.

23 There's a few blanks both on the one that
24 addresses the CERCLA sites and the Water Board sites.

25 MS. CHEEVER: I know that the Trust is

1 working on lead-based paint.

2 Is that also in a program that needs a
3 final report?

4 MS. FANELLI: It does not need a final
5 report. Interestingly enough, the Consent Agreement with
6 DTSC doesn't even mention the lead-based paint.

7 There is no document compelling us to do
8 the lead-based paint that's written, other than there is
9 an approved work plan, obviously, that we got finally in
10 2008.

11 FACILITATOR YOUNGKIN: MOAs. I think the
12 MOAs said something about it.

13 MS. FANELLI: Right, but the MOAs are not
14 regulatory documents. They don't have any bearing.
15 Although the Consent Agreement and the Water Board
16 reference the MOAs, they're not the same type of
17 document.

18 We are rushing madly on lead-based paint to
19 complete. I think we have a shot. There may be a
20 handful of buildings that are not done, but essentially
21 we're -- we are now working out the last sort of five to
22 eight percent of the buildings that are left.

23 So hopefully we'll be able to get that
24 taken care of.

25 You know, one of the things the Trust did

1 was she advanced funds and they stabilized building 2.

2 So if you ever are down on Lincoln and
3 Funston and the big building that has the cannons and the
4 balls in front of it -- cannonballs in front of it that
5 looked fairly ratty, it's been stabilized and repainted.

6 We're out there doing basically a
7 preliminary base paint around that building.

8 MS. CHEEVER: Do you think every building
9 had lead-based paint?

10 MS. FANELLI: Almost every building in the
11 Presidio had lead-based paint. However, not all
12 buildings needed to be cleaned up.

13 MS. CHEEVER: In looking at the
14 introduction, I find I have little questions, like
15 there's a place where the Trust -- not you, but the Trust
16 says in a report it had last year that lead-based paint's
17 been addressed in 814 buildings, and I know that means it
18 hasn't been moved. It's just been addressed.

19 And there's another place where it has a
20 different --

21 MS. FANELLI: There's 814 buildings/
22 structures --

23 MS. CHEEVER: Yeah.

24 MS. FANELLI: -- on our list of lead-based
25 paint sites.

1 MS. CHEEVER: Is that all the buildings on
2 the Presidio?

3 MS. FANELLI: It's more.

4 FACILITATOR YOUNGKIN: And structures.

5 MS. FANELLI: Pipes.

6 MS. MONAGHAN: Places where there were
7 sheds.

8 MS. FANELLI: There's concrete structures
9 on our list. There's lots of odd things on our list.

10 MS. CHEEVER: Is the pipeline considered a
11 structure?

12 MS. FANELLI: When I say "pipeline," it
13 could just be an elbow for backflow prevention. If it
14 was numbered by the Army, it may be on our list.

15 MS. CHEEVER: There were files of fuel
16 pipeline.

17 MS. FANELLI: There's different.

18 MS. CHEEVER: You're not counting it when
19 you say that.

20 MS. FANELLI: That's been cleaned up.

21 MS. CHEEVER: I'm just wondering how this
22 gets up to the number of 814.

23 MS. FANELLI: If you open up the lead-
24 based work plan, those are the buildings and/or
25 structures that are included.

1 MR. BERMAN: Does the Water Board decision
2 require public hearing of any kind?

3 MS. FANELLI: It goes in front of their
4 board, which is open to the public. So the public can
5 make a comment because it's noticed.

6 It doesn't take a separate hearing, I don't
7 think. I'm not sure what the proper way to describe
8 that. It's an action by the board.

9 MR. ULLENSVANG: I think they have open
10 board meetings.

11 MS. FANELLI: Yeah.

12 MR. BERMAN: Does that mean, then, that
13 that order is out, that Agnes no longer has a job?

14 MS. FANELLI: Absolutely not. She's
15 probably relieved so she can get on to some of her other
16 activities.

17 So I will get you some Power Point
18 information next week -- next month with dollars and all
19 that type stuff.

20 MR. BERMAN: Is there something
21 preliminary you can give us on the -- on the financial
22 side?

23 MS. FANELLI: Well, we're still invoicing
24 Zurich and Zurich is still paying our invoices to them.
25 Obviously lag by -- some of them lag by thirty or so

1 days, but we've been invoicing consistently over a
2 million dollars a month and receiving that back.

3 Our invoice for this month will probably be
4 a million two, a million three, but I am anticipating
5 that's going to start going down as we finish -- finish
6 up.

7 But it may not go down all that
8 insignificantly because lead-based paint is still going
9 at a clip and it's accumulating a fair amount of cost for
10 soil removals, et cetera.

11 MR. BERMAN: Now, as it turns out, the
12 insurance policy was a really good deal, and Zurich has
13 not tried to fight it at all, I guess.

14 MS. FANELLI: Well, not since the last
15 court ordered mediation, they haven't tried to fight it,
16 but there was obviously legal exchange between the Trust
17 and Zurich.

18 But after the last sort of non-binding
19 arbitration or mediation, the judge found essentially
20 pretty much completely in the Trust's favor, and Zurich
21 has stopped pushing the issue and has been paying.

22 MS. CHEEVER: Actually in keeping with our
23 discussion about the lead-based paint --

24 MS. FANELLI: Mm-hmm.

25 MS. CHEEVER: -- it's good for the Trust

1 that that was included in the insurance policy.

2 MS. FANELLI: Yes, it was.

3 MS. CHEEVER: Someone must have made an
4 effort to insert that.

5 MS. FANELLI: I think it was always
6 discussed as a scope of work. I'm not sure why it
7 didn't. Maybe Brian knows why it didn't show up in the
8 actual Consent Agreement.

9 MR. ULLENSVANG: I don't recall. There
10 were conditions with the Army and the state, and I think
11 the Trust at that point wanted to include it so that it
12 wasn't a big deal.

13 MS. CHEEVER: It was in the insurance
14 policy.

15 MR. ULLENSVANG: But as far as being in
16 the Consent Agreement, because my recollection is the
17 Trust was anxious to get that work done.

18 MS. CHEEVER: Well, I'm just saying it's
19 great it was included.

20 MS. FANELLI: It is.

21 MS. CHEEVER: It's one of the things
22 you're getting reimbursed for right now.

23 MS. FANELLI: It is.

24 MR. BERMAN: So far how much money has
25 Zurich paid?

1 MS. FANELLI: Zurich's paid north of
2 twenty million dollars on enumerated sites, on overruns
3 of the RSL, and I'm anticipating that they will pay still
4 close to thirty million dollars by the time it's all said
5 and done on the RSL.

6 MR. BERMAN: Wow. This was the triumph
7 that -- what was his name? Jim --

8 FACILITATOR YOUNGKIN: Meadows.

9 MR. BERMAN: Someone should be writing him
10 a congratulations letter or has he received a death
11 threat from Zurich?

12 MS. FANELLI: I don't know. I never had
13 the pleasure of meeting the man.

14 MS. SEGAL: I don't think Zurich lost any
15 money.

16 MR. BERMAN: But still, at the time that
17 the insurance company -- and Brian, tell me if this is
18 not the case. A lot of people felt it was an enormous
19 overpayment.

20 MR. ULLENSVANG: I don't know what other
21 people felt. I know that it was felt that it was a
22 requisite part of the deal, because a lot of people felt
23 that the cleanup costs would be more than a hundred
24 million dollars.

25 A lot of people had feelings different ways

1 and I'm glad that the program benefitted the way it did.

2 FACILITATOR YOUNGKIN: I've come across
3 references in my notes where the Army wanted the
4 insurance policy.

5 MR. ULLENSVANG: Yeah. There were lots of
6 people who wanted it.

7 FACILITATOR YOUNGKIN: I know as RAB
8 members, since we weren't part of the negotiations, we
9 didn't really know about the insurance policy or how it
10 was negotiated, but felt that the seven million dollars
11 may have been better spent on remediation rather than
12 insurance at that time.

13 MR. BERMAN: Yeah, because I remember
14 there was some feeling at a time when it was a large
15 amount of money to put out right away at the beginning.

16 FACILITATOR YOUNGKIN: Right. And we were
17 looking for money still at that time, so -- yeah. It
18 seemed like a lot of money out with no guarantee of
19 meaning coming back at that time. But it worked out
20 good.

21 MR. BERMAN: It certainly did.

22 Does that mean that Zurich is never going
23 to be in this business again?

24 MS. FANELLI: No.

25 MR. ULLENSVANG: No.

1 MS. SEGAL: It's a big insurance company.

2 MS. MONAGHAN: It took twenty years to
3 accrue interest.

4 MS. SEGAL: That seven million accrued
5 nicely for them.

6 FACILITATOR YOUNGKIN: Okay. Any other
7 questions for Eileen on the project status report?

8 Okay. Thank you.

9 MS. FANELLI: You're welcome.

10 FACILITATOR YOUNGKIN: We look forward to
11 the quarterly report next month.

12 MR. BERMAN: What is the total -- Eileen,
13 what is the total overrun at the present time?

14 MS. FANELLI: I think we have -- well,
15 that's hard -- I need table -- first table 1 because it
16 sort of shows you the Army's payment, the interest
17 income. It's sort of all global.

18 MR. BERMAN: Right.

19 MS. FANELLI: But the overrun above the
20 SIR is north of twenty million the way we calculated it
21 with all of the agreements and everything else in place,
22 and I anticipate that it will be close to thirty above
23 the SIR.

24 So I'm trying to separate out there costs
25 associated with unknown contamination sites that have

1 been paid separately.

2 MS. CHEEVER: What is -- I know you had it
3 last week, the figures, but what's the current estimated
4 total cost of everything?

5 MS. FANELLI: Total estimated cost at
6 completion to get us done and the orders rescinded is 172
7 million.

8 FACILITATOR YOUNGKIN: Have you ever seen
9 total cost expended by the Army anywhere?

10 MS. FANELLI: Prior to the Trust?

11 FACILITATOR YOUNGKIN: Yeah. Prior --
12 just what they spent.

13 MS. FANELLI: I have not. I'm sure it's
14 available somewhere, but it might take research.

15 FACILITATOR YOUNGKIN: I don't know.

16 MR. ULLENSVANG: I'm not sure how
17 available it would be. They were not forthcoming with it
18 when they were doing work.

19 MS. CHEEVER: Somewhere in some of the
20 documents that we're looking at for the report, I think
21 there's a figure of 130 million.

22 Do you remember that?

23 FACILITATOR YOUNGKIN: 120 million. I got
24 that from my meeting notes. They had actually handed out
25 at one time a small little spreadsheet like where they

1 had the expenditures for a year, you know, '94, '95, '96,
2 '97 and they had projected I think 120 million dollars by
3 '97 or something like that.

4 MS. CHEEVER: They projected that. We
5 couldn't use that as a fact, though. We couldn't use
6 that as a fact. It was projected before '97.

7 FACILITATOR YOUNGKIN: We can always call
8 Bruce Handel and ask him.

9 MS. FANELLI: You can.

10 FACILITATOR YOUNGKIN: Bruce Handel is
11 still around.

12 MS. CHEEVER: The Army does deserve credit
13 for what it did.

14 MS. FANELLI: They did a fair amount of
15 FDS work. They did the Crissy Field work. They did a
16 lot of work.

17 MR. BERMAN: It would be nice to have it
18 in there the total cost was some number.

19 FACILITATOR YOUNGKIN: I'm estimating 300
20 million, total everything. You know, Army, all the way
21 back to the '80s. They were doing work by '88, '89.
22 Taking out tanks.

23 MR. BERMAN: And Crissy Field is how many
24 acres?

25 FACILITATOR YOUNGKIN: 1,400.

1 MR. BERMAN: Cost per acre for San
2 Francisco property, a pretty good deal.

3 FACILITATOR YOUNGKIN: Exactly. You don't
4 have Bruce Handel's e-mail address, do you?

5 MS. FANELLI: I sure do.

6 FACILITATOR YOUNGKIN: Could you forward
7 that to me?

8 MS. FANELLI: Sure.

9 FACILITATOR YOUNGKIN: I can ask him the
10 cost just for fun.

11 Okay. Moving on to old and new business,
12 RAB adjournment, future public participation and the RAB
13 final report chapter one we're working on.

14 So the future public participation. I'm
15 not quite sure where we were going with that, but --

16 MS. MONAGHAN: It's all described in the
17 document so far.

18 FACILITATOR YOUNGKIN: Chapter 8.

19 MS. MONAGHAN: Yeah, so I think that the
20 next step would be to decide who's going to -- what
21 people are interested in and get them signed up for.

22 MR. BERMAN: Jan wrote a memo on that, Jan
23 Blum on that, and is that sort of -- she had a couple
24 interesting points in that.

25 FACILITATOR YOUNGKIN: It was an

1 announcement in the eNews she talked about.

2 It could be something that could happen,
3 adding our names in the general mailing list. I think
4 that's the crux of her suggestion.

5 Like with the Lendrum Court site now, it
6 becomes a Voluntary Cleanup Agreement, so that has its
7 own public participation, like those things there.

8 So there's procedures for doing public
9 participation --

10 MS. MONAGHAN: Yeah.

11 FACILITATOR YOUNGKIN: -- already
12 established from DTSC, a lot of them.

13 MR. BERMAN: There is the monitoring
14 that -- there's a fair amount of monitoring that will go
15 on after May --

16 FACILITATOR YOUNGKIN: Mm-hmm.

17 MR. BERMAN: -- and presumably there will
18 be annual reports on the monitoring.

19 FACILITATOR YOUNGKIN: Quarterly.

20 MS. FANELLI: There's O&M annual reports
21 of the O&M agreement.

22 MR. BERMAN: So -- would it be in
23 appropriate to get -- I mean, those reports will probably
24 have an executive summary, right?

25 MS. FANELLI: We've done one. It does, I

1 believe, have sort of a summary report in the front.

2 MR. BERMAN: And that's presumably going
3 to be a public document?

4 MS. FANELLI: It is submitted to DTSC, so
5 it's currently sitting on the DTSC web page.

6 FACILITATOR YOUNGKIN: And Envirostor.

7 MS. FANELLI: Yes.

8 MR. BERMAN: Is that something, besides
9 being on the eList, so we can get the executive summary
10 of the -- of those annual reports?

11 MS. FANELLI: Yeah. I think you could,
12 but the question is how -- are you asking that the Trust
13 specifically create a list and e-mail them to you?

14 MR. BERMAN: That will be nice.

15 MS. FANELLI: I do suggest that if you
16 have concepts or ideas, that you certainly put them in
17 writing to the Trust.

18 FACILITATOR YOUNGKIN: We're not doing
19 that now.

20 MR. BERMAN: Pardon?

21 FACILITATOR YOUNGKIN: We're not doing
22 that now. So you can't make special arrangement there.
23 The way it's working now is we sort of get notice of it
24 and we go looking at the document.

25 MS. FANELLI: Right. I think that's what

1 we would do. We send you notice that the document was
2 prepared. Therefore if I send you an automatic e-mail
3 that something has been prepared --

4 FACILITATOR YOUNGKIN: I like your idea.
5 I'm not sure logistically who would do that and how we
6 would convince them to do that.

7 And --

8 MR. BERMAN: Is it going to be kind of a
9 future thing which it's something that you have all this
10 monitoring that goes on and that's sort of the
11 activity -- the continuing activity after the cleanup?

12 So my thought was in some respect there's
13 sort of looking at the trail behind us to see if
14 everything is okay, and I wasn't sure what the
15 appropriate mechanism would be.

16 What came to mind was getting those
17 annual -- the executive summary, some of those annual
18 reports, because that will summarize everything.

19 Whether those are going to be on a website
20 that we could all access or whether they're going to be
21 just e-mailed. I don't know the mechanism, but it seemed
22 to me that following the -- all that monitoring is sort
23 of the last hurrah.

24 MS. MONAGHAN: I will assume that they
25 won't e-mail because it will be a big document.

1 MR. BERMAN: I was thinking of the
2 executive summary. I was not thinking of the documents.
3 Those would be -- as Eileen said, it's a public document.
4 We can go and find them.

5 But the executive summaries may be only a
6 page or so, and it was sort of inviting you to go after
7 the full report if there was something in that executive
8 summary that you really wanted to pursue.

9 FACILITATOR YOUNGKIN: Somehow the eNews
10 that goes out summarized that executive summary, like a
11 news article, and then have a link to the full document
12 or something like that.

13 It seems like that would be easier to get
14 someone to do rather than e-mailing an executive summary.
15 If they could just put the executive summary in the
16 eNews.

17 MR. BERMAN: The whole executive summary?

18 FACILITATOR YOUNGKIN: Depending on how
19 long it is. If it was one page, it would make a nice
20 little article.

21 If it was longer than that, they would have
22 to digest it and condense it. It has to be some science
23 person.

24 MR. ULLENSVANG: They also will not be
25 very exciting reading for eNews readers. It's pretty

1 boring.

2 MS. FANELLI: It's a technical document.
3 I think normally what the Trust does is give people
4 links.

5 FACILITATOR YOUNGKIN: So we've been
6 working on just to try to get notification that these
7 things have been finished and they're available, so if
8 anyone's interested, they see the notification and they
9 can go find it.

10 Besides that, yeah, we're still kind of
11 fishing.

12 MS. CHEEVER: What did we -- I'm trying to
13 remember. I tried to look up what our chapter said, but
14 what did we agree? What did the Trust say about --

15 FACILITATOR YOUNGKIN: Well, we haven't
16 really given the Trust anything yet. I think we should
17 give them chapter 8.

18 MS. CHEEVER: Yeah.

19 FACILITATOR YOUNGKIN: Do you feel like
20 it's far enough along to --

21 MS. CHEEVER: You know what? I realize --
22 well, we talked about it with you that we hadn't put in
23 about tenants because we weren't aware about how much
24 tenants are kept informed, so I think that should be
25 added to chapter 8.

1 FACILITATOR YOUNGKIN: When you're talking
2 to the Lendrum Court tenants, is it a special informative
3 meeting?

4 MS. FANELLI: No. I think we just e-mail
5 the tenants. The tenants live in the actual units.

6 FACILITATOR YOUNGKIN: Do they have these
7 mayor's meetings.

8 MS. FANELLI: I don't know. I don't do
9 the normal public outreach. Anything with our rental
10 units. I'm only involved to the extent there's an
11 environmental remediation issue.

12 FACILITATOR YOUNGKIN: Maybe we should
13 talk to the public outreach people at the Trust. Should
14 we try to meet with somebody and talk with them?

15 You don't happen to have the name of
16 someone, do you?

17 MS. FANELLI: Internal Affairs is headed
18 up by Joshua Steinberger. You'd want to contact the --

19 FACILITATOR YOUNGKIN: Kind of a Dante
20 name, Josh --

21 MS. FANELLI: Joshua Steinberger.

22 FACILITATOR YOUNGKIN: Okay.

23 MR. BERMAN: How often is the eNews
24 publication going to be?

25 MS. MONAGHAN: Monthly. I get one monthly

1 now.

2 FACILITATOR YOUNGKIN: Yeah. I think
3 that's better to push it out to people rather than have a
4 website where you have to go look for the information.

5 MS. MONAGHAN: Yeah.

6 FACILITATOR YOUNGKIN: Okay.

7 MS. CHEEVER: Would you be happy if it
8 said: "Reports available"?

9 FACILITATOR YOUNGKIN: Yeah, you know.

10 MS. CHEEVER: Executive summary.

11 FACILITATOR YOUNGKIN: Yeah. As much as
12 we can get, I guess. As much as is practical for someone
13 to do, you know, if we don't know the budgets and what
14 their expectations are. Try and digest Dave's reports
15 and summarize them, not that easy a lot of times.

16 MS. MONAGHAN: I just think that they have
17 an environmental section that they say this report's been
18 finished, it's posted on the Trust website and you can
19 look at it or go to the library and read it.

20 MR. BERMAN: So you won't have to have a
21 password to do that?

22 MS. MONAGHAN: I don't think so.

23 MS. FANELLI: Almost all of our RABs are
24 posted on our Trust web page. You can read them.

25 FACILITATOR YOUNGKIN: Okay. Let's move

1 on and talk about chapter 1. We've been working on the
2 introduction and background sections, chapters 1 and 2,
3 and I just read what Julie sent me before the meeting and
4 it's coming along beautifully.

5 MS. CHEEVER: Oh, good.

6 FACILITATOR YOUNGKIN: Sounds like a nice
7 story. So we should have that done in the next couple
8 days.

9 MS. CHEEVER: Yeah.

10 FACILITATOR YOUNGKIN: And then we'll send
11 that out to everybody. Chapter 1, and chapter 2 should
12 follow not too soon, another week or so after that, and
13 then we have sort of the meat of the thing. 3, 4 and 5
14 are the innovations, contributions, community staff.

15 So that would be in February. So hopefully
16 we can finish in March.

17 MS. CHEEVER: Mm-hmm. Including the parts
18 that other people have done, like --

19 MR. BERMAN: Is Doug contributing to this
20 at all?

21 FACILITATOR YOUNGKIN: Doug is not
22 contributing at all. It would be nice to have his help
23 because he's a great writer and he lived most of this
24 personally.

25 MR. BERMAN: Yeah.

1 FACILITATOR YOUNGKIN: But he's still
2 involved. He says he will be here the last meeting.

3 MR. BERMAN: Which is in April?

4 FACILITATOR YOUNGKIN: April 8th.

5 MS. MONAGHAN: Mm-hmm.

6 MS. CHEEVER: So what we're trying to do
7 in this is to make the report readable and interesting to
8 anybody in the general public who might pick it up, maybe
9 either another RAB or other community RAB.

10 So the challenge, without going into too
11 much detail, is putting in enough detail and just sort of
12 an objective straightforward way that it makes sense,
13 like defining what the Presidio is or what a RAB is and
14 all that.

15 And so the chapter 1 has been slow because
16 it's the opening chapter, and you need to explain what
17 the whole context is, what an incredibly complex project
18 it is, not to mention the cleanup of the Presidio, doing
19 enough to make it interesting without overdoing it. So
20 that's what's been happening.

21 But I'm glad you think it's going okay.

22 FACILITATOR YOUNGKIN: Julie's turning it
23 from a technical report to a story that you can actually
24 read.

25 MS. MONAGHAN: Okay.

1 FACILITATOR YOUNGKIN: More interesting to
2 read.

3 MS. MONAGHAN: I was thrilled the first
4 time.

5 FACILITATOR YOUNGKIN: Yeah. It's still
6 got all that in there.

7 MS. CHEEVER: We also talked about --
8 about it. What I'm doing is in line with what I
9 discussed with Mark, so --

10 FACILITATOR YOUNGKIN: Yeah.

11 MS. SEGAL: I wonder if the -- since they
12 haven't been engaged in the Presidio RAB, but the
13 Presidio RAB is just a unique RAB of nationwide RABs, I
14 wonder if any of the -- I don't have any contacts there
15 to speak of, a couple, of the outreach people or the
16 public participation people at EPA, Region 9 or
17 headquarters at some point would be interested.

18 Because it's really an interesting story to
19 be told, and particularly because of some of the failures
20 of some of the RABs nationwide and in Region 9, that the
21 Presidio RAB is just a unique --

22 FACILITATOR YOUNGKIN: Yeah.

23 MS. SEGAL: -- thing. That's the wrong
24 word.

25 FACILITATOR YOUNGKIN: I hope they would

1 be interested in it.

2 MR. BERMAN: What's Saul's last name.

3 FACILITATOR YOUNGKIN: Bloom.

4 MR. BERMAN: Bloom. I don't know whether
5 you have talked with him, but he had, you know, some very
6 interesting initial --

7 MS. CHEEVER: Right.

8 MR. BERMAN: -- involvement.

9 MS. CHEEVER: Which is currently quite
10 thoroughly documented, not even in chapter 1, but in
11 chapter 2.

12 MR. BERMAN: Mm-hmm.

13 FACILITATOR YOUNGKIN: I've thought
14 several times about there's a lot of people that could be
15 interviewed. Michael Work could be interviewed. He had
16 a lot to do in the early days.

17 It's fairly daunting and complicated to
18 write as is without involving other people. So it just
19 hasn't happened.

20 MS. CHEEVER: Yet.

21 FACILITATOR YOUNGKIN: Yet. It still
22 could.

23 MS. CHEEVER: Does the schedule we're
24 talking about fit in with it being able to be referenced
25 or appended to your report?

1 FACILITATOR YOUNGKIN: Yeah. I think so.

2 MS. FANELLI: I'm trying to get our report
3 finalized obviously in April essentially.

4 FACILITATOR YOUNGKIN: Yeah. I think
5 we'll be done by -- we will be done by April, yeah.
6 Chasing down Saul Bloom and interviewing him and talking
7 to him and trying to incorporate his thoughts into it.

8 It would be interesting. I would actually
9 like to check in with you will those people. Jan Baxter,
10 and Robert Reinhardt. He had a big part in those early
11 days. He's funny. He was a bulldog.

12 MS. MONAGHAN: Technical Review Committee.

13 FACILITATOR YOUNGKIN: He was a bulldog.

14 MS. SEGAL: The Technical Review Committee
15 that became the RAB.

16 MR. BERMAN: But in terms of -- of how the
17 other RABs have done and failed, Saul has sort of kept up
18 with a lot of that, and so that's why I mention that.

19 He might be -- if a comment about how this
20 RAB is unique compared to others, you might get some
21 input from him.

22 MS. SEGAL: Coming from him instead of us.

23 MR. BERMAN: Well, I don't know.

24 MS. CHEEVER: He's sort of one of us.

25 FACILITATOR YOUNGKIN: We talked about

1 getting letters from people. Getting a forward written
2 by someone. We decided that we can just do all of that
3 ourselves.

4 MR. BERMAN: And keeping with a zero
5 budget volunteers.

6 MS. MONAGHAN: Unless the people that are
7 at the RAB at the end, it's our perspective of the
8 process.

9 MS. CHEEVER: It says that in a way.

10 Besides making the thing itself accessible
11 is to make it so that someone leafing through and just
12 wanting to look at one chapter can look at one chapter.

13 Not know every bit of background, but that
14 the chapter would make a certain amount of sense.

15 MR. BERMAN: Short stories.

16 FACILITATOR YOUNGKIN: Yeah. So, you
17 know, if we want to contact someone, I'm not against it.
18 I've sort of decided it's awkward to incorporate them
19 into this now.

20 MR. BERMAN: I agree with that. I'm just
21 responding to Sara's comment about understanding the
22 uniqueness of this RAB, and that Saul would be the person
23 that I would go to to try to get some insight on that.

24 FACILITATOR YOUNGKIN: Yeah. He -- I
25 haven't talked to Saul since we kicked him off the RAB,

1 actually, so I am not quite sure.

2 MS. CHEEVER: The record should show he
3 was kicked off not for malfeasance, but not being able to
4 keep attendance.

5 FACILITATOR YOUNGKIN: We kept him on for
6 years and years. He would never show up, a year would go
7 by. Saul, you got to come to one meeting. He never
8 showed up.

9 And then when we sent him the letter
10 telling him he wasn't a member anymore, he was mad.

11 MS. CHEEVER: Do you know who that is?

12 MS. FANELLI: I've never met him.

13 MS. CHEEVER: There's a group called Arc
14 Ecology.

15 FACILITATOR YOUNGKIN: He worked at
16 Hunters Point.

17 MS. CHEEVER: Arc Control. They're very
18 concerned with ecology.

19 FACILITATOR YOUNGKIN: He had grants at
20 Hunters Point.

21 MS. SEGAL: He sure did.

22 MR. ULLENSVANG: Environmental justice.

23 MS. SEGAL: Anyhow --

24 FACILITATOR YOUNGKIN: Yeah.

25 MS. SEGAL: Okay.

1 FACILITATOR YOUNGKIN: Okay. That's where
2 we're at right now.

3 MS. SEGAL: The world of RAB. I wasn't a
4 member, but sat in on a couple of Hunters Point RAB
5 meetings.

6 FACILITATOR YOUNGKIN: I was a member
7 there for about six months. Yeah. That was tough. It
8 was very contentious at Hunters Point RAB.

9 MR. BERMAN: Wasn't it disbanded at a
10 given point?

11 MS. SEGAL: Fort Ord was.

12 FACILITATOR YOUNGKIN: Fort Ord was.
13 Hunters Point, something happened.

14 MS. MONAGHAN: It was ugly.

15 MS. SEGAL: Okay.

16 FACILITATOR YOUNGKIN: Okay. Anything
17 else you'd like to say about?

18 MS. SEGAL: Chapter 7 is what, 2, 3, 4, 5.
19 What's 7?

20 FACILITATOR YOUNGKIN: 8. 8's finished.

21 MS. CHEEVER: Maybe it could be refined a
22 little it. That's the other thing. We probably want to
23 refine the whole thing after we get it all done.

24 FACILITATOR YOUNGKIN: Are we ready to
25 release 8? Can we give 8 to Eileen?

1 MS. CHEEVER: Do you want to see 8?

2 MS. FANELLI: I'm more than happy to.

3 MS. CHEEVER: I would like to look at it
4 one more time. If you send it to me and you want a
5 certain response, document what you want me to do with
6 it. Read it, respond or whatever. Tell me what you want
7 me to do.

8 FACILITATOR YOUNGKIN: I want her to say
9 that no, this doesn't seem practical, or yes, we're going
10 to be -- you know, we kind of outline what public
11 participation would be after we're gone. You can just
12 check to see if it makes sense.

13 MS. FANELLI: These are your
14 recommendations for public participation.

15 MR. ULLENSVANG: You're testing to see if
16 these are recommendations that the Trust might be also
17 willing to accept if you made them?

18 FACILITATOR YOUNGKIN: Those are in there,
19 too. Most of it is is just trying to explain what's in
20 place after we're gone.

21 MS. FANELLI: Or what you want to be in
22 place or both. What is in place and what you would like
23 to see.

24 MS. MONAGHAN: Yeah.

25 FACILITATOR YOUNGKIN: Yes. Exactly.

1 MS. FANELLI: Okay.

2 MS. CHEEVER: It's basically saying we're
3 very satisfied that the cleanup has been finished. We
4 realize there might be more things.

5 This outlines what you know, but we're
6 doing this for the public saying there are these
7 contingency plans, plus we also would hope that there
8 would be this public outreach.

9 FACILITATOR YOUNGKIN: Plus Voluntary
10 Cleanup Agreements, there are mechanisms in place, so
11 there's not just a void. There's things that continue
12 on.

13 And some recommendations being on the
14 e-mail list, maybe notices and eNews.

15 MS. FANELLI: And I can check to see what
16 the response from the Trust Internal Affairs might be.

17 FACILITATOR YOUNGKIN: Right. That would
18 help.

19 MS. FANELLI: Yeah.

20 MS. CHEEVER: This chapter has been sent
21 to the whole RAB. Anybody here since we're going to be
22 giving it to Eileen in a week.

23 MS. SEGAL: Send it as attachments to the
24 e-mail? Yeah. I'm sure you've given it to me.

25 MS. MONAGHAN: Chapter 8.

1 FACILITATOR YOUNGKIN: Chapter 8, the
2 final adjournment chapter.

3 MS. MONAGHAN: I read it.

4 FACILITATOR YOUNGKIN: It's pretty
5 straightforward.

6 MR. BERMAN: So after May, what will you
7 be doing?

8 MS. FANELLI: I will be doing a
9 combination of continuing to wrap up, making sure that
10 the operations and maintenance plans are all being
11 implemented and probably helping with a little bit of
12 environmental compliance type activities here.

13 But all of that's still sort of evolving,
14 how exactly after -- fiscal year fourteen essentially
15 will be what service Alan and I and Nina will
16 particularly be providing to the Trust.

17 But there's a fair amount of cleanup still.
18 I hope that we get the orders rescinded and everything is
19 done, but I know there's going to be a big mess of paper
20 that still has to be put in the file drawer and cleaned
21 up a little bit.

22 So there will be some cleanup work that
23 we'll have to do.

24 MS. CHEEVER: Cleanup of the cleanup.

25 MS. FANELLI: Making sure that things are

1 archived appropriately.

2 MS. CHEEVER: There's some reference to
3 the administrative record, actually a formal term.

4 MS. FANELLI: It is.

5 MS. CHEEVER: Can you describe what you
6 consider the administrative record to be?

7 MS. FANELLI: The administrative record is
8 actually in the 103 library. It's electronic, but it's a
9 listing of the documents that form the basis and the
10 backup for the cleanup program.

11 MS. CHEEVER: So it has all the documents.
12 Does it also have, for example, all of Mark's
13 transcripts?

14 MS. FANELLI: I don't know if those are in
15 the record, honestly. I don't think so. But we do have
16 them all. They're all in the library as you know because
17 I got them on a jump drive from Barbara.

18 MS. CHEEVER: That's true, but I read
19 somewhere that the TRC records are in the Park Service
20 archives.

21 FACILITATOR YOUNGKIN: They have a copy of
22 them.

23 MR. ULLENSVANG: I have a copy of them.

24 MS. CHEEVER: Yeah. So where do your
25 administrative records start? Does it start with where

1 the Trust took over the cleanup?

2 MS. FANELLI: I don't think so. I think
3 it goes back further than that. I need to research your
4 question a little bit, because it isn't clear to me.

5 We publish the administrative record all
6 the time. I have my own list of what I consider really
7 the key documents, and a lot of times we'll do a summary
8 document that compiles, references and appends a whole
9 bunch of earlier documents.

10 So my goal is to make sure that at least my
11 key document list, the decision documents are all in a
12 place that's fairly accessible in the future.

13 MS. CHEEVER: Well, do you expect that it
14 would be kept at the Trust library --

15 MS. FANELLI: Oh, yeah.

16 MS. CHEEVER: -- once you --

17 MS. FANELLI: It's actually in the Trust
18 library.

19 MS. CHEEVER: Would it be kept there?

20 MS. FANELLI: Electronic files will always
21 be accessible. Not paper. There's all of archives that
22 go off to San Bruno.

23 MR. ULLENSVANG: A federal document
24 retention vault.

25 MS. CHEEVER: Well, just out of curiosity,

1 do things like comment letters on cleanup plans get
2 included in the administrative record?

3 MS. FANELLI: Well, they're part of the
4 RAPs. They're part of the comments response documents of
5 the Final RAP.

6 MS. CHEEVER: There's a responsiveness
7 summary.

8 MS. FANELLI: Yeah. They're all appended
9 to the responsive summary. At least the ones that have
10 gone out since I've been here.

11 MS. CHEEVER: Do you think the
12 administrative record also has the -- okay. That's
13 different than that, the transcripts, yeah.

14 But you would have the record -- would it
15 then have the record of the documents that the Army put
16 out?

17 MS. FANELLI: We have --

18 MS. CHEEVER: And like their FS RAP for
19 the main --

20 MS. FANELLI: That's part of the
21 administrative record.

22 MS. CHEEVER: Even though it was
23 superseded by the Trust.

24 FACILITATOR YOUNGKIN: They would have
25 paper copies.

1 MS. FANELLI: We have electronic copies
2 and we have a few paper copies. I'm not sure how long
3 the paper copies will last, but the electronic copies are
4 available.

5 FACILITATOR YOUNGKIN: How far back do
6 electronic copies go?

7 MS. FANELLI: Well, we scanned them. We
8 make electronic copies of documents that aren't
9 electronic.

10 FACILITATOR YOUNGKIN: Got you.

11 MS. CHEEVER: Do you think it goes back
12 before it was determined that CERCLA was applicable to
13 the Presidio? Because the Army did some cleanup things
14 even before then? I'm just curious.

15 FACILITATOR YOUNGKIN: I guess we can
16 always look at the list.

17 MS. FANELLI: Yeah, you can. There are
18 lots of documents that go back to the '80s that the Army
19 had in the administrative record.

20 FACILITATOR YOUNGKIN: Like enhanced
21 preliminary assessment, yeah.

22 MS. FANELLI: There's lots of opportunity
23 for additional research back to the archives.

24 MS. MONAGHAN: But not by April.

25 MS. CHEEVER: See, my problem right now is

1 all these teeny little things and I keep looking up what
2 did this legislation action say and what was the actual
3 date of this, and a lot of things are very amorphous.

4 I have one question that maybe either you
5 two can answer, and that is are RABs now required at
6 active as well as closed military bases?

7 MR. ULLENSVANG: I'm not sure they're
8 required.

9 MS. CHEEVER: Either a RAB or a THC.

10 MR. ULLENSVANG: I'm not sure what the
11 current rules are.

12 FACILITATOR YOUNGKIN: I don't think
13 they're required. They have to be requested by the
14 community.

15 MS. CHEEVER: Well -- no.

16 FACILITATOR YOUNGKIN: Somehow.

17 MS. CHEEVER: I saw a law that says if
18 practical and something else like reasonable.

19 FACILITATOR YOUNGKIN: And there's
20 community interest.

21 MS. CHEEVER: That includes whether
22 there's community interest.

23 MR. ULLENSVANG: I don't think you have to
24 have one if there's no community.

25 MS. CHEEVER: Not a closed base, but an

1 active base, as well.

2 FACILITATOR YOUNGKIN: If they're doing a
3 cleanup, a CERCLA cleanup.

4 MS. CHEEVER: If an active base has
5 pollution, doesn't it have to do -- doesn't it have to do
6 a cleanup?

7 MR. ULLENSVANG: It probably would have to
8 do a cleanup.

9 FACILITATOR YOUNGKIN: If there's a
10 release under CERCLA as an active base, there's a
11 cleanup. I guess there would be a RAB if there's
12 community interest and it's significant enough. Yeah, I
13 think.

14 I don't think it was just specific to
15 closed bases. I'm not positive.

16 MR. ULLENSVANG: I'm not sure.

17 MS. SEGAL: Is there a list of DOD or EPA?
18 On their website, would they show the RABs?

19 MS. CHEEVER: I've found references that
20 the Department of Defense has a list, something called
21 D-e-n-i-x. When I tried to click on it, it didn't
22 appear.

23 I did find something that said there were
24 more than 300 RABs.

25 MS. SEGAL: At one time or now?

1 MS. CHEEVER: At one time, including
2 possibly now.

3 FACILITATOR YOUNGKIN: I think the RABs
4 evolved as part of the closing base process.

5 MS. CHEEVER: Yeah.

6 FACILITATOR YOUNGKIN: Maybe that's where
7 we're getting hung up here. It was because communities
8 were going to take these bases and reuse them.

9 MR. BERMAN: Legislation.

10 MS. CHEEVER: Maybe so, but separately
11 they're now required by federal law and -- they're now
12 discussed by both federal law and DOD regulations.

13 FACILITATOR YOUNGKIN: Okay. Any other
14 questions, comments?

15 Stay tuned.

16 MS. MONAGHAN: Okay.

17 FACILITATOR YOUNGKIN: So next month, we
18 have the quarterly report, we'll keep talking about the
19 report, final report, too. I guess that's enough.

20 MS. SEGAL: Julie, the current chapter 8
21 was sent to us if I check my e-mail?

22 MS. CHEEVER: Yeah.

23 FACILITATOR YOUNGKIN: You may have some
24 revisions. You can send out another one. We'll send out
25 another one.

1 MS. SEGAL: Okay.

2 FACILITATOR YOUNGKIN: Next week to
3 everybody.

4 MS. FANELLI: I have one question. Do you
5 have a list of our final RAB members that are going to
6 the April meeting?

7 MS. MONAGHAN: I do. Do you want me to
8 send it to you?

9 MS. FANELLI: That would be great.

10 MS. CHEEVER: How many people are on it?

11 MS. MONAGHAN: Just show up.

12 MS. CHEEVER: To say they want to sign up.

13 MS. MONAGHAN: Eight people, nine, ten.

14 FACILITATOR YOUNGKIN: That includes Doug?

15 MS. MONAGHAN: Yeah.

16 MS. FANELLI: That will be great if you
17 could send that to me, I'd appreciate it.

18 MS. MONAGHAN: So that's eleven.

19 FACILITATOR YOUNGKIN: List of final RAB
20 members.

21 MS. FANELLI: Yes, please. We keep lists.
22 That way when we get the chapter 8, too, I know who the
23 core group is.

24 FACILITATOR YOUNGKIN: Please no wood
25 plaques.

1 MS. CHEEVER: We have some photos that
2 Mark has put into the current draft of the RAB that have
3 a date of '01 and '05, and I would actually like to have
4 a photo of the RAB at the end that we can stick into the
5 report.

6 FACILITATOR YOUNGKIN: I kind of think it
7 would be nice to have one of just us who are working on
8 the report.

9 MS. CHEEVER: Showing us like this or just
10 at the final meeting or --

11 FACILITATOR YOUNGKIN: Notice. Maybe next
12 meeting.

13 MS. FANELLI: Next meeting, someone bring
14 a camera and we can get some photographs.

15 MS. CHEEVER: Let's have some warning.

16 FACILITATOR YOUNGKIN: Next meeting.

17 MS. CHEEVER: There was the time when we
18 had a tour that I tried to take a photo, but it didn't
19 come out.

20 FACILITATOR YOUNGKIN: I've got some from
21 the bluffs.

22 MS. SEGAL: There was one from Tennessee
23 Valley.

24 FACILITATOR YOUNGKIN: Tennessee Hollow.
25 I've looked through all the pictures. I've

1 got a picture of like the back of three people walking
2 down the trail. And at the bluffs, I have four people
3 looking the other way.

4 MS. SEGAL: Every time I drive past it, I
5 remember what it was.

6 MS. CHEEVER: Does it show us even if
7 we're looking the other way?

8 FACILITATOR YOUNGKIN: I have a picture of
9 the speeder excavators and George Ford's on the edge
10 looking over.

11 MS. CHEEVER: I actually think it would be
12 fun to have a photo of the last meeting, though. I think
13 in a way, it would give something to the report itself.

14 FACILITATOR YOUNGKIN: That's fine. We
15 can do that.

16 Do you want to just do that? We'll do
17 that.

18 MS. CHEEVER: We can do an informal one,
19 too.

20 MR. ULLENSVANG: You can all be holding up
21 a copy of the final report.

22 MS. CHEEVER: That couldn't be in the
23 final report?

24 MS. FANELLI: You would have to issue it
25 afterwards.

1 FACILITATOR YOUNGKIN: Okay. So should I
2 put down informal picture next meeting?

3 MS. MONAGHAN: Sure.

4 MS. CHEEVER: Okay.

5 FACILITATOR YOUNGKIN: I might bring a
6 tripod.

7 MS. MONAGHAN: I have a tripod. Do you
8 want me to bring it?

9 FACILITATOR YOUNGKIN: I have one. I took
10 the pictures.

11 MS. FANELLI: You have to get Mark for
12 posterity.

13 MS. CHEEVER: If anybody has a --

14 MS. SEGAL: I should check my files.

15 FACILITATOR YOUNGKIN: Do you think I'm in
16 that picture?

17 MS. CHEEVER: I don't know that if you're
18 in it.

19 FACILITATOR YOUNGKIN: I don't think I'm
20 in it. I thought maybe I took that picture. Okay. I
21 know --

22 MR. BERMAN: I don't think I'm in it,
23 either.

24 FACILITATOR YOUNGKIN: Any further
25 comments?

Meeting adjourned.

(The meeting adjourned at 8:25 PM).

---o0o---

1 STATE OF CALIFORNIA)

2 COUNTY OF SAN FRANCISCO)

3
4 I, the undersigned, hereby certify that the
5 discussion in the foregoing meeting was taken at the
6 time and place therein stated; that the foregoing is a
7 full, true and complete record of said matter.

8 I further certify that I am not of counsel or
9 attorney for either or any of the parties in the
10 foregoing meeting and caption named, or in any way
11 interested in the outcome of the cause named in said
12 action.

13
14 IN WITNESS WHEREOF, I have
15 hereunto set my hand this
16 _____ day of _____,
17 2014.

18 _____
19 MARK I. BRICKMAN CSR 5527
20
21
22
23
24
25

PRESIDIO RESTORATION ADVISORY BOARD MEETING

REPORTER'S TRANSCRIPT OF PROCEEDINGS

TUESDAY, FEBRUARY 11, 2014

BUILDING 67

PRESIDIO, SAN FRANCISCO, CALIFORNIA

Reported by: MARK I. BRICKMAN, CSR RPR
License No. 5527

ATTENDEES

RAB Members:

Mark Youngkin, Facilitator
Eileen Fanelli
Brian Ullensvang
Julie Cheever
Gloria Gee
Edward Callanan
Sam Berman
John Budroe

Special Guest:

Bill Ingles

---o0o---

BE IT REMEMBERED that, pursuant to Notice

of the Meeting, and on February 11, 2014, 7:12 PM at
Building 67, Presidio of San Francisco, California,
before me, MARK I. BRICKMAN, CSR No. 5527, State of
California, there commenced a RAB meeting under the
provisions of the Presidio Trust.

---o0o---

AGENDA

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1 FACILITATOR YOUNGKIN: Welcome to the
2 regular monthly scheduled meeting of the Presidio San
3 Francisco Restoration Advisory Board.

4 Does everyone have an agenda? Any new
5 agenda items or changes to existing items? Any
6 announcements?

7 MS. FANELLI: Bill Ingles, who is our
8 construction manager is here today, really to answer
9 questions about Mountain Lake because he's out there most
10 of the time and stays local this evening, so it was an
11 opportunity to bring him.

12 MS. SEGAL: Now that it's finally rained.
13 Rain hasn't always been our friend.

14 MS. FANELLI: That's true. Rain hasn't
15 always been our friend.

16 So actually things seemed to hold up pretty
17 well.

18 We had Ryan go out and do the post-storm
19 inspections, and I got an e-mail from him, you know, that
20 it was somewhat minor predictable stuff, but nothing
21 major.

22 So I haven't gotten his full report with
23 photos yet, but in general, things are good. Caltrans
24 had a little problem at Mountain Lake, and I'm trying to
25 get that handle on that.

1 One of their storm drains on the highway
2 backed up and unfortunately flowed over into Mountain
3 Lake and we have a little soil erosion issue on the
4 order -- it's -- three yards is a big bucket if you think
5 about it.

6 It needs to be repaired, but to their
7 credit, we did notice it on Saturday.

8 They told me Monday that it happened and
9 I'm waiting to get some news from them and how this is
10 going to be fixed.

11 Fortunately, there was still some silt
12 bench that caught some of it, but it made a mini delta
13 right beneath this.

14 It was about midway on the highway side,
15 midway.

16 MS. CHEEVER: But it's in the steep bank?

17 MS. FANELLI: It gauged out the bank a
18 little bit.

19 So we'll be working with Caltrans on that
20 repair, and that's a limitation of drop inlet treatment.
21 They clog up and it floods.

22 So that's a reason to hopefully move
23 forward quickly with the overflow and diversion project
24 so that we can stop this from happening in the future.

25 MR. INGLES: It's kind of interesting that

1 it clogged up on really the first of any rain this year,
2 and considering that along that side, they had put in all
3 those stone columns and kind of done all that work, and
4 we did have that one shorter rain a while back, but it
5 clogged up, I guess.

6 So anyway --

7 MS. SEGAL: Was that after the event? We
8 got that notice.

9 MS. FANELLI: Yeah, Saturday.

10 MS. SEGAL: I didn't get there.

11 FACILITATOR YOUNGKIN: It was a real nice
12 event, rain or shine. It happened.

13 If you get the opportunity, go out there.
14 The North Arm, it's quite different now.

15 We'll move on to Eileen Fanelli.

16 MS. FANELLI: This is the size these days
17 for the report, and we -- I think what it speaks to the
18 tables, you know, that are attached to the back are
19 cumulative and it means, because they get longer and
20 longer and longer, that we're getting closer and closer
21 and closer to being done. So that's good news.

22 But in the first quarter of fiscal year
23 '14 -- so that is October, November, December -- we got a
24 fair amount done, and Mountain Lake being one of our --
25 our bigger ones, and although the contractor wasn't out,

1 I think at that point, we had removed by the end of the
2 year most of the contamination from the North Arm.

3 We had completed all of the dredging from
4 the lake itself, and we were putting in basically erosion
5 controls and getting ready to move out of the lake.

6 On January 22nd, the highway shut down for
7 a portion of the evening or the lanes shut down.

8 MR. INGLES: To remove the equipment from
9 the lake.

10 MS. FANELLI: And that all happened in one
11 night.

12 MR. INGLES: Mm-hmm.

13 MS. FANELLI: And we're hoping to have
14 them -- we have been pushing them very hard, and they
15 should be completely done with the site at the end of
16 this week. Their trailer left last week.

17 MR. INGLES: Mm-hmm.

18 MS. FANELLI: We have temporary fencing
19 across the North Arm, but as Mark described, it's pretty
20 open and clear now.

21 MR. INGLES: There's not really much point
22 to have the fencing anymore because anybody can kind of
23 walk through there.

24 MS. FANELLI: And I think that was the
25 volunteer that went through and took out a lot of the

1 ivy.

2 MR. INGLES: We told them they got to be
3 all done -- all their major equipment has to be done by
4 Friday, and they're still waiting for the quarter logs to
5 come in and they'll put those down on Monday or Tuesday
6 or Tuesday or Wednesday and they're done out there.

7 MS. FANELLI: There will be some asphalt
8 repair, and obviously we're going to wait until we have
9 the dry weather and warmer weather to do that.

10 Our goal is to get it done before the end
11 of the policy period so we can bill it.

12 MS. CHEEVER: Which asphalt, though? The
13 path around the lake?

14 MS. FANELLI: A portion of the path.
15 Basically from the materials handling area to where it
16 curves underneath the highway and starts to go up Park
17 Avenue.

18 That's the part that took a real beating,
19 right?

20 MR. INGLES: The golfcourse maintenance
21 road. Where you come down and you have that wide turn
22 and you're coming down under the road fan.

23 MS. SEGAL: There it is there.

24 MS. FANELLI: Yeah.

25 MR. INGLES: A lot of that stuff unraveled

1 because there's lots and lots of trucks coming and going
2 and a lot of -- it happened in the last part of the
3 project because we were doing all the dredge material out
4 at the lake, and it's really not very nice to walk on or
5 ride your bike on right now.

6 So we're getting an evaluation and doing a
7 little more potholing tomorrow and then we're going to
8 end up with a design and actually cut out -- I guess
9 that's probably an eighth of a mile, something like that
10 and just replace it in its entirety.

11 MS. CHEEVER: Do you happen to know the
12 dates of those roads? Are some of them old ones from
13 before the --

14 MR. INGLES: I don't know.

15 MS. CHEEVER: -- Highway 1 was built?

16 MR. ULLENSVANG: The one you're talking
17 about is a maintenance road, so it's a historic road.

18 MS. CHEEVER: Before the days of the
19 bridge.

20 MR. ULLENSVANG: It was an internal road
21 and the park extends on --

22 MS. FANELLI: On Washington and then it
23 continues after that, too.

24 MR. INGLES: Parts of the road like under
25 the bridge overpass, there's some brick lining, so we

1 have to not touch that. That's historic.

2 Caltrans already had to be careful when
3 they -- oh, a couple months back, they had to dig up and
4 replace and fix a storm line in there, so they had to be
5 careful not to damage that.

6 MR. ULLENSVANG: So that would presumably
7 coming from the '30s --

8 MR. INGLES: Mm-hmm.

9 MR. ULLENSVANG: -- if it was underneath
10 the highway.

11 MS. FANELLI: Right. So we're protecting
12 all of that.

13 I think the staging area looks pretty
14 interesting. We're -- it's all pretty open.

15 There's some new previously unexposed --
16 not new, but previously unexposed foundations that we
17 worked around, and we have -- Shelter Builders should be
18 out there next week at some point beginning to put back
19 trees that we took down.

20 And those trees will be protected ultimately
21 with what you call a dog fence, a sort of wood fence with
22 ag wire on it, and we're really hoping to be pretty much
23 buttoned up, but we're scraping just underneath the wire.

24 MS. CHEEVER: What about ground planting,
25 ground plants? You said the trees will be put back, but

1 what about --

2 MS. FANELLI: Half the FHA isn't being
3 replanted. There's a lot of foundations and the Trust is
4 leaving it until they figure out what they want to do in
5 the future with it.

6 Half of it, we're putting back historic
7 forest, trees that came out, and then the natural
8 resources area, a lot of that was planted on Saturday.

9 MR. INGLES: Remember, part of it was site
10 work, too.

11 MS. FANELLI: The slope has grass seeds on
12 it, yeah.

13 MS. CHEEVER: Actually, if we're still
14 talking about it, do you have at your fingertips a
15 terrific figure of how many tons of sediment we removed
16 from the lake?

17 And it would actually -- I'd have to know
18 how many were removed because of the remediation program
19 and then if there were others that were removed because
20 of the --

21 MS. FANELLI: We could do it in yards.

22 MS. CHEEVER: Cubic yards, okay.

23 MS. FANELLI: There were about 1,800 --
24 18,000 cubic yards that were --

25 MR. INGLES: Well, if you want something

1 that's a little more accurate, hold on. I got it sitting
2 in a fee request, actually.

3 MS. GEE: How big are the trees that are
4 going to be --

5 MS. FANELLI: Little ones. I don't expect
6 them to be to big, but they are coming from a nursery.
7 We'll see how quick they grow.

8 There is a whole different feel out there,
9 obviously.

10 He's getting the tonnage, but I believe
11 about 18,000 yards came from the waste and then we took
12 another 2,000 yards or so out of the North Arm that went
13 offsite as waste, and then Terry Benching was another
14 1,200 yards or so and that material went actually to the
15 bottom of the lake.

16 It was redistributed to the bottom of the
17 lake.

18 MS. CHEEVER: So there was no removal of
19 material for purposes other than contamination?

20 MS. FANELLI: That's correct.

21 MS. CHEEVER: Because at one point years
22 ago when this was being planned, there were kind of like
23 overlapping areas of restoration and remediation. But
24 now, it was all -- because I guess the discovery of the
25 lead, it was all --

1 MS. FANELLI: Remediation obviously took a
2 big amount out, and the Natural Resources folks had to
3 evaluate best use of their budgets.

4 They needed to create a shelf, but moving
5 dirt around is expensive, especially wet, sloppy dirt.

6 Their decision was to cut it from the bench
7 and to put it at the bottom of the lake, and that's how
8 they balanced their different values. You know, the cost
9 versus the values.

10 MS. CHEEVER: Do you have your figures
11 now?

12 MR. INGLES: Yeah.

13 Well, generally speaking, we had -- we had
14 dredged --

15 MS. FANELLI: I thought we increased that.

16 MR. INGLES: Well, yeah. I think -- we
17 started out with that.

18 That's 56 and another 1,900 because that
19 was what we called DMU-5.

20 So that's seventeen -- 17,500 cubic yards,
21 something like that.

22 Now, you know, some of it went off to one
23 place, some of it went off to other places, and those are
24 kind of in tons.

25 So --

1 MS. CHEEVER: That's okay.

2 MR. INGLES: I would just stick with that
3 approximate number that I gave you --

4 MS. FANELLI: What's Terry's numbers?

5 MR. INGLES: -- for the benching.

6 MS. FANELLI: We didn't do that by yards.
7 It was more --

8 MR. INGLES: Let me take a look here.

9 MS. CHEEVER: So that seventeen, that's
10 near what you said, the 18,000, and the 2,000 is in
11 addition to that.

12 MS. FANELLI: Yeah.

13 MR. BERMAN: When this is all done, what
14 was the -- the depth increase of the lake on average?

15 MR. INGLES: Is it four, five feet,
16 something like that?

17 MS. FANELLI: I think it's four and a
18 half, something like that.

19 MR. INGLES: It's not real deep.

20 MS. CHEEVER: Increased by --

21 MS. FANELLI: Yeah. It's -- well, the
22 average increase is probably more three feet across the
23 board, three and a half. Again three, three and a half.
24 The deepest portion got deeper by as much
25 as six feet.

1 MR. INGLES: Benching was along some. I'd
2 have to go back on another sheet to see what the quantity
3 was.

4 MS. FANELLI: I thought it was a thousand.

5 MR. INGLES: Something like that.

6 MS. CHEEVER: It's still there.

7 MS. FANELLI: It's not out of the way.

8 MS. CHEEVER: What is the actual period of
9 time of the dredging, would you say? It ends in January.
10 When would you say it started?

11 MS. FANELLI: It ended in December.

12 MR. INGLES: It ended in December and I
13 guess it started in maybe May. It's all in the
14 schedules.

15 If there's a -- if you're looking for a
16 series of things to build a little fact sheet, give us a
17 list and we'll look them up and be more accurate than
18 guessing.

19 Because if we give you stuff now and then
20 you're sitting reading the closure report two months from
21 now and you go, "Oh, no, he said this," we got -- we got
22 thousands of numbers in this thing.

23 MS. FANELLI: Is this a little article
24 that you're doing for the --

25 MR. INGLES: Okay.

1 MS. CHEEVER: Our report does have a bit
2 on Mountain Lake.

3 MR. INGLES: Okay.

4 MS. CHEEVER: Not so much about your part,
5 but our part. It just needs a sentence of two of
6 background.

7 I want to say -- one could say that 17,500
8 was removed between May and December 2013.

9 MR. INGLES: Say that.

10 MS. CHEEVER: The removal from the North
11 Arm was also in December?

12 MS. FANELLI: Yeah.

13 MS. CHEEVER: You could say 19,000.

14 All right.

15 MR. INGLES: Yeah.

16 MS. FANELLI: Okay. So Mountain Lake was
17 one of our bigger projects.

18 We also -- I'm looking at my cheat sheet
19 here, the actual quarterly report.

20 MR. BERMAN: Are you about finished with
21 Mountain Lake?

22 MS. FANELLI: Yeah.

23 MR. BERMAN: So I just want to ask a
24 question about the finances.

25 So when it was -- now it's pretty much --

1 everything is costed out at the present time.

2 So what did it end up actually --

3 MS. FANELLI: Well, we're not done.

4 MR. BERMAN: You're not done, but you know
5 what the final costs should be; right?

6 MS. FANELLI: We have a little dispute on
7 some items with our contractor, as we always do, but
8 we'll work through that. I would have to look at the
9 total overall budget.

10 What's the contract amount?

11 MR. INGLES: Again, I can't give you a
12 deep -- this is what they are -- the problem with just
13 going to that number is there's things that we never
14 accessed up here.

15 You know what I mean?

16 MS. FANELLI: Right.

17 So I'm going to estimate, though, with the
18 change orders, that right now we're looking at 9.5
19 million --

20 MR. INGLES: Let's say that.

21 MS. FANELLI: -- construction cost.

22 So the overall program is several million
23 north of that because there was a lot of planning that
24 happened --

25 MR. INGLES: Right.

1 MS. FANELLI: -- early on.

2 MR. BERMAN: So -- as the ballpark figure,
3 could one say that the overall cost of the remediation
4 was about ten million?

5 MS. FANELLI: Yes.

6 MR. INGLES: Yeah.

7 MS. FANELLI: It will probably be a little
8 bit less than that.

9 MR. INGLES: Right.

10 MR. BERMAN: So when the lead was
11 discovered and the first estimate was made on what the
12 remediation was going to cost us, it was about double
13 that; right?

14 MS. FANELLI: Well --

15 MR. BERMAN: I remember five or six
16 million was the number that was thrown around in the
17 beginning?

18 MS. FANELLI: That might have been.

19 We had an Army estimate that the Trust
20 adopted, so there was an estimate from before my time,
21 but the first number that I adapted was the one that the
22 Army Corps of Engineers had done, and it was actually
23 more like twelve or thirteen million, because they had a
24 lot of additional sort of cost in there.

25 I think in the end, when we add sort of all

1 the pre stuff, we'll be pretty close to there, that --

2 MR. INGLES: I got to also remember that
3 these total numbers actually include the benching, which
4 is to somebody else's account. So that's a number that
5 comes out of here.

6 MS. FANELLI: But it's not cheap,
7 obviously. It's one of our more expensive projects.

8 MR. BERMAN: It turns out to be in the end
9 the second most expensive; right?

10 MS. FANELLI: Might be.

11 MR. INGLES: Also going into the North
12 Arm.

13 MS. FANELLI: That was quite a bit. That
14 was never estimated.

15 Even in the Army Corps, that wasn't
16 estimated because we didn't know about that, really, and
17 that added a good two million dollars.

18 MR. INGLES: It did.

19 MR. BERMAN: So when it's all done, that
20 may end up being the most expensive project of the
21 remediation.

22 MS. FANELLI: Yeah, it might be.

23 MS. CHEEVER: On the other hand, as we
24 said in the celebration, it's one of the more wonderful
25 and popular parts of the Presidio and it combines both a

1 national park and a city park and is used by people from
2 both sides.

3 MR. BERMAN: Yeah. I'm not saying that it
4 isn't worth it. I'm just pointing out that, you know,
5 when we started out with the remediation, Mountain Lake
6 wasn't really in there even in the beginning.

7 And so --

8 MS. CHEEVER: Actually, Mountain Lake was
9 something of concern of the RAB just about the whole time
10 back in the late 1990s, 1990s. It was something on the
11 community's mind.

12 MR. BERMAN: Mm-hmm. Okay. Well, I'm
13 remembering that in the beginning, before the lead was
14 discovered, people thought about it a little bit, but it
15 was like a small project, at most a million.

16 MS. FANELLI: Yeah. I don't know the cost
17 sometimes that were included in the 2001, whatever UA for
18 Mountain Lake, but they were looking at dredging at that
19 point, a smaller amount.

20 It may have been budget driven at that
21 point.

22 Okay. So Mountain Lake, and we were also
23 working hard on one of our petroleum sites, which was the
24 637, which -- that basically got completed in December
25 for the most part.

1 I think there was a little bit of backfill
2 and final work in January.

3 That's one site where we seem to have some
4 odd settlement going on right adjacent to the backfill
5 area to Mason Street, and I'm trying to figure out why.

6 It looks like there's a failure of an
7 underline utility that has sunk down some of the
8 backfill, but we're suggesting that.

9 So unfortunately, you're going to see a few
10 more barricades in that area until we go out and figure
11 out what's the cause of the problem.

12 But overall, the site is just fine. We
13 completed that. The Construction Completion Report for
14 that should go into DTSC in -- excuse me. The Water
15 Board at the end of this week.

16 We're hoping to get the Construction
17 Completion Report for Mountain Lake in at the end of this
18 month, and those will be the last two constructions.

19 MS. SEGAL: I have a question on building
20 637.

21 When you have a construction completion
22 report and everything is all good and then you have this
23 unexpected backfill --

24 MS. FANELLI: Little settlement.

25 MS. SEGAL: Settlement, where does the

1 money come from? From the contractor?

2 MS. FANELLI: If we determine it's a
3 contractor's flaw. If he abandoned the storm line
4 incorrectly and it ended up --

5 MS. SEGAL: Right.

6 MS. FANELLI: -- sucking all the sand into
7 it, he will do it on his nickel.

8 If it's some other --

9 MS. SEGAL: Right.

10 MS. FANELLI: -- then we'll repair it and
11 we'll have to see on whose account it is.

12 If it's contractor caused or if it's just
13 an old utility that failed, then the Trust may have to
14 pay for that. So we'll see.

15 MR. BUDROE: I've got a question about the
16 battery frontal slopes.

17 There's been a site evaluation done. If
18 DTSC comes back and says the site requires remediation,
19 who's going to pay for it and who's going to oversee it?

20 MS. FANELLI: DTSC would oversee it, and
21 it would be -- it would be performed per the Presidio MOA
22 and the MOA unless the Trust decides to perform it.

23 To date the Army has never done any of
24 their own sites on their own, but the work will be done
25 under a voluntary cleanup, and that's where we're moving

1 with DTSC.

2 So the Park Service and the Trust are both
3 on the same page about trying to close out the existing
4 Consent Agreement and the Water Board order saying that
5 chapter is done, all the sites that were listed in that
6 order were or in that Consent Agreement have been taken
7 care of.

8 Anything in the frontal slopes or Lendrum
9 Court or the east parking lot or whatever it happens to
10 be, our discussions with DTSC are that we will do those
11 under voluntary sites and they will work with the Park
12 Service on the funding.

13 Anything in the DTSC list that they've told
14 us needs to be cleaned up, the park has filed claims with
15 REEL policy. That's the funding source.

16 So it's important and we're working closely
17 with DTSC on these unknown sites to get their decision on
18 whether or not it's no further action or there is
19 additional action needed under CERCLA.

20 We need that determination in order to file
21 a claim with the Army and with Zurich.

22 So DTSC's well aware of that and they've
23 been going through -- that's why we've been going through
24 the skeet range and battery frontal slopes and slag dump
25 and Merchant Road to get those decisions.

1 You know, we suspect areas like battery
2 frontal slope, like Lendrum Court, we're going to be
3 negotiating voluntary cleanup agreements to proceed.

4 Where there is no problem, they've been
5 closed with no further action.

6 MR. BERMAN: With regard to that, that
7 means DTSC has to get out their decision in the next two
8 months, right?

9 MS. FANELLI: They have to get a decision
10 out based on this preliminary data. They have a lot to
11 do. DTSC has a very full plate.

12 We actually had a meeting with DTSC several
13 weeks ago --

14 MR. ULLENSVANG: Yeah.

15 MS. FANELLI: -- and we went through --
16 the Trust has prepared what is called a punch list
17 schedule.

18 It's very similar to this one, but it's the
19 more granular closeout items, and there's a lot of sites,
20 primarily under Bob's purview, that we're waiting for
21 closure, and we came up with the action items that things
22 we need to supply or questions the Trust needs to answer
23 and actions that they need to take.

24 So they're working to take all those
25 actions so that we can get everything that's identified

1 in the order taken care of.

2 The Trust can say -- request an
3 acknowledgement of satisfaction and then they can issue
4 that acknowledgement back.

5 And then everything proceeds under the
6 existing O&M agreement or new BCAs for individual sites.

7 FACILITATOR YOUNGKIN: Okay.

8 MR. BERMAN: And the cost of that would be
9 from Zurich?

10 MS. FANELLI: Unknown contamination, the
11 Army retained liability for that under the Presidio MOA,
12 and the insurance policy for any claims made by May 2014
13 would go under the existing Zurich REEL policy.

14 MR. BERMAN: So DTSC is well aware of the
15 deadline?

16 MS. FANELLI: Very much aware. Very much
17 aware. And so is the Water Board, and Agnes is actually
18 working now on the rescission of the Water Board order,
19 and she's working for her target date of March 7th, which
20 is when it would be posted, and that's why it's important
21 for us to get this closure report for 637, and then she
22 can close things out.

23 And in the future, if anything for Water Board
24 is identified, then we would do that work under the
25 petroleum sufficiency plan.

1 There would be a mechanism for the Water
2 Board to provide oversight for any newly discovered
3 petroleum contamination.

4 MS. CHEEVER: When you say March 7th,
5 would that be the final order or a proposed order?

6 MS. FANELLI: A proposed order that they
7 post for their board.

8 MR. ULLENSVANG: They have to post for the
9 board, but it's a public meeting and for the board to
10 act.

11 FACILITATOR YOUNGKIN: It's a notice to
12 rescind?

13 MS. FANELLI: Something like that.

14 MR. ULLENSVANG: It's an order level
15 action.

16 MS. CHEEVER: Well, the petroleum
17 contingency plan, doesn't that just cover small releases?
18 What if there's a big finding?

19 MS. FANELLI: They would issue a voluntary
20 agreement, as well.

21 Whatever discretion, if it's small, we
22 handle it under the petroleum contingency plan.

23 If it's something big, we would enter into
24 a new agreement just as we would under the CERCLA sites
25 with DTSC.

1 MS. CHEEVER: The voluntary agreement,
2 there's a requirement to oversee it.

3 MS. FANELLI: Correct. It's the
4 difference between an order.

5 MS. CHEEVER: An undocumented order.

6 MS. FANELLI: It's not an enforcement type
7 action.

8 Like the Consent Agreement, it was a
9 conceptual agreement.

10 MR. ULLENSVANG: Unilateral agreement.

11 MS. FANELLI: Directive.

12 MS. SEGAL: If the Water Board regulated
13 petroleum that got into soil and water, groundwater, or
14 water like the bay, which agency regulated Mountain Lake?
15 Because that is water.

16 MS. FANELLI: They both.

17 MS. SEGAL: Or CERCLA.

18 MS. FANELLI: DTSC took the lead, but all
19 of our documents went to both agencies --

20 MS. CHEEVER: Mm-hmm.

21 MS. FANELLI: -- and/or were coordinated
22 with the Water Board, but the Water Board let DTSC take
23 the lead on approvals, et cetera.

24 MS. CHEEVER: What else did the Water
25 Board supervise besides petroleum contamination and

1 Mountain Lake?

2 MS. FANELLI: They were also equally
3 involved in Lobos Creek.

4 MS. CHEEVER: Yeah.

5 MS. FANELLI: Although again, DTSC took
6 the lead, but -- but they coordinated and DTSC didn't
7 take an action until Water Board's comments and issues
8 had been addressed.

9 MS. CHEEVER: And what about places where
10 there's petroleum in soil, but it hasn't necessarily
11 gotten into the groundwater? Which agency regulates
12 that?

13 MS. FANELLI: DTSC -- Water Board.

14 MR. ULLENSVANG: But petroleum is the
15 trigger because of the way the laws are written.

16 MS. CHEEVER: Okay.

17 MR. BERMAN: All those tanks, Water Board.
18 Water Board issued the clearance on all the tanks even
19 though there was not my water associated with it.

20 MS. FANELLI: So, yes.

21 In a nutshell, we are trying to get the
22 last two CCRs in, one to the Water Board -- one to DTSC
23 and the Water Board.

24 We are trying to get enough write-up and
25 data so that DTSC can make a decision on some of these

1 outlying miscellaneous sites.

2 That includes those sort of individual
3 sites like battery frontal slopes as well as the IT 1999
4 report.

5 And we are hoping and doing what we can to
6 facilitate getting action on some of the older closure
7 documents that have gone to them. So we are doing a lot
8 of that paperwork.

9 We are also preparing summary reports that
10 we've talked about that document compliance with the
11 Consent Agreement and document compliance with the Water
12 Board order, and they have all been being worked on.

13 I have not actually opened them to read
14 them because I've been doing other stuff, but that is a
15 high priority.

16 Our goal is to get those out to both
17 agencies by the end of the month, at least in a
18 preliminary draft form so that they have enough
19 information to keep moving with their closure.

20 There's a bit of things going on in
21 parallel -- a lot going on in parallel right now to get
22 to that final end point.

23 MR. BERMAN: Does Bob have any help, Bob
24 Boggs? Does he have any help in getting all of this
25 documentation cleared up?

1 MS. FANELLI: Yes, he does. He does.

2 MS. CHEEVER: He's not the lead person on
3 some of it anymore?

4 MS. FANELLI: No, unh-unh. No.

5 MS. CHEEVER: I said it correctly, or no,
6 I did not say that correctly?

7 MS. FANELLI: No. He's not the lead on
8 it.

9 MS. CHEEVER: He's only responsible for
10 some of these. Other people at DTSC are, that were
11 designated.

12 MS. FANELLI: He has the biggest backlog.
13 Let's put it that way.

14 MR. BERMAN: My experience -- I think it
15 was our experience that he was the most careful and
16 complete examiner of -- is that your experience, also?

17 MS. FANELLI: Interesting way to put it,
18 Sam. He's very detail oriented.

19 So that's where we're going with that, and
20 there was -- is there something else I was going to add
21 in terms of our status?

22 MS. SEGAL: The summary report is going to
23 be prepared now, so that will be part of those documents?

24 MS. FANELLI: It will be a stand-alone
25 report and that is where I'm going to reference your

1 all's work and indicate the RAB's work.

2 MR. BERMAN: So there's then -- there's
3 one more quarterly report that will come after this
4 officially, and that's the end of them?

5 MS. FANELLI: Yeah, maybe. Might be two
6 more, so I'll have the first quarter and I'll probably
7 have the third -- second quarter and the third quarter
8 reports to get complete, to catch up on all of the --

9 MR. BERMAN: Right, but we won't have the
10 benefit of your -- your words and explanations for that
11 last one especially, right?

12 MS. FANELLI: I can e-mail it to you guys.
13 I can certainly send it out.

14 I think the quarterly report will not be a
15 regulatory document, but it will be an Army document,
16 because I have requirements to send them a report. Then
17 it will likely change format.

18 There's the O&M reporting that we do for
19 the DTSC that we do for the O&M agreement. There will be
20 unknown site reporting to DTSC and there will be
21 financial accounting, but this format, it will not -- it
22 will look different.

23 MS. SEGAL: Does the Army have any -- any
24 offices here? Physically, the Army.

25 MS. FANELLI: They're in San Francisco,

1 yeah.

2 MS. SEGAL: The Sixth Army, but they're
3 not physically located in one of the buildings here.

4 MS. FANELLI: No.

5 MR. ULLENSVANG: It's not the Sixth Army.
6 It's the Army Corps of Engineers, and it's out of the
7 Pentagon.

8 MS. SEGAL: Out of the Pentagon. That's
9 who you deal with.

10 MS. FANELLI: Yeah. We were supposed to
11 meet this week and they cancelled, because they had a bad
12 snowstorm.

13 MR. ULLENSVANG: We were just going to
14 have a phone call. It must have been a really bad
15 snowstorm.

16 MS. FANELLI: I know that they have a
17 new -- their main attorney is retiring, and they have a
18 new fellow whose name is Mark Holycross, and he couldn't
19 be on the phone call, even. He had some other conflict.

20 So I think that was another reason why they
21 cancelled it. Because he actually needs to come out
22 here and take a look at the few things, particularly
23 these miscellaneous unknown sites that DTSC determines
24 have to go forward.

25 So I think it would be more valuable to get

1 him out here in a short timeframe to look at these areas.

2 MS. SEGAL: Could you then repeat, then?

3 The compliance is the Water Board order and compliance
4 agreements --

5 MS. FANELLI: With DTSC, the Consent
6 Agreement.

7 MS. SEGAL: Those are the main --

8 MS. FANELLI: Those are the two.

9 MS. SEGAL: But the Consent Agreement.

10 MR. BERMAN: There are a few more.

11 It would be interesting to know -- I mean,
12 after the -- after May, there's still going to be more
13 documents that will be rolling out?

14 MS. FANELLI: There will be these other
15 sites that we do under these volunteer cleanup.

16 MR. BERMAN: So there's a number of other
17 things that will be occurring. So the rest of the year
18 will probably be filled with all kinds of little and big
19 reports.

20 MS. FANELLI: Yeah. The schedule pace may
21 change a little bit because we're going to be back at the
22 table with the Army, and so I anticipate there will be a
23 little bit more discussion there.

24 MR. BERMAN: Mm-hmm.

25 MS. SEGAL: When you met with DTSC a

1 couple weeks ago and with Bob, I think, did he understand
2 the schedule and do you think he'll make it?

3 MS. FANELLI: Yeah. We're hopeful. We
4 are very hopeful we're going to make it.

5 MR. BERMAN: So Mark, you did so much work
6 on these unknown sites in the beginning.

7 Are you happy with the way this has all
8 been proceeding?

9 FACILITATOR YOUNGKIN: Sure, yeah. I
10 actually go and look at them and they addressed them.
11 I'm happy.

12 MS. FANELLI: And you haven't seen drafts
13 yet, but they will be posted, and it's a horrendously
14 long document.

15 It's thousands and thousands of pages,
16 because the way we did it -- because the write-up of each
17 particular building is only a couple of pages and it
18 follows a protocol of how we assessed it.

19 It was included in any Disney site and how
20 it was covered, and if not, these are the things that we
21 did.

22 We did a site recon, and then it appends
23 the pertinent pages of all -- of all reference documents.

24 So this thing is -- is outrageously long.

25 FACILITATOR YOUNGKIN: We're pretty

1 confident that this base has been looked at more than any
2 other base. I'm pretty sure that we can say that at
3 this point.

4 We also know that in the future, they will
5 find more small localized --

6 MS. FANELLI: Hopefully small.

7 FACILITATOR YOUNGKIN: So they have
8 contingency plans in place.

9 There's a process that will kick in when
10 we're gone, so yeah. I'm feeling pretty good about the
11 whole thing now.

12 MS. CHEEVER: Mark, to follow up on Sam's
13 question because you found unenumerated sites.

14 Any one of the list, did they need to be
15 addressed? The list that Mark made many years ago.

16 MS. FANELLI: So Mark made a list, and
17 then what happened is the Army sent that list to IT and
18 said, "IT, go look at these references."

19 So IT came up with a list that was longer,
20 but inclusive of Mark's original list.

21 So that list had like 500 and some
22 buildings, and we went through them meticulously and the
23 vast majority were covered under either one of the
24 enumerated sites from the Consent Agreement or one of the
25 petroleum programs, and when you got rid of all of those

1 and you got rid of ones that weren't in the Presidio --
2 because there were a few that weren't here -- you got
3 down to about a hundred and fifty, say, in round numbers.
4 I think it was 140 something.

5 So for that 150, we went through and did
6 some additional research. We checked the IT references.
7 We might have done recon.

8 We might have gone back to the archives
9 ourselves, and we came up with a decision whether there
10 was significant evidence of contamination or not.

11 At this point, I have not seen any where we
12 are recommending anything but no further action, with the
13 exception of the three historic buildings associated with
14 the old horse dip, livestock dip where we're just
15 assuming there might be some problem there without
16 testing.

17 We're voluntarily putting a land use
18 control on that area.

19 MS. CHEEVER: Where is the old horse dip?

20 MS. FANELLI: It is in the cavalry stable.
21 It is immediately west of building 669.

22 MR. ULLENSVANG: In front of the archives.

23 MS. FANELLI: So it's McDowell, 669 and
24 basically Doyle. That's the boundaries of the area.

25 The Trust future plans is open space.

1 It will be -- remain sort of buried with a trail that
2 walks down and then there will be some parking I believe
3 at some point underneath the Doyle structure.

4 So it will be maintained like that. The
5 Trust has no plans to dipping it up or expose the old
6 horse dip. It will just be kept in place.

7 MS. CHEEVER: Horses aren't gas polluting
8 cars.

9 What would the --

10 MS. FANELLI: They dipped them in
11 solution.

12 MR. ULLENSVANG: It would have been early
13 arsenic and other metals to deal with, but not modern
14 pesticides.

15 MS. CHEEVER: Oh, I thought -- I didn't
16 understand what "dip" meant. I thought it meant a place
17 where they could drink or something.

18 MR. ULLENSVANG: Oh, no.

19 MR. BERMAN: That's where the radioactive
20 dung is.

21 MS. CHEEVER: Another question is -- you
22 said all this investigation which is great didn't uncover
23 anything new that wasn't already covered by a site that
24 was listed, but did this listing in some cases expand the
25 extent of sites that were listed that had to be

1 investigated?

2 In other words, did it add new information or
3 cause additional remediation that wouldn't have happened
4 otherwise had it not been for the list?

5 MS. FANELLI: No, no. It did identify
6 these 150 additional buildings or areas that we had to go
7 in and do a level of assessment on.

8 MS. CHEEVER: But you're saying the ones
9 that were already part of a site, you would have found
10 whatever there was to find anyhow?

11 MS. FANELLI: Right. What we did is our
12 criteria was that -- the reason IT listed it or the
13 reason Mark listed it the reason that it was in the
14 consent order, yes. It was taken care of.

15 If it's within that area but it wasn't for
16 that specific reason, we asked well, would the
17 contaminants for the reason it was listed have been
18 covered by the other research that was done, and in most
19 cases, if there wasn't a direct alignment -- because our
20 work is very conservative and covered everything -- we
21 addressed it, especially if it was an excavation or some
22 other cleanup like that.

23 And a lot of these unknown things were
24 things that we had already been addressing from a
25 petroleum standpoint.

A lot of what were listed were old photo labs that were in the interior buildings, so we went and we did some assessment on the buildings.

Is it still there? Is the area cleaned up?
Was it run by a sewer? There was no sump in the
building. We didn't say that if photo lab wasn't there.

It was certainly there, but it was contained. There was no evidence that that activity in that building had resulted in a release to the environment.

MS. CHEEVER: Okay.

MS. FANELLI: You'll see how these all --
some of them were listed because there was a generator.

The Trust and the Army had different phases, where they changed up the oils and they did all that kind of stuff, so we document that, and that means it's no further action based on that work.

It is not -- it has not been a small effort, let me tell you -- to do those miscellaneous sites.

We've probably spent several hundreds of thousands of dollars doing that level of documentation.

MS. SEGAL: And were the firing ranges listed originally?

MS. FANELLI: The firing ranges? Yeah.

1 MS. SEGAL: Those were originally listed?

2 MS. FANELLI: Many were. I think there
3 might have been some -- there was some interior ones that
4 were cleaned up -- there's just a handful of unknown
5 sites that aren't listed in the Consent Agreement that
6 got cleaned up before I got here that were taken care of.

7 We're acknowledging those, as well.

8 Anyway -- so it has been very, very busy,
9 and not having Genevieve has been quite a loss. We have
10 increased our support from folks at CH2M Hill, the folks
11 at Kennedy/Jenks, Mary Jo and EKI to step in, and I -- I
12 can't speak highly enough about the level of effort
13 that -- that these consultants are putting out knowing
14 that there's a cliff. That report is finalized and done,
15 boom.

16 Their contract scope is over, and I just
17 can't speak highly enough about how they are still going
18 to get that done. You know, they're committed.

19 So the only other project program we
20 haven't talked about really is the lead-based paint, and
21 that one we are also -- Nina is working very hard on that
22 one.

23 That one is probably the one most at risk
24 where there will be elements to the completed, where
25 there will be some liability going forward for the Trust

1 because we haven't able to get to it.

2 Right now we have a schedule that has us
3 digging dirt with some assumptions right up to the end of
4 April, which doesn't leave me much time for reporting.

5 MR. BERMAN: How many buildings are
6 involved?

7 MS. FANELLI: You know, that's a good
8 question and I don't have the number.

9 At this point in time, every single
10 building on the list has been sampled.

11 There's a small number that probably needs
12 some additional confirmation sampling to get to the
13 boundaries, and I'm thinking some of the area 8
14 buildings, but we have enough to maybe go on and get
15 started and we can grab those as we're doing the
16 excavations.

17 We're working with ERG to try to get
18 additional crews out there, hitting all areas has quite a
19 bit of reporting work.

20 We're trying to find ways to backfill and
21 support them, as well. That's one program.

22 MR. BERMAN: Just give me an idea of the
23 number.

24 Is it like fifty buildings still left or is
25 it several hundred?

1 MS. FANELLI: Oh, no. It's not several
2 hundred. In terms of -- let's see. Probably fifty that
3 have to be completed, and there's not that many buildings
4 that have actual excavation, but there are still several.

5 We have made the decision and we're doing
6 this in basically A and B for unpaved sites, but where
7 the paint is in poor condition, we're going ahead and
8 cleaning it up and working with DTSC on how they will
9 handle that.

10 So probably they'll handle that by saying
11 yeah, you did what you needed to do, but oh, by the way,
12 anything in the future -- we both accept our own
13 liability -- responsibility.

14 If a building still has more paint and it's
15 not been a painted and it flakes, DTSC has that caveat
16 that they come in. They can always come back in. We
17 just accept the responsibility.

18 It's because the Trust didn't do something
19 or the Park Service didn't do something.

20 MR. BERMAN: I wonder how many -- you
21 think of all the buildings that was involved in this
22 program -- I don't know the answer to this, but do you
23 have any idea of how many tons of lead has actually been
24 removed?

25 MS. FANELLI: You know, I'm trying to

1 develop those metrics and I have -- that's what I had
2 some of my interns doing.

3 So I don't have an answer for you, but it is
4 something that I have been trying to get some numbers
5 for.

6 MS. CHEEVER: Actually, tons of lead or
7 tons of lead contaminated soil?

8 MS. FANELLI: We can calculate both.

9 MR. BERMAN: Yeah.

10 MS. CHEEVER: It wouldn't be tons of lead,
11 would it?

12 MS. FANELLI: I don't know if we'd have a
13 full ton.

14 Many, many -- I --

15 MR. BERMAN: There's probably -- my guess
16 is it would be at least a ton.

17 MS. FANELLI: We can calculate that, and
18 that's one thing I had interns trying to do. Good
19 practice for them, open up a report, measure an area.

20 MR. ULLENSVANG: A gallon of paint would
21 have been about twelve pounds.

22 MS. CHEEVER: Of lead?

23 MR. ULLENSVANG: Of paint, and it would
24 have had a high percentage of lead, maybe fifteen, twenty
25 percent.

1 MS. FANELLI: We can try and get those
2 metrics at some point.

3 MR. BERMAN: It's sort of interesting when
4 you consider how potent the carcinogen is as a hazard
5 that over the 1,400 or so acres, that you think of a ton
6 of actually lead in there, that's a pretty -- it's a
7 pretty dynamic number there.

8 MS. FANELLI: Yes.

9 MR. BERMAN: I mean, there's a lot of
10 costs involved in the lead-based point removal.

11 When you think of it in terms of a ton
12 of -- actually a ton of lead in that many acres,
13 that's --

14 MS. FANELLI: It's a lot. So I am going
15 to try to get some insurance interns.

16 I haven't written the job descriptions, but
17 I'm going to try to get some interns to help with those
18 kind of things.

19 Okay. So there we go.

20 MR. BERMAN: Bob, lead's not your thing.
21 It's arsenic.

22 MR. BUDROE: No. Lead is like cancer.
23 It harms essentially children.

24 MR. BERMAN: Children, yeah.

25 FACILITATOR YOUNGKIN: Okay.

1 You're done?

2 MS. FANELLI: I'm done.

3 FACILITATOR YOUNGKIN: Any other
4 questions?

5 MS. GEE: I just had a general one
6 about -- maybe you've probably mentioned it before.

7 What was the methodology for allocating a
8 lot of the administrative expenses, you know, to the
9 different sites? Because --

10 MS. FANELLI: Well, we don't get
11 reimbursed from Zurich for Trust labor or our office
12 expenses.

13 When we do our forward looking estimates,
14 we don't include Trust labor or office expenses in
15 individual projects. Just the engineering house side
16 costs.

17 But when a person -- when one of us works
18 on an actual project, we bill to that project so then it
19 shows up in that. So it's sort of after the fact.

20 MS. GEE: Does that explain like the total
21 administrative expense is --

22 MS. FANELLI: Borne by the Trust.

23 MS. GEE: Yeah. So not all of it goes
24 meted out to different sites or something? Not a hundred
25 percent goes --

1 MS. FANELLI: Not a hundred percent of it.
2 Some of it goes to administrative. I have a project
3 number line that's called RAB.

4 My time spent with you goes to RAB, and
5 that does not get distributed to the different sites.

6 MS. GEE: I see.

7 MS. FANELLI: But if Genevieve, for
8 example, or Nina were working on particular lead-based
9 paint or Mountain Lake, her hours would go to that
10 project.

11 MS. GEE: So what percentage is unassigned
12 kind of --

13 MS. FANELLI: It's in the financial
14 tables, actually. It's not that much. Our labor costs
15 internally are actually pretty reasonable.

16 MR. BERMAN: Very reasonable since a lot
17 of the report writing is done by the contractors, right?

18 MS. FANELLI: Yeah. A surprising amount
19 of our engineering contractors are not the best writers,
20 and Genevieve and I and Nina do a fair amount of rewrite,
21 message to get it --

22 FACILITATOR YOUNGKIN: So people can
23 understand it.

24 MS. FANELLI: Yeah, or to tell the story,
25 the front end a little bit better.

1 So you know the Trust labor costs
2 throughout this program have been -- since the very
3 beginning, I'm going to say eleven million dollars, and I
4 don't know how much of that ultimately got re-sent out to
5 all the various projects and how much went to sort of
6 administrative activities.

7 But a fair amount went to administrative
8 activities.

9 MS. GEE: So like most of it would be --
10 rather than --

11 MS. FANELLI: No. I don't know if most of
12 it would be, but a lot of my time, I'll just put it on an
13 admin number rather than parse it out I did a half hour
14 on this, an hour on that site.

15 Most of the staff would go to actual
16 projects and not to the other side, but Allen's time
17 would go to admin. Denise's would have all gone to
18 admin.

19 So I'd say the majority of it, probably,
20 but I don't ever a good percentage just looking at this.
21 But I could answer that. That's something Allen can
22 figure out.

23 MS. GEE: Just curious in terms of the
24 overall picture.

25 MS. FANELLI: It was about eleven million

1 dollars, and I'd say probably three of it are sitting
2 here in admin and the rest of it probably went out to the
3 projects.

4 MS. GEE: Okay.

5 FACILITATOR YOUNGKIN: Okay.

6 Let's move on, then, to adjournment, final
7 report, and we've been talking about the adjournment and
8 procedures that happen after we leave for the last few
9 meetings, so we updated the last chapter, chapter 8 --

10 MS. FANELLI: You sent it to me.

11 FACILITATOR YOUNGKIN: -- to include our
12 discussions, results, and we sent that to Eileen, and
13 after hearing about the voluntary site cleanup program,
14 we'll probably add a few more sentences to that chapter
15 again now.

16 MS. FANELLI: Okay.

17 FACILITATOR YOUNGKIN: But it sounds like
18 it's getting down to final. We were curious about the
19 actions that we're assuming might happen after we're gone
20 such as e-mail notifications, blah-blah-blah-blah.

21 MS. FANELLI: I did send -- after our last
22 meeting, I did send Joshua Steinberger an e-mail. You
23 might be contacting him.

24 I assume you have not, but that's okay, and
25 I mentioned to Craig today, since I passed him in the

1 hallway, that there -- that is a topic up for discussion
2 is how do we continue communications or post information,
3 et cetera.

4 I have to admit I have not read your
5 chapter 8 yet, but I have it and it's flagged and I will,
6 and I'm happy to try to -- if you give me some more
7 direction or point me to certain elements and issues that
8 you want me to talk or take forward to Joshua or others,
9 I'm more than happy to do that.

10 MS. CHEEVER: well, as we mentioned in the
11 little e-mail to you, I think it's important to us
12 adjourning to think that there will be future
13 notification.

14 One reason we are adjourning is that
15 there's confidence that there are programs, but also that
16 there's public participation.

17 I guess both the Water Board and the DTSC
18 have also said they have public participation, so it's
19 not just you.

20 MS. FANELLI: Mm-hmm.

21 MS. CHEEVER: It would be very nice if we
22 had an idea what -- what this mechanism would be, and
23 right now it's discussed on page 8 and 9 -- well, it's
24 8-8 and 8-9, and then summarized a little bit on 10.

25 So as we were going over this chapter, it

1 seemed that there were several things, which is also in
2 this e-mail, but -- that it would be nice to have the
3 public have notice of.

4 One is the required five-year review of the
5 CERCLA sites, okay. Another is any discovery of
6 previously unknown contamination, other than releases
7 covered by the petroleum contingency plan, because
8 that's -- Mark realized and I realized after going over
9 that chapter regarding the petroleum contingency plan.

10 I don't know if you all know what it is.
11 It's for small releases of oil which people expect are
12 going to be found on the Presidio, which have so many
13 vehicles, not to mention airplanes.

14 I think we feel that the public need to be
15 notified of anything that is covered by the contingency
16 plan.

17 That itself has been aired, but any other
18 type of contamination, which even homes there won't be
19 major discovery of other things.

20 Then another thing that's of interest to
21 the public is the land use control master reference
22 report or rather land use controls.

23 MS. FANELLI: Mm-hmm.

24 MS. CHEEVER: So if there's any change in
25 land use controls, it seems very reasonable that the

1 public should be notified about that.

2 And then if any future cleanup activities
3 that happen to be needed, such as these voluntary -- what
4 we call --

5 FACILITATOR YOUNGKIN: Cleanup agreements.

6 MS. CHEEVER: Voluntary cleanup
7 agreements, if they have public comment built into them,
8 I think Agnes wrote to you that that is a part of what
9 the Water Board does.

10 It seems that it would be nice if there
11 would be public comment for that.

12 And we would -- at the same time that we
13 wrote to you, we realize that that should be something
14 that's feasible and efficient from a Trust point of view.

15 We don't want to put a huge burden on the
16 Trust, but we want it to be something that really works
17 and where we leave knowing that there's been an agreement
18 or perhaps a consensus as to what it might be.

19 And I think -- now I'm talking for myself.
20 It has to be more than a one-time -- a list of people
21 that have a one-time chance to opt into, because there's
22 always new members of the public.

23 So maybe it could be the general e-mail
24 list, but maybe the Trust doesn't want to be telling
25 everybody on the general e-mail of all these things, but

1 if it's a specialized e-mail list, there should be a
2 chance for people in the public to opt into it.

3 It should be a chance on regular intervals
4 to opt in.

5 Do you think that there will be there will
6 be an environmental remediation website?

7 MS. FANELLI: I do, and I think that's
8 probably the most feasible, and I understand there's
9 comments about that puts a burden on the public to go out
10 and take a look as opposed to being pushed to you,

11 MS. CHEEVER: Right.

12 MS. FANELLI: Right, but I think that
13 that -- that that would probably be the most feasible
14 place to post that, because we've already been talking
15 about creating, the post report stuff that will be
16 generated.

17 MS. CHEEVER: Right now -- I think I'm
18 right.

19 If you look at the Trust website and you go to
20 remediation. It has very nice reports on the most recent
21 things, but it doesn't necessarily tell you everything
22 that's happened.

23 MS. FANELLI: It needs to be redesigned,
24 yeah. Part of the problem with that website has just
25 been person power at this point.

1 MS. CHEEVER: Yeah.

2 MS. FANELLI: The content comes out of our
3 group and I don't have the person power to develop that
4 content at this point. And so it's not updated.

5 MS. CHEEVER: But are you going to after
6 April, May?

7 MS. FANELLI: I think that that's the
8 discussion. That's what we would do.

9 We would either rearrange and work with our
10 Internal Affairs group so that they could help us with
11 that content, or the Trust would commit on some level to
12 providing the resources to me somewhere to get that
13 content up there.

14 So I think that that's probably feasible,
15 and we've already been having conversations about that.
16 So I can certainly take a look and take these items in
17 that context.

18 MS. CHEEVER: But just not you. Twenty
19 years from now or maybe you'll be here twenty years from
20 now, in other words, an ongoing thing, right?

21 MS. FANELLI: As long as there's a
22 program. Until somebody says there's absolutely no more
23 waste anywhere within the Presidio, that they would have
24 some type of program like this.

25 MS. CHEEVER: I'm speaking for myself at

1 this point, but in a minute, I want to ask what everybody
2 else thinks.

3 But I think -- trying to make it feasible
4 for the Trust -- that it might be a combination of the
5 website and a specialized opt-in mailing list.

6 In other words, it would have former RAB
7 members, but have local groups.

8 But maybe the remediation website has to
9 give a chance for the public to opt-in to the mailing
10 list. That just could be a sentence on the website. If
11 you would like to be notified, you can.

12 And then I suppose if there really was a
13 major future cleanup action that had public comment, the
14 public comment would have to be more than just the
15 website, right?

16 In other words, if you had the type of public
17 comment you've had before --

18 FACILITATOR YOUNGKIN: Fact sheets.

19 MS. CHEEVER: -- wouldn't you need
20 something more than just a little notice on the
21 environmental cleanup part of the website?

22 MS. FANELLI: My sense if we did a CERCLA
23 cleanup, it would fall on CERCLA process.

24 MR. ULLENSVANG: You would get notice.

25 MS. CHEEVER: Some people, when we were

1 talking about this in our committee over months, have
2 said, "Oh, how about the Trust e-mail newsletter?"

3 Well, if you look at the last Trust e-mail
4 newsletter, which is very cheery and positive, I don't
5 necessarily see the Trust wanting to have a lot of
6 details about technical procedures and cleanup in it, but
7 it would be nice if the Trust would consider that.

8 I feel less confident that that would be a
9 lasting commitment than I do the environmental cleanup
10 website.

11 So right now the draft says: "Consider
12 including quarterly updates in the newsletter." It
13 wouldn't even have to be quarterly. We changed that
14 "consider."

15 MS. FANELLI: Yeah.

16 MS. CHEEVER: I want to ask what everybody
17 else thinks.

18 What do you want in the way of future
19 notification?

20 MS. GEE: I think if the -- if the Trust
21 could have a really user friendly website that is like --
22 and I must say that it might not -- the talent might not
23 be already within the organization, but you could easily
24 get an intern -- student intern that is really web savvy
25 to help, you know, set it up and it's a matter of just --

1 and then -- it might not be so time consuming for the
2 Trust, but just to have it -- and they do it now.

3 Like it could be once a month, you could
4 update and make it more relevant and then people could
5 just push a button and say yes, they want to get more
6 information and sign up -- be put on the list or
7 whatever.

8 I think it's -- you know, that's one thing
9 when I was reading the chapter 8 well, it's fine and
10 dandy. Where is the linkage, the continuity.

11 You know, like the RAB may have these
12 closing final recommendations, but how you actually have
13 all these different interest groups that are -- to really
14 continue it, whether it's the Water Board and the Trust
15 or DTSC.

16 I just wondered well, gee, that's like pie
17 in the sky. So I think --

18 MS. CHEEVER: You mean our hopes of
19 future --

20 MS. GEE: Yeah. I'm saying beyond the
21 people around this table.

22 MS. FANELLI: You mean how many people
23 show interest?

24 MS. GEE: Right, and also how do you keep
25 it going?

1 MS. FANELLI: I think the Trust can keep
2 it going. I'm thinking that people like Joshua
3 Steinberger and others will read your chapter 8.

4 They won't read all read the chapter, but
5 your request would be a mechanism for information on
6 ongoing remediation activities, either in the -- put it
7 out there in the newsletter, the weekly or monthly
8 newsletter that goes out or as a permanent feature on the
9 web page, the Trust web page with an opt in for
10 identification option.

11 If you can summarize that --

12 MS. CHEEVER: Mm-hmm.

13 MS. FANELLI: -- in a short e-mail.

14 MS. CHEEVER: Okay. But you're talking
15 about the hierarchy in the Trust. What is the entity?

16 MS. FANELLI: External app fares.

17 MS. CHEEVER: No, but they could say
18 anything they want. They make nice newsletters.

19 MS. FANELLI: They control the web page,
20 yeah.

21 MS. CHEEVER: Can they make a commitment
22 that we can rely on to do this long-term or would it be
23 more someone like you in the Environmental Remediation
24 Department?

25 MS. FANELLI: It's a small enough group.

1 I'm thinking that you would send this -- you would send
2 this to somebody like Joshua Steinberger who sits right
3 next to Craig Middleton. I didn't give you a lowly
4 person's name.

5 So it would become a topic of discussion
6 and the commitment to spend resources on that would have
7 to come from Josh, Craig.

8 And Joshua is in charge of external
9 affairs, so his staff's priorities are set by him in
10 conversation with the director.

11 MS. CHEEVER: You're sort of saying it
12 should go to him.

13 MS. FANELLI: You can send it to me and I
14 can forward it to him. I don't think it hurts, though.
15 I don't think it's a negative to send it to him with a cc
16 to me.

17 I honestly don't --

18 MS. SEGAL: I think that's an important
19 chapter.

20 As she said, this is the most looked at
21 remediation program and public involvement with the RAB,
22 and, yeah, I think -- I think we definitely need to make
23 that contact with the Internal Affairs guy who sits next
24 to Craig.

25 MS. FANELLI: And copy my boss, Jeff Deis.

1 That would be important. It's always important to copy
2 him.

3 MS. SEGAL: I think the opt-in feature is
4 really important and I think that most -- I mean, most
5 websites would -- would have -- they all have a contact
6 kind of thing, but it's beyond just contact.

7 Do you want to have a continual involvement
8 or be notified, and I don't think that's an un -- I think
9 that's a good suggestion and I don't think it's a hard
10 one to agree to.

11 MS. FANELLI: We might have a feature on
12 the website. I don't know.

13 MS. SEGAL: I don't know, either.

14 MS. FANELLI: I do go there for
15 information. It's a well designed web page.

16 MS. CHEEVER: Do either of you RAB members
17 have any comment for what you want for future
18 notification from the public?

19 MR. BERMAN: I have a specific idea that
20 rolled around in my mind about this, which is an
21 annual -- an annual meeting, conference or seminar that
22 occurs annually which is sort of a status of the Presidio
23 of which one part of it would be having to do with any
24 new discoveries, actions that relate to the remediation.

25 I just thought that a public meeting --

1 public seminar about the status of the Presidio would be
2 a nice thing to have annually.

3 It would -- anyone who's interested in -- we
4 don't expect a lot of hot action to be occurring on the
5 dense level, but once a year might be useful.

6 We could try it for a few years and see if
7 there is an audience and people come to that.

8 MS. CHEEVER: When you say the "status of
9 the environmental" --

10 MR. BERMAN: I'm thinking the status of
11 the Presidio with a section -- it would be -- in order to
12 get enough people there and get enough interest, it would
13 be, you know, the status of the whole Presidio on an
14 annual meeting of some kind of which there is an hour
15 which is devoted to the remediation activities.

16 An hour or two that would be devoted to new
17 buildings, occupants, other things, new programs that the
18 Presidio is considering.

19 But an annual thing like that with a corner
20 of it involved with remediation would bring everybody up
21 to date and would be -- you'd get a larger audience for
22 that, and it would be useful for people who are involved
23 in other aspects of the Presidio to get together and to
24 meet everybody.

25 And so I would feel that that would be

1 something that would be very useful to the Presidio,
2 people to think of as an ongoing and continuous exercise.

3 Plan it out for three or five years and see
4 what happens.

5 MS. FANELLI: I know the Park Service does
6 something similar. We have open houses on an annual
7 basis, and there is something that is focused on natural
8 resources type work.

9 These usually occur on Saturday and
10 they're -- because there's multiple topics, there are
11 more stations and folks can go around and get information
12 on forestry activities, natural resources activities,
13 archeological activities, remediation activities.

14 So that --

15 MR. BERMAN: That's different.

16 MS. FANELLI: -- content sort of exists.

17 MR. BERMAN: Open houses are kind of
18 different than a prepared program.

19 MS. FANELLI: You're right. They are
20 different.

21 MR. BERMAN: Not to stop the open house.
22 I think that's a great idea, but I think something that's
23 a little more -- a little more formal and a lot of
24 content that could be delivered.

25 MR. ULLENSVANG: At the Park Service, we

1 have gone away from those formal ones because we thought
2 it was much more interactive with people.

3 We have much more discussion than the
4 presentations and people seem to respond in a much more
5 favorable manner, and we have good attendance with the
6 open houses.

7 We have it for several hours and you don't
8 have to stay for the whole time. You can come in on one
9 subject, get it and go. So it's efficient for them.

10 Where if you go for a three-hour thing and
11 it's hard to come and go.

12 So it seems like the long program is one
13 that's not working very well for the things that we're
14 doing today.

15 MS. CHEEVER: Sam, we could definitely add
16 that to the list. I don't think we can tell them what to
17 do at the Presidio.

18 We can include it, include the topic in the
19 annual open houses or workshops.

20 FACILITATOR YOUNGKIN: The annual board
21 meetings, you can do a summary of things, too, right?

22 MS. SEGAL: It's not interactive.

23 MR. BERMAN: I think Brian made a very
24 good point, but if the open house could include kind of a
25 summary of the remediation.

1 MR. ULLENSVANG: Have you been to one? I
2 don't know if you've been to the Trust or one of our open
3 houses, depending on the project, it does give a
4 synopsis. So we'll use that.

5 We'll use the public comment for small
6 things that we're doing where we'll present the
7 information and have an opportunity for people to either
8 verbally or in a written format give us feedback and
9 serve as our public comment.

10 So we can use it in a more formal way, but
11 we use it a lot for hey, this is going on.

12 What do you think?

13 MR. BERMAN: It makes sense what you're
14 seeing. You have enough experience behind it.

15 MR. ULLENSVANG: We've been doing that now
16 for over five years.

17 MS. CHEEVER: Do you have any comments
18 about future public notification?

19 MR. BUDROE: I'm sure they should have
20 some.

21 MS. CHEEVER: So Eileen, we're probably
22 going to -- we're going to have a meeting this week to be
23 announced shortly of people working on the report. So we
24 can easily draft our letter that you were suggesting.

25 So are there things that I've mentioned

1 realistic from your point of view from a person that
2 might be involved in at least the remediation website?

3 MS. FANELLI: I think the website, yeah.

4 MS. CHEEVER: Five-year CERCLA reviews, a
5 notice of discovery of any major unknown contamination
6 not covered by the contingency plan, any changes in land
7 use controls and any opportunities for public comment,
8 and we've already said any opportunities for public
9 comment would probably be announced more widely anyhow.

10 MS. FANELLI: Right. It would be related
11 to finding unknown contamination.

12 So I think it would be a reworking of our
13 existing web page that would have sort of an O&M, an
14 operational piece, because every year we do an O&M report
15 now, and if we're going to change a land use control
16 document, that's the vehicle that we document that and we
17 ask for approval from DTSC.

18 So I think those types of elements can
19 easily be posted. I think that's realistic.

20 I think it's certainly also realistic to
21 incorporate or do something specific as part of an open
22 house or some of our existing notification programs, and
23 I think it's realistic to request, you know, the board on
24 some public meeting, at least on an annual basis, spend
25 fifteen minutes to give an update on environmental

1 issues, remediation issues. I think it's all realistic
2 now.

3 The website is I think the easy to do
4 because that's staff driven.

5 Getting a decision at board meetings or a
6 decision about what to put on a board meeting agenda is a
7 different top topic. It doesn't seem like an outrageous
8 request to me.

9 FACILITATOR YOUNGKIN: So you don't want
10 to ask for an app, an environmental app?

11 MR. BERMAN: Well, yeah. You could just
12 go to the website.

13 FACILITATOR YOUNGKIN: If websites are
14 still around in ten years.

15 MS. SEGAL: I can't even imagine.

16 MS. CHEEVER: Oh, maybe we should word it
17 in such a way --

18 MS. SEGAL: Use your whatever.

19 MR. BERMAN: Just a working comment, the
20 material that you sent is -- I think is -- shows a lot of
21 work and everything, but I get it in PDF format.

22 It's hard to make comments, specific
23 comments without running side sheets.

24 Is it possible to get things in some more
25 format where we can insert a comment or a thought or

1 something like that?

2 MS. CHEEVER: Do the line numbers help?

3 MR. BERMAN: Yes, but then you have to
4 keep a running document, whereas if it was at least in
5 Word format, you can make the insertions directly in it,
6 whereas you have to have a program if you convert the PDF
7 to Word, it doesn't come out readable.

8 It would be nice if you could send them out
9 that you could do this in Word, something like that as
10 well as a PDF. Since you're probably doing it --

11 MS. CHEEVER: This is a technological --

12 FACILITATOR YOUNGKIN: Yeah. It's easy to
13 do.

14 MS. CHEEVER: That means instead of having
15 a little bit, line 60, 70 --

16 MS. SEGAL: Everyone would be like
17 scratching out and putting that in with color.

18 MR. BERMAN: I don't know.

19 MS. CHEEVER: Do you have a lot of
20 comments?

21 MR. BERMAN: Just little words here and
22 there, order of things, and I started to keep a comment
23 list and I found it cumbersome and it would have been
24 much easier if you were able to edit like you would in a
25 Word document.

1 MS. FANELLI: Does your PDF give you
2 sticky notes? Sometimes you can -- it gives you an
3 ability to put --

4 MR. ULLENSVANG: Comment on it.

5 MS. FANELLI: It looks like a thought
6 holder.

7 MR. BERMAN: I don't think I have that
8 folder.

9 FACILITATOR YOUNGKIN: I can send you a
10 Word doc file as long as you turn it around timely. You
11 can turn the revision note on.

12 FACILITATOR YOUNGKIN: Turn tracking on.

13 MR. BERMAN: Once it's a Word document, I
14 have no problem with it.

15 FACILITATOR YOUNGKIN: Understand maybe
16 not all of those will be used.

17 MR. BERMAN: Of course. These are just
18 suggestions, but it's just easier to do that and you
19 don't have to keep -- you don't have to run the PDF
20 document on half the screen and then have your comments
21 side by side.

22 MS. CHEEVER: Okay. So any comments by
23 anyone are welcome, either accommodated to the line, or
24 if anyone wants a Word document, ask Mark and be sure to
25 make your revisions show and then --

1 MR. BERMAN: Yeah. In standard Word
2 editing. It comes out a different color.

3 MR. BUDROE: View mode.

4 FACILITATOR YOUNGKIN: Okay.

5 MS. CHEEVER: The same with anything else.
6 I think -- if you look at the chapter you've seen so far,
7 if you think we're doing anything offtrack or inaccurate,
8 by all means let us know.

9 MS. FANELLI: I will.

10 MS. CHEEVER: I sent one to Brian, too.

11 FACILITATOR YOUNGKIN: Okay. Julie, any
12 other --

13 MS. CHEEVER: Well, although we only have
14 chapter 1 to 8 done so far -- which means that there's
15 two, three, four, five, six seven to go -- we're still
16 aiming to finish it by March, the March meeting, pretty
17 much, and then to have the final one approved in April.

18 You know, even in March, maybe we'll have
19 some little factual questions we might want to correct.

20 So at any rate, whoever wants to be on the
21 committee is having a meeting this coming Friday, so
22 anybody who wants to come is welcome to come, and the
23 meeting's going to have two parts.

24 Part one, Mark and I and whoever else is
25 interested is going to go over the content we have in

1 those little chapters and decide how to organize it,
2 because we have typed sections, and we want to make sure
3 which sections go into which chapter.

4 Something we've been talking about for
5 months, and now we have to make final decisions.

6 It comes out one committee member, and Jan
7 is not available till 12:00 or 12:30.

8 So would anybody here -- anybody who would
9 like to come is welcome to come either at 10:30 or at
10 12:30, and I'll send a note to the full group.

11 MR. BERMAN: I'd love to be there, but I
12 will be out of town. I'm doing a job in the middle of
13 nowhere in Iowa.

14 MS. SEGAL: Iowa's not the middle of
15 nowhere.

16 MS. CHEEVER: We're really hoping -- maybe
17 we can send out more sections before.

18 We hope -- if people are really going to
19 basically approve it in March, we need to get it out
20 before then.

21 So anything else, Mark, to add to this?

22 FACILITATOR YOUNGKIN: No.

23 MR. BERMAN: We have two more formal
24 meetings, right? The one in March and the one in April.

25 MS. GEE: The April one is to be adopted,

1 the adjournment.

2 MR. BERMAN: That's when each of us gets
3 our bonus check from the Trust.

4 MS. CHEEVER: I guess we'll see what
5 happens with Joshua whatever his name is, Steinberger
6 answers our e-mail.

7 It's possible maybe he should come to the
8 March meeting.

9 MS. FANELLI: If he gets your e-mail, I
10 guarantee you he will call me and I'll get your response.

11 MS. CHEEVER: Do you think it's possible
12 that he could come to the March meeting?

13 FACILITATOR YOUNGKIN: Or we could go talk
14 to him.

15 MS. FANELLI: Right. You could certainly
16 request to talk to him about it. You can ask him in this
17 e-mail what is the best way to communicate about this and
18 can we meet --

19 MS. CHEEVER: Mm-hmm. Okay.

20 MS. FANELLI: -- and then he'll let me
21 know.

22 I've already told him that you're likely
23 going to be contacting him, so he knows.

24 MS. SEGAL: So he knows.

25 FACILITATOR YOUNGKIN: Okay. Great.

1 Any other final comments?

2 MR. BERMAN: Just that those of us that
3 have not done a lot of work in the writing, I just
4 express my personal appreciation for all your effort.
5 There's a lot of stuff there.

6 FACILITATOR YOUNGKIN: It's kind of fun.
7 It's like closure, going back through all of this and
8 thinking about it.

9 MS. CHEEVER: The two of us have both been
10 on the RAB for nineteen of the twenty years.

11 MR. BERMAN: I've been on it for fifteen
12 or so, but I haven't done the work that you have done.
13 So I'm just voicing my appreciation.

14 FACILITATOR YOUNGKIN: Great hobby, huh?
15 Okay.

16 You announced about the meeting. I've got
17 some action items. One is talk to Joshua.

18 MS. SEGAL: Do you think you guys can send
19 him an e-mail, then?

20 MS. CHEEVER: We'll compose it about our
21 meeting on Friday.

22 FACILITATOR YOUNGKIN: I think next
23 meeting, we'll probably just talk about adjournment and
24 the report.

25 MS. FANELLI: We'll give you an update on

1 where we are. I'm hoping for a slough of aging site
2 certs.

3 MS. CHEEVER: Yeah. That will be great.

4 MS. FANELLI: It would, wouldn't it?

5 FACILITATOR YOUNGKIN: Okay. Without
6 objection, meeting adjourned.

7 (The meeting concluded at 8:42 PM).

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1 STATE OF CALIFORNIA)

2 COUNTY OF SAN FRANCISCO)

3
4 I, the undersigned, hereby certify that the
5 discussion in the foregoing meeting was taken at the
6 time and place therein stated; that the foregoing is a
7 full, true and complete record of said matter.

8 I further certify that I am not of counsel or
9 attorney for either or any of the parties in the
10 foregoing meeting and caption named, or in any way
11 interested in the outcome of the cause named in said
12 action.

13
14 IN WITNESS WHEREOF, I have
15 hereunto set my hand this
16 _____day of _____,
17 2014.

18 _____
19 MARK I. BRICKMAN CSR 5527
20
21
22
23
24
25

Page 1

PRESIDIO RESTORATION ADVISORY BOARD MEETING

REPORTER'S TRANSCRIPT OF PROCEEDINGS

TUESDAY, MARCH 11, 2014

BUILDING 67

PRESIDIO, SAN FRANCISCO, CALIFORNIA

Reported by: MARK I. BRICKMAN, CSR RPR
License No. 5527

1 ATTENDEES

2 RAB Members:

3 Mark Youngkin, Facilitator
Eileen Fanelli
4 Brian Ullensvang
Lori Koch
5 Julie Cheever
Toni Kramer
6 Edward Callanan
Sam Berman
7 Jan Monaghan
Jan Blum
8 John Budroe

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10 ---o0o---

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15 BE IT REMEMBERED that, pursuant to Notice
16 of the Meeting, and on March 11, 2014, 7:11 PM at
17 Building 67, Presidio of San Francisco, California,
18 before me, MARK I. BRICKMAN, CSR No. 5527, State of
19 California, there commenced a RAB meeting under the
20 provisions of the Presidio Trust.

21 ---o0o---

22

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24

25

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4	2) Agenda Discussion and Approval:	4
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6	4) Discussion & Presentations:	
7	A. Project Status Update: Eileen Fanelli:	25
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1 FACILITATOR YOUNGKIN: Welcome to the
2 regularly scheduled monthly meeting of the Restoration
3 Advisory Board of the City of San Francisco.

4 Does everybody have an agenda? Any
5 discussion or edits to this agenda?

6 Seeing none, moving on to announcements.
7 The first one is final meeting celebration. Now, there's
8 been some activity at the last moment on this.

9 MS. BLUM: Yes.

10 FACILITATOR YOUNGKIN: And I think Jan's
11 been involved with that.

12 MS. BLUM: Well, Doug has volunteered
13 himself to be a coordinator, so we're still working on
14 how well that works from a long distance and busy
15 schedule.

16 Anyway, a drafted invitation has been
17 drafted -- thank you, Julie, for your feedback -- and Jan
18 has sent us a master list of all the addresses she had
19 and e-mail -- especially e-mail addresses from all of the
20 members of two years ago.

21 MS. MONAGHAN: We will watch those all
22 bounce.

23 MS. BLUM: I'm sure that many will bounce.

24 MS. CHEEVER: We didn't even have e-mail
25 twenty years ago, did we?

1 MS. MONAGHAN: No.

2 MS. BLUM: Well, whatever addresses we
3 have. So we need to complete the tweaking of the
4 invitation right away and then get on it.

5 I think Doug had talked about reaching out
6 to the agency people, but we also want to certainly
7 include the management of the Trust and the Park Service
8 and the Conservancy, all of the agencies who have
9 supported this over twenty years. So that remains to be
10 seen.

11 FACILITATOR YOUNGKIN: You're scheduling
12 on April 8th?

13 MS. BLUM: The schedule as I understand it
14 is April 8th for the last RAB meeting, plus the
15 adjournment ceremony.

16 MS. FANELLI: So obviously you'll be
17 picking a venue other than 67, so I can see what's
18 available.

19 MS. BLUM: That's a little hole that I
20 forgot to fill in. Somehow in a conversation, Terri
21 Thomas agreed to reserve the Cypress Room for us, which
22 would hold up to 75 people.

23 I think our next step should be to see if
24 there's any small fund that can be utilized for small
25 refreshments.

1 But I think we also need to know --

2 MS. FANELLI: Let me check.

3 MS. BLUM: -- that we can tell the
4 catering service how many people will be there, because
5 we can't bring stuff into the Presidio anymore. It's all
6 catered.

7 FACILITATOR YOUNGKIN: The Cypress Room,
8 that's the one we used to meet?

9 MS. FANELLI: Yes. Let me check. I
10 haven't heard anything from Terri.

11 MS. BLUM: Communications has been a
12 little awkward, as I say, because we're not really
13 together yet. But do check with her.

14 MS. FANELLI: Let me check to see what
15 room is available. The problem is if there's a paying
16 guest for the Cypress Room, there are times when it's not
17 rented out.

18 MS. BLUM: We have estimated maybe 75
19 people. The list is much larger of the invitees,
20 including people from the restoration, the Presidio park
21 stewards and all the management of the three agencies and
22 staff, including Denise Fraga, who's been so important
23 for so many years.

24 So it's a fairly large list, but 75 may be
25 aggressive.

1 So I gave her the parameter of 35 to 75
2 people, having no idea. But we need to know -- we need
3 to get on the invitations, so we need to know how many to
4 plan for.

5 So I asked Terri what's the last date that
6 we can let her know how many people can be there for
7 either the room size or the food, if there is any.

8 MS. FANELLI: So is the request for the
9 Trust to provide some refreshments? That's the question?

10 MS. BLUM: I think she -- she volunteered
11 it, but it would be wonderful if the Trust -- we're going
12 to invite Craig Middleton and Frank Dean and Brian and
13 his staff.

14 MS. FANELLI: When did you talk to Terri?

15 MS. BLUM: We just have been e-mailing
16 last week.

17 MS. FANELLI: She hasn't given me any
18 heads-up.

19 MS. BLUM: I'm sorry.

20 MS. FANELLI: So let me just give Terri a
21 call --

22 MS. BLUM: Okay.

23 MS. FANELLI: -- and follow-up, because I
24 don't think it -- it wouldn't be appropriate out of her
25 department budget, anyway.

1 MS. BLUM: I don't think so.

2 MS. FANELLI: So she can't commit other
3 people's budgets.

4 MS. BLUM: She wasn't committing it. We
5 can take up a pool, but I'd rather have no refreshments
6 than Safeway cookies. I mean, they aren't that
7 important.

8 It would be nice if we could have
9 something, but now that we're with a catering service,
10 that puts it in a whole different financial ballgame.

11 MS. FANELLI: Okay.

12 MS. BLUM: So it's kind of much more
13 expensive.

14 MS. FANELLI: So you think 35 to 75
15 people?

16 MS. BLUM: I have no idea.

17 FACILITATOR YOUNGKIN: 35 would be a good
18 guess. Don't you --

19 MS. BLUM: There will be at least ten of
20 us.

21 FACILITATOR YOUNGKIN: Fourteen of us.

22 MS. MONAGHAN: They keep signing up saying
23 they're going to be at the last meeting.

24 MS. BLUM: We'll RSVP.

25 MS. FANELLI: Let me look into it. I'll

1 get some e-mails and get in touch with you about a
2 room --

3 MS. BLUM: Okay.

4 MS. FANELLI: -- and see what I can get
5 approvals for.

6 MS. CHEEVER: I think this is happening,
7 as Mark said, somewhat last minute.

8 Do you have any thoughts about it? Here
9 it's your program. Are there people you want to invite
10 or anything --

11 MS. FANELLI: No.

12 MS. CHEEVER: -- you want to do?

13 MS. FANELLI: This is your RAB meeting
14 where you're going to do your votes. This is your venue.

15 I understand the request for a larger room,
16 and if there's other folks that would -- you know, it's a
17 celebration of what you guys have been doing, and we're
18 there because we're all part of that effort, but it
19 wouldn't be a formal Trust.

20 MS. CHEEVER: Okay.

21 MS. FANELLI: -- at this point.

22 MS. CHEEVER: As I mentioned in an e-mail
23 to Jan, though, I think we're going to have a little bit
24 of a meeting, too.

25 MS. FANELLI: Right. You have to do your

1 adjournment, right?

2 FACILITATOR YOUNGKIN: The adjournment.

3 Exactly.

4 MR. BERMAN: It's not going to be a
5 Christmas party totally.

6 MS. BLUM: I wonder if there's an agenda
7 draft at this point or is it too early to say?

8 MS. MONAGHAN: No. We'll draft it
9 tonight, right?

10 FACILITATOR YOUNGKIN: I haven't seen
11 anything.

12 MS. CHEEVER: Some of the things we're
13 discussing tonight might go over. Like lead-based paint
14 issues.

15 FACILITATOR YOUNGKIN: Usually -- this is
16 pretty much a typical agenda here, progress status
17 report, anything current and then the final report.

18 So do we want a progress status report at
19 the last meeting? Is there any reason for that?
20 Probably not.

21 MS. BLUM: No.

22 FACILITATOR YOUNGKIN: Okay. So then it
23 would just be our final report, resolution, adjournment.

24 MS. CHEEVER: Actually, Eileen, is there
25 change on the status of projects between now and April

1 8th?

2 MS. FANELLI: It's more on the status of
3 paperwork, potentially, because there's not really a lot
4 of activity in terms of field work at this point.

5 We are still doing some lead-based paint
6 cleanup and working through those, but our main site is
7 in the order.

8 FACILITATOR YOUNGKIN: There's things
9 going on, right?

10 MS. FANELLI: We could always do a general
11 status, you know, update.

12 FACILITATOR YOUNGKIN: I guess if the
13 Water Board had approved its rescission order by then --

14 MS. FANELLI: It won't approve it until
15 their board meeting on May 14th. That's when the Water
16 Board --

17 MR. BERMAN: It would require the board.

18 FACILITATOR YOUNGKIN: Okay. Yeah. I
19 guess there's no reason to have an update, then. We can
20 just go straight to our adjournment business. So that
21 would be the final report, any resolution, last
22 resolutions and adjournment. That's it. Thirty minutes'
23 worth.

24 MS. BLUM: You mean for the meeting?

25 FACILITATOR YOUNGKIN: For the meeting

1 portion of it. And then that can be at the end or the
2 beginning. I guess the beginning makes more sense.

3 MS. FANELLI: At the beginning. Then you
4 have your big celebration and people talk and visit.

5 MS. CHEEVER: I suggest that if we have an
6 agenda, if there's any indication of that seven o'clock,
7 meeting to adjourn, 7:30 for the celebration.

8 MS. KRAMER: There might be some people
9 that get there late.

10 FACILITATOR YOUNGKIN: Should we talk
11 about what the celebration actually entails? Have we
12 talked about something happening?

13 MS. BLUM: Doug is -- had some ideas.

14 FACILITATOR YOUNGKIN: A mixer? I was
15 just curious. Is there going to be speakers?

16 MS. BLUM: Well, I'm not this charge of
17 the program.

18 FACILITATOR YOUNGKIN: Okay.

19 MS. BLUM: That's the hard part. I think
20 it would be helpful if we could suggest a program to help
21 Doug to close, how we word the invitation and we can
22 alert people that we might want to speak if they're in
23 town at this late date. We need to decide what we're
24 doing.

25 FACILITATOR YOUNGKIN: The meeting part is

1 straightforward. That's over. The celebration part --

2 MS. MONAGHAN: Could just be a reception.

3 MS. BLUM: Doug is talking about slides.

4 We need to be clear what we're doing.

5 FACILITATOR YOUNGKIN: Put down slide

6 show, Doug Kern.

7 MS. BLUM: How much time?

8 MR. ULLENSVANG: You could do it in the
9 background, too.

10 MS. BLUM: I don't know what his capacity
11 is.

12 FACILITATOR YOUNGKIN: Doug can do
13 something. He's been here for twenty years.

14 MS. FANELLI: You do it beforehand.
15 You're sort of walking through the program and, you know,
16 this is your whereas and what you've accomplished and now
17 it's an adjournment, so I could see where you have some
18 type of presentation getting up to your resolution, and
19 then afterwards some type of reception.

20 FACILITATOR YOUNGKIN: So 7:00 to 7:30
21 meeting, 7:30 to 8:00 presentation, 8:00 to 9:00 mixer.
22 If anybody makes it that long, they get a special
23 commendation.

24 MR. ULLENSVANG: It seems like you might
25 want the presentation on the record.

1 MS. KRAMER: So that would be first and
2 then the celebration.

3 FACILITATOR YOUNGKIN: It would be part of
4 the meeting.

5 MR. ULLENSVANG: That way it will get into
6 posterity.

7 MS. BLUM: So what's the timing now?

8 FACILITATOR YOUNGKIN: 7:00, we have final
9 report.

10 MS. BLUM: 7:00 to 8:00 is the --

11 MR. ULLENSVANG: Meeting.

12 FACILITATOR YOUNGKIN: Final report and
13 vote. Resolutions -- resolution right now and
14 adjournment, vote.

15 Hopefully there won't be any discussion on
16 the adjournment. We don't want to adjourn.

17 MS. KOCH: If you put Doug first, 7:00 to
18 7:15.

19 FACILITATOR YOUNGKIN: There you go. That
20 would be good to start off.

21 MS. BLUM: I'll have to get a schedule
22 from you, Mark.

23 FACILITATOR YOUNGKIN: Reception, call it.

24 MS. CHEEVER: I like reception, too.

25 FACILITATOR YOUNGKIN: Presentation 7:00

1 to 7:20, something like that?

2 MR. BERMAN: We're going to have the
3 business meeting first.

4 MS. FANELLI: Presentation is your
5 business meeting, and then the reception following that
6 just depends --

7 FACILITATOR YOUNGKIN: History, slide
8 show, a summary.

9 MS. MONAGHAN: Recap.

10 FACILITATOR YOUNGKIN: Recap, then that
11 leads into the final report, which is the recap and
12 summary. Then the resolution, then the adjournment and
13 vote and then reception. I like that.

14 Sound good?

15 MS. CHEEVER: Do you picture we might have
16 a proposal for a new resolution?

17 FACILITATOR YOUNGKIN: Not at the moment.
18 Anybody has any other resolution they want passed, bring
19 those forward? So 7:00 to 7:20 for presentation, 7:20 to
20 7:30, pretty optimistic, huh?

21 MS. BLUM: Mm-hmm.

22 MS. KRAMER: 7:20 to 7:30 is what?

23 FACILITATOR YOUNGKIN: 7:30.

24 MS. BLUM: No way. After twenty years.

25 MS. KOCH: Half an hour.

1 MS. CHEEVER: This is the final report,
2 but as you know, the final report isn't final yet.

3 MS. BLUM: And it's large.

4 MS. FANELLI: It's how much you want to
5 say about it, who you have speak about it before you get
6 it.

7 FACILITATOR YOUNGKIN: 7:00 to 8:00
8 meeting, 8:00 to 9:00 reception and we'll work it out.

9 MS. BLUM: Okay. You're going to have to
10 tell Doug what you're doing, what you want him to do.

11 FACILITATOR YOUNGKIN: We'll talk to Doug.

12 MS. BLUM: Okay.

13 FACILITATOR YOUNGKIN: Okay. Anything
14 else on the celebration?

15 MR. BERMAN: I'd like to -- I want to make
16 a comment on celebration, but I'd like to pass a personal
17 feeling.

18 I think that the RAB has been in business
19 for twenty years. Some people have been on it from the
20 very beginning. Some people have put an enormous amount
21 of professional time and this has all been pro bono and
22 uncompensated.

23 I think that the Trust and the Park Service
24 can get together and supply a certificate of --
25 acknowledging each member of the RAB for their efforts,

1 and I think I would feel very disappointed if there
2 wasn't some permanent record that people like Doug and --
3 and Mark and others who have put in all this time don't
4 have a formal recognition, and I would think it would be
5 almost at the level of being shameful.

6 MS. FANELLI: Do you think that there's no
7 plans to recognize the RAB?

8 MR. BERMAN: Well, we don't know. We
9 might say good riddance, too.

10 FACILITATOR YOUNGKIN: In those words.

11 MS. BLUM: That would be insurrection.

12 MR. BERMAN: I think the RAB members
13 deserve a form of acknowledgement, not just a statement
14 to get up and say thank you and goodbye. I think there
15 should be some kind of certificate.

16 MS. FANELLI: The Trust -- the Trust has
17 been discussing how to recognize not only the RAB's
18 participation, but DTSC's and Water Board's because it
19 has been a huge group.

20 MR. BERMAN: There's a difference between
21 DTSC and -- DTSC is paid to do that, you're paid to do
22 that. You're paid to do that.

23 Mark has not been paid and Doug and Julie
24 and Jan who have been here from the beginning has no
25 compensation. There's an enormous difference between

1 that, thanks for doing a good job and thanks for putting
2 in \$50,000 worth of consulting that wasn't compensated,
3 you know.

4 I think that each person -

5 MS. CHEEVER: Much more than that for some
6 people.

7 MR. BERMAN: Right.

8 MS. BLUM: Well, Sam, if I may --

9 MR. BERMAN: Look at Mark's hourly rate
10 and the time he has been here, it's probably several
11 thousand dollars.

12 FACILITATOR YOUNGKIN: A million.

13 MR. BERMAN: I think that there should be
14 a certificate, and each -- it should not be a certificate
15 that lists 25 RAB members on one certificate.

16 Each RAB member should get a certificate
17 that says: "Thank you, Mark Youngkin, for your
18 contributions and efforts to the RAB over the period from
19 1994 to 2014."

20 MS. BLUM: You mean just the top long-term
21 RAB member? Not every RAB member?

22 I mean, I don't care about a proclamation
23 or piece of paper at all. I think the people that have
24 been here from the onset are worthy.

25 MR. BERMAN: And I've been here for

1 fifteen, sixteen years and I -- I mean, I have an hourly
2 rate, too, but I don't -- I just think that whether it's
3 to show to your grandchildren or to show -- or to show in
4 a court of law when you get -- someone asks have you ever
5 been involved in community service, I just think it's an
6 important document to be left behind.

7 MS. CHEEVER: Can I mention something?

8 If you were interested in this, one of the
9 thing that Mark has done is create a roster of all of the
10 97 community members who served in the last twenty years
11 and how long they served and what affiliation, if any,
12 that they had.

13 MS. FANELLI: It would be helpful
14 information if you feel like e-mailing it to me.

15 MS. CHEEVER: And then a part of the
16 report that's now been circulated only as a few hours
17 ago, we figured out that I think it's more than half the
18 people who served for more than five years.

19 Twelve people, many of whom are at this
20 table, served more than ten years. Then two people
21 served for twenty years and two people served for
22 nineteen years and then others.

23 MS. BLUM: I'm wondering if we want to ask
24 Craig Middleton and Frank Dean to be speakers at this
25 event and do this award ceremony if they're available at

1 the adjournment.

2 Shall we -- would you like that? I mean, I
3 frankly think it would be appropriate. Doug has been
4 thinking about it, but he doesn't know what form he wants
5 it to take yet.

6 MS. CHEEVER: Well, Eileen says the Trust
7 has been thinking about it. Why don't we leave it up to
8 her.

9 MS. FANELLI: Right. The Trust has been
10 and we haven't been targeting the eight. We're targeting
11 a public board meeting to do an acknowledgement, not your
12 adjournment.

13 MS. CHEEVER: Oh.

14 MS. FANELLI: You know, but all the things
15 that have been discussed, we certainly have been thinking
16 about, because it is a celebration for a lot of people,
17 and there's a lot of things to address and celebrate,
18 yes.

19 So we have been focusing really on the
20 public board meeting in April as a -- as a place to
21 actually have the Presidio Trust Board of Directors
22 present and acknowledge --

23 MR. BUDROE: What date?

24 MS. BLUM: April 24th. You're going to
25 talk about the RSQ for Crissy Field. That's the main

1 objective of that meeting, the bluff.

2 MS. FANELLI: Well, and the reason being
3 is that is our highest -- that is our highest management
4 structure. It is our board of directors.

5 MS. CHEEVER: I like that idea and I
6 appreciate it. I think that -- this party that we're
7 talking about, this celebration -- I don't even like to
8 say party. I think it's good for the public.

9 MS. FANELLI: I do, too.

10 MS. CHEEVER: Other people from the
11 public.

12 MS. FANELLI: It's part of the public
13 record, as well. I know we are targeting that as a --
14 one of the agenda items and topic.

15 MS. BLUM: Would the Park Service be
16 included in that?

17 MS. FANELLI: Do you guys normally attend
18 the board meetings?

19 MR. ULLENSVANG: I don't, no.

20 MS. FANELLI: I don't, either. To be
21 honest, the details, we're just working on them and
22 trying to work it through.

23 MS. BLUM: Ex-officio. He is included in
24 some of their public meetings and many times he doesn't
25 attend.

1 MR. ULLENSVANG: And he's not on the board
2 or anything like that.

3 MS. BLUM: He is invited to come to some
4 of the public board meetings.

5 MS. FANELLI: Why don't I get back to you
6 about confirming that meeting. I'll also at the same
7 time be confirming the venue for next month's --

8 MS. BLUM: Okay.

9 MS. FANELLI: And I think we should
10 celebrate more than once. It doesn't mean you can't do
11 it in two times.

12 MS. BLUM: Right.

13 MS. FANELLI: You can have an adjournment
14 with a celebration and we can still have a public
15 acknowledgement at a board meeting. It works both --
16 both ways. It doesn't have to be one way one or the
17 other.

18 MR. BUDROE: I've got a question about the
19 dissolution of the RAB. These meetings have had
20 transcripts.

21 Are they going to be archived and are the
22 archives going to be publicly available?

23 MS. FANELLI: They already are. They're
24 all in our library, and as a matter of fact our librarian
25 got you guys a copy of them all.

1 MR. BUDROE: Good.

2 MS. FANELLI: So they are part of our
3 permanent record in our library.

4 MR. ULLENSVANG: And you were going to
5 attach them to your report, weren't you?

6 FACILITATOR YOUNGKIN: I put it as an
7 attachment. It's so big, so I'm not sure about
8 practically attaching it.

9 MR. ULLENSVANG: It's on a CD.

10 FACILITATOR YOUNGKIN: It fits on one CD.
11 It's big.

12 Okay. Let's move forward to project status
13 update.

14 Eileen.

15 MR. BERMAN: Before we do that, could I
16 ask Eileen directly. Has the Trust considered having
17 some certificate?

18 MS. FANELLI: Yes. We certainly have.
19 It's already been discussed. So yes, I'm going to take
20 all the comments as confirmation that we're on the right
21 track.

22 MR. BERMAN: All right.

23 MS. FANELLI: So it's good. Because I did
24 hear no plaques.

25 FACILITATOR YOUNGKIN: No wood plaques.

1 MS. FANELLI: No wood plaques and all that
2 kind of stuff. So we were thinking of an
3 acknowledgement, a thank you that's specific.

4 MR. BUDROE: Hey, Mark, how about recycled
5 plastic? Wouldn't that be appropriate?

6 MS. BLUM: And we should include Mark
7 Brickman who cannot be present at the final meeting, but
8 he's been here more than --

9 THE REPORTER: Eleven or twelve years.

10 MS. CHEEVER: You won't be here April 8th?

11 THE REPORTER: I have to go out of town.

12 MS. FANELLI: Better that we have more
13 than one acknowledgement.

14 I would appreciate your list of RAB
15 members. That will be helpful to me.

16 FACILITATOR YOUNGKIN: I will e-mail.

17 MS. CHEEVER: It has agency members, too,
18 54.

19 MS. FANELLI: 54 agency members?

20 MS. CHEEVER: Over the years.

21 MR. BERMAN: Yeah.

22 MS. FANELLI: When I think of agency,

23 MS. CHEEVER: Non-community.

24 MS. MONAGHAN: EPA, DTSC, Water Board,
25 Army.

1 MR. BERMAN: Lots that went in and out.

2 MS. CHEEVER: City of San Francisco.

3 MS. BLUM: I think that's the beginning.
4 Technically members.

5 MS. FANELLI: Oh, look at that. Great.

6 Project status update. We are working with
7 DTSC to wrap things up and we're happy to have Lori here
8 so she can add any comments, but we are working off of
9 our punch list schedule that I update weekly and I don't
10 have a handout copy for you. I could certainly give you
11 one.

12 But we are -- at this point I think have
13 submitted all of the final documentation for all of the
14 enumerated sites listed in the Consent Agreement, and I
15 believe we've also submitted all the final documentation
16 except for the big miscellaneous site package.

17 We've submitted all of that and have gotten
18 direction on probably half of them for either no further
19 action or let's look at it further in the future under a
20 new agreement.

21 And the miscellaneous sites, we are with
22 DTSC's help doing it in chunks. So we're very close to
23 getting all of those sites through a preliminary review
24 so that we can pull together a document and submit it and
25 it will be acted on timely.

1 So we've been working hard and fast on
2 that. There's still a lot of paperwork that has to come
3 through, but we're very hopeful.

4 We had a meeting yesterday with DTSC, the
5 Park Service and the Trust and it was the kind where the
6 attorneys all come and we're talking about the final
7 paperwork and what the final paperwork would read like
8 when it gets submitted.

9 FACILITATOR YOUNGKIN: What did you decide
10 to call that certification or completion certification?

11 MS. KOCH: Acknowledgement of satisfaction
12 I think it's written in the consent. We've also --
13 different projects called it acknowledgement of
14 termination, but I think it's acknowledgement of
15 satisfaction.

16 MS. FANELLI: It's article 8.22 in the
17 Consent Agreement.

18 MS. KOCH: It's pretty short. It's a
19 one-pager.

20 MS. FANELLI: I could pull it out right
21 now if anybody wants to take a look at it.

22 MR. BERMAN: Wasn't that included in the
23 e-mail that we got?

24 MS. FANELLI: From Agnes?

25 MR. BERMAN: No.

1 MS. FANELLI: No, different. Agnes, the
2 Water Board order takes a slightly different approach.
3 DTSC, I guess on the local level or the Denise level, can
4 make a determination that the order has been satisfied.

5 Their office can make that agreement. It
6 doesn't go out to a public board meeting.

7 The Water Board order's different. You
8 don't have a board. The Water Board has a board, so
9 Agnes has had to actually prepare a tentative order to
10 rescind the Water Board order that was presented to the
11 Army, the Park Service and the Trust.

12 So Agnes has drafted her tentative order
13 and gave us a couple of days to take a look at it before
14 she publicly posted it.

15 And so it has to be posted for at least
16 thirty days. There's a specific time and it's posted on
17 their web page and it will be taken up at their board --
18 regular board meeting on May 14th, and that's when it
19 would be -- the order to rescind the order and it would
20 be rescinded.

21 MR. BERMAN: In lieu of the additional
22 information on the wells in Nike area, can DTSC actually
23 issue a completion?

24 MS. FANELLI: Yes.

25 MR. BERMAN: Even though that work is

1 still not finished.

2 MS. KOCH: Well, it's going to be -- the work
3 that was -- that was defined in the RAP is complete and
4 the monitoring groundwater is going to be undertaken in
5 the O&M phase, the operation and maintenance phase.

6 And so we need more data to decide what's
7 actually happening with the groundwater or any
8 constituents in groundwater.

9 So it would be sort of like if something
10 does need to be done, it would be sort of a new
11 discovery. Because the work under the RAP was complete.

12 MR. BERMAN: So the mercury discovery was
13 not -- was post the -- the RAP.

14 MS. KOCH: Well, the determination of --
15 at this point, we don't -- we don't know that there's a
16 problem with the mercury. We continue to evaluate.

17 So at sometime in the future, if there's a
18 suggestion that there is a problem, we will evaluate it
19 as a new site or new situation.

20 But right now, we have nothing to suggest
21 that there's a present problem that needs to be studied.
22 It's just something to continue monitoring.

23 MR. BERMAN: Right. I understand that,
24 but the closure segment, does that acknowledge that
25 there's still some --

1 MS. KOCH: Yes --

2 MR. BERMAN: -- ongoing --

3 MS. KOCH: -- it does.

4 MS. FANELLI: Yes.

5 MS. KOCH: In fact, it's hardly a
6 termination because we have so many --

7 MR. BERMAN: Conditional.

8 MS. KOCH: We always put the conditional
9 language in it. If anything else comes to our attention,
10 we address it.

11 MR. BERMAN: The condition talks about
12 events that are not known, but this is an event that's
13 actually known.

14 MS. KOCH: It's interesting because it -- the
15 presence of mercury in groundwater is known, but the --
16 with -- we know there's mercury in the contamination, but
17 a concentration is not known.

18 MR. BERMAN: And already the acolytes
19 presumably? There are the nickel and the magnesium --

20 MS. FANELLI: Right.

21 MS. KOCH: Yeah.

22 MR. BERMAN: -- there have been associated
23 with the serpentine, anyway. Right?

24 MS. KOCH: Right. And it's hard to tell when
25 you have things that could be multiple forces to tell

1 what's going on. Natural forces is also a possible
2 explanation.

3 MS. FANELLI: So it's part of our -- well
4 water monitoring at Nike was always a part of post
5 remediation, post-closure activity.

6 So it's simply continuing. So the site can
7 be certified because the soil removal work under the RAP
8 has been completed, and our O&M plan will just continue
9 to monitoring that site.

10 MS. KOCH: And the acknowledgement of
11 satisfaction doesn't mean the O&M is completed. The O&M
12 for that site and for many sites is going to continue
13 indefinitely.

14 MS. FANELLI: Right, under the O&M
15 agreement, which has been signed under the Park Service,
16 Trust and DTSC.

17 MR. BERMAN: And that's in the closure
18 statement.

19 MS. FANELLI: It is.

20 MS. KOCH: And also records maintenance.

21 MS. FANELLI: Records maintenance.

22 MS. KOCH: We don't terminate the records
23 maintenance requirement.

24 MR. BERMAN: What's the -- Eileen, what's
25 the feeling on the mercury presence? Is it considered

1 probably a natural --

2 MS. FANELLI: The Trust submitted a report
3 evaluating it with an argument that it was naturally
4 occurring in serpentine that had undergone, you know,
5 sort of seismic deformation and stresses.

6 DTSC said that was plausible, but are not a
7 hundred percent confident, so they've asked us to do some
8 additional monitoring. So that's exactly what we'll do
9 as part of post-closure.

10 MR. BERMAN: In naturally occurring
11 mercury, there's specific isotope ratios.

12 Would that be the same if mercury was
13 actually a -- associated with paint or other Presidio
14 activities? Wouldn't that --

15 MR. ULLENSVANG: I haven't heard of
16 isotope ratios for mercury.

17 MR. BERMAN: Oh, natural mercury --

18 MR. ULLENSVANG: I haven't heard of
19 isotope ratios for fingerprint.

20 MR. BERMAN: Mercury has a bunch and
21 it's -- mercury that comes from -- the coal fire plants,
22 for example, has a somewhat different isotope ratio than
23 mercury that's naturally occurring.

24 MR. ULLENSVANG: DTSC will look into it.

25 FACILITATOR YOUNGKIN: You said records

1 maintenance is to continue. How long is the normal
2 records maintenance requirement?

3 MS. KOCH: I don't remember how many it
4 has.

5 MR. ULLENSVANG: Six years.

6 MS. KOCH: Six years.

7 MS. KRAMER: If nothing changes after that
8 time, you just stop requiring that it be monitored.

9 MS. KOCH: No. That's how long the Trust
10 needs to keep any records of documents of files.

11 MS. CHEEVER: Like test results and stuff?

12 MR. ULLENSVANG: Yeah. Because I think
13 the federal records policy. For ours is longer than
14 that. I'm guessing yours is, too.

15 MS. FANELLI: The key documents we'll
16 probably keep in perpetuity.

17 FACILITATOR YOUNGKIN: So the
18 administrative record, is there time on the
19 administrative record?

20 MS. FANELLI: I don't believe so. Most of
21 our records are electronic, not paper, anyway.

22 MS. KOCH: We do -- I don't remember what
23 it is right now. We do have a timeframe for how long we
24 retain records for a site.

25 FACILITATOR YOUNGKIN: It's probably under

1 twenty years.

2 MS. KOCH: It's probably under twenty
3 years. We have to keep and store records and it's up to
4 individual project managers to decide how long we
5 archive.

6 We archive them for a while and then
7 there's a whole prescribed time.

8 FACILITATOR YOUNGKIN: Okay. Anything
9 else, Eileen?

10 MS. FANELLI: Those are the two main
11 things are the order, and then we are continuing to work
12 on lead-based paints, and I know you have it down here
13 under New Business. I don't know if you have some
14 specific questions.

15 FACILITATOR YOUNGKIN: We were just
16 following up with lead-based paints. You could give us a
17 quick --

18 MS. FANELLI: Sure. Lead-based paint as
19 you know is not listed in the Consent Agreement at all,
20 but we are working to complete the lead-based paint in
21 soil cleanup at basically all the buildings -- take care
22 of all the buildings that are in table 1, table A in the
23 approved lead-based paint in soil implementation work
24 plan.

25 There may be a handful that aren't

1 completed, but it will be small.

2 But at this point, we've gotten closure on
3 more than five hundred of them. There's a hundred or so
4 probably in review, and so we're getting the last bits of
5 them turned in.

6 We're rushing to get field work done.

7 We're doing some area A ones. We're finishing up
8 building 105. You've seen the netting at building 2.

9 There's a handful of buildings that were
10 more challenging that we were -- we have to get done at
11 the last minute, essentially, but we're hopeful that
12 that's all going to be complete, and I was talking with
13 Nina today. I'm getting from her some additional support
14 and our new targets is to get every single report to DTSC
15 by May 8th.

16 MS. CHEEVER: Does that include your final
17 report?

18 MS. FANELLI: The final report, I have a
19 draft. It looks very similar to the one that I said I
20 sent you a copy of, which was the petroleum one, and I'm
21 trying desperately to get at least the first part of that
22 out by the end of this week, which would be sort of the
23 up-front narrative and kind of big table, summary tables.

24 And then we have -- like we did in the
25 petroleum report, we have individual write-ups for each

1 site.

2 So there are a lot of sites listed in the
3 Consent Agreement, so we have a little two-pager -- some
4 are a little bit longer than two pages, but they were
5 complicated and photographed and just sort of document
6 that.

7 So it should be a nice little summary.

8 FACILITATOR YOUNGKIN: So you feel like
9 all the structures on the Presidio that could have lead-
10 based paint will have been investigated?

11 MS. FANELLI: Mm-hmm. It's about 800 or
12 so on our table 1, and we have gone through every single
13 one of them.

14 FACILITATOR YOUNGKIN: And the follow-up
15 question I had on lead-based paint was: I noticed on one
16 of the play areas, there was a lead detection.

17 I think at 300 that was below residential,
18 but it was far enough away from the buildings that
19 concluded that it wasn't from lead-based paint and that
20 it may have been aerosol deposited.

21 MS. KOCH: Is that one of the reports that
22 we've recently --

23 FACILITATOR YOUNGKIN: One of the letters.

24 How does something like that that's not
25 attributed to a building and a program, how does that get

1 tracked? You know, what happens to that detection that's
2 above --

3 MS. FANELLI: Which building number is
4 this are you talking about?

5 FACILITATOR YOUNGKIN: It's a play area.

6 MS. FANELLI: 682.

7 MS. BLUM: Adams Row area.

8 MS. KOCH: It was called a play area,
9 but --

10 MS. FANELLI: It's not actually a play
11 area.

12 FACILITATOR YOUNGKIN: It had a detection
13 above ecological, I believe it was.

14 MS. KOCH: It turns out we've looked into
15 this. Some of us in DTSC needed an answer to the same
16 question, and it turns out that lead that's from leaded
17 gas from the highways, which is considered aerially
18 deposited because it came from combustion, it's exempt
19 from our authority.

20 So we don't -- we don't have any authority
21 to require cleanup of -- of lead that's from automobile
22 traffic.

23 MS. CHEEVER: Was this place near a
24 highway?

25 MS. FANELLI: Yeah. It's right next to

1 Highway 1.

2 MS. CHEEVER: Oh.

3 MS. FANELLI: I can point the building
4 out.

5 MS. BLUM: Whose jurisdiction would that
6 be?

7 MS. FANELLI: It's this building right
8 here. The sample point was over here. I don't know
9 which number this one is. I think it's like 680
10 something.

11 MR. ULLENSVANG: It is 680 something.

12 MS. FANELLI: It's just 680 something and
13 it's just one sample that's close to the highway. It's
14 not a children's play area.

15 This is a commercial building. There's no
16 residential or anything like that there.

17 I don't know why the Army called it that in
18 the past, but they did.

19 FACILITATOR YOUNGKIN: So is the -- would
20 the Trust track that exceedence of some cleanup level by
21 lead somehow? If you have a sample that results that's
22 above a cleanup level that isn't in a jurisdiction.

23 MS. FANELLI: We have our own relationship
24 obviously with Caltrans, and I'd have to go and look at
25 the specific permit for that segment of highway, if it's

1 the same for what we were dealing with at Mountain Lake
2 or if it's a different one.

3 But we have certain authorities where we
4 can go and talk to DTSC -- Caltrans about cleanup.

5 And so Caltrans is, for example -- as part
6 of the Doyle work, they have done a lot of cleanup and
7 hauling it offsite. So they are doing that.

8 FACILITATOR YOUNGKIN: Interesting. The
9 City of San Francisco just expanded their mod air
10 ordinance so that in the excavation within a hundred feet
11 of a major highway requires some sampling and application
12 under their grading permit process now.

13 MS. BLUM: Very interesting.

14 FACILITATOR YOUNGKIN: Yeah. I guess
15 they've done that because there is no other jurisdiction
16 to come in and do that. Interesting.

17 MS. BLUM: Very.

18 MR. BERMAN: Were the lead-based paints
19 not sort of the Consent Agreement?

20 MS. FANELLI: Unh-unh. It's not listed.
21 I don't know how got -- maybe Brian knows.

22 MS. BLUM: Was it part of EPA?

23 MR. ULLENSVANG: There was a lot of
24 contention as to what lead-based paint was and how it
25 would be regulated. I think it got caught up in that.

1 FACILITATOR YOUNGKIN: The Army asserted
2 that they had finished asbestos and lead-based paint so
3 they didn't even want to talk about it.

4 MR. ULLENSVANG: They asserted it was
5 required under different authorities which weren't very
6 stringent.

7 MS. BLUM: Not very unusual. Sorry.

8 MR. ULLENSVANG: That they had already met
9 those requirements.

10 FACILITATOR YOUNGKIN: The lead-based
11 paint in soil work plan was 2004 or 7 or something like
12 that.

13 MS. FANELLI: The final one was 2008 or 9.

14 FACILITATOR YOUNGKIN: So that was after
15 the Consent Agreement.

16 MR. BERMAN: So it was really DTSC that I
17 imposed the rule to make that happen.

18 MS. FANELLI: The Trust was working on
19 lead-based paint cleanup from 2000. It was happening
20 from the very beginning, but we didn't have a plan in
21 place until 2009, I don't think, actually, and once we
22 had that, then we went back and re-evaluated all the work
23 that had been done; made sure it conformed with the plan.

24 If it didn't conform with the plan, make it
25 conform and move forward, and that was the only way that

1 we could get it moving forwards the finish line.

2 FACILITATOR YOUNGKIN: The Trust
3 voluntarily started sampling and cleaning up when they
4 took over.

5 MR. BERMAN: So that's going to be
6 included in your final report, then?

7 MS. FANELLI: It won't be in the final
8 report for the Consent Agreement. It's really treated
9 separate.

10 MS. BLUM: It's certainly worthy of
11 mention, prominent mention, I would say.

12 MS. FANELLI: We're certainly trying to
13 complete it --

14 MS. BLUM: Yeah.

15 MS. FANELLI: -- and take care of it, as
16 well, but not to mention things in documents where it's
17 not -- it will be mentioned somewhere, probably not in
18 our report requesting satisfaction of the -- the
19 acknowledgement of satisfaction.

20 Because it doesn't pertain to the
21 activities that we had to do in the Consent Agreement.

22 MR. BERMAN: So would that mean that it
23 would not be mentioned in the DTSC closure statement,
24 either?

25 MS. FANELLI: No. Because the

1 acknowledgement of satisfaction's very short.

2 MS. KOCH: It's a one-pager.

3 MR. BERMAN: It's not so specific.

4 MS. KOCH: No.

5 MS. BLUM: Was it funded out of the
6 insurance?

7 MS. FANELLI: Yeah.

8 MS. BLUM: So it was part of the cleanup
9 and the money.

10 MS. FANELLI: It was.

11 MS. BLUM: But not part of the order.

12 MS. FANELLI: Correct.

13 FACILITATOR YOUNGKIN: If DTSC's lowering
14 its lead action level, can it be cleaned up to a higher
15 level? Is there some mechanism whereby those will be
16 tracked as land -- is there land use controls on that or
17 is that a --

18 MS. KOCH: I think in this case, maybe
19 Eileen can talk about it. The Presidio has their own
20 procedures for evaluating how buildings are used, and
21 we're -- we can't really require them to do what's beyond
22 the approved work plan, just because -- unless we had a
23 reason. Unless there was some evidence that there was
24 something that presented immediate risk to people, which
25 we haven't seen yet in these lead-based buildings because

1 of how they're used and so forth.

2 FACILITATOR YOUNGKIN: It's covered up,
3 right?

4 MS. KOCH: Mostly.

5 FACILITATOR YOUNGKIN: Addressed and
6 mitigated.

7 MS. KOCH: So there's restrictions on how
8 these buildings can be used because of the Presidio's
9 plans.

10 And so we're -- we're asking Eileen to
11 put -- we either have land use controls in certain
12 situations where we haven't been able to clean up all the
13 lead.

14 FACILITATOR YOUNGKIN: Under a ramp or
15 something.

16 MS. KOCH: Or we have been asking her to
17 add it to the land certification process, which will --
18 it's a way of alerting folks in the future that there's
19 something there that needs to be paid attention to,
20 whether they're doing utility work or anything that
21 breaks ground.

22 We just want to make sure that people are
23 aware that -- that there is lead present there.

24 Under the current configuration, it's not
25 presenting a risk, but if something could change or it

1 needs to be moved to another location, it might not be
2 appropriate.

3 FACILITATOR YOUNGKIN: So how does the
4 land use notification fit into the land use controls?

5 MS. KOCH: They're separate.

6 MS. FANELLI: Our land use -- there are
7 some lead-based paints that have land use controls, and
8 the land use notification is actually a voluntary process
9 that the Trust is using where there isn't necessarily any
10 regulatory oversight because it's met all of the
11 requirements.

12 But we're choosing to voluntarily draft
13 what we call a land use notification, which looks almost
14 exactly like a land use control in terms of the wording
15 that we use, but we do it because we know that there's
16 fill there, and the fill may not have any contaminants
17 above any action levels, but we want people to know that
18 there's fill there.

19 So when they dig into it, they can handle
20 it properly. There's an example, or if there's no human
21 health risk, but it doesn't meet eco special status, we
22 might put a notification on it. So if it's ever dug up.

23 In essence all of the buildings, even
24 though we don't have formal written language
25 notifications on them, are essentially tracked in our --

1 our -- our system.

2 MS. CHEEVER: Is this a master reference
3 report?

4 MS. FANELLI: Yeah.

5 MS. CHEEVER: So these notifications would
6 be --

7 MS. FANELLI: The land use controls are in
8 our area of concern as are our land use notifications.
9 That's where we keep track of them.

10 If anybody needs to do any work or if it's
11 adjacent to a building or whatever, we basically will go
12 back and pull our lead-based paint documents, anyway,
13 just to make sure that there isn't a 200 and they want to
14 take a 200 and move it to, you know, an eco special
15 status or something like that.

16 So we do keep track. We have a system in
17 place.

18 FACILITATOR YOUNGKIN: Okay. Okay. Thank
19 you.

20 Do you have any other things on your status
21 report?

22 MS. FANELLI: Those are the main things
23 that we have going.

24 MR. BERMAN: So this table that lists all
25 the lead-based paint conditions and caveats, et cetera,

1 there's a huge table where every building is listed and
2 you can go and see what that is?

3 MS. FANELLI: I have a database -- we have
4 a database of all the buildings that references all of
5 the lead-based paint documents and the closures. So we
6 have access to that data.

7 It's not a part of our land use control
8 master reference report. Only really the formal land use
9 control sites are in there.

10 But we do have this other process, the
11 state permit process, and when anybody wants to dig, it
12 comes through here and then we get an opportunity to say,
13 yes, there's an issue, or no, there isn't an issue so
14 that we can put requirements on whoever needs to, you
15 know, get into the soil and what they can or can't do.

16 The table I was talking about of all the
17 sites are listed in the actual work plan, the approved
18 lead-based paint in soil work plan.

19 MR. BERMAN: So that lists all the 800
20 buildings?

21 MS. FANELLI: 814 buildings/areas, and we
22 have a systematically now addressed all of them. We're
23 down to the last few crumbs, and that's what we're
24 rushing to get done.

25 MR. BERMAN: Yeah. Well, that turns out

1 to be quite an elaborate exercise.

2 MS. FANELLI: Yes, it has been.

3 MR. BERMAN: And had you known that in the
4 beginning when you decided to do the lead-based paint
5 program, would you have done it?

6 MS. FANELLI: You know, I wasn't here in
7 2000 when it was discussed. It's actually a good program
8 because it is closest to our residents. So in a way,
9 they're very high value in cleaning that up.

10 MR. BERMAN: Yeah. As a member of the
11 public, I think it really shows a lot of responsibility
12 and concern with -- with a -- it has potential
13 possibility for human harm, especially children.

14 MR. ULLENSVANG: My recollection at the
15 time the Trust Healy wasn't questioning. They needed to
16 do it. It was one of the givens that they were going to
17 do.

18 MR. BERMAN: Yes.

19 FACILITATOR YOUNGKIN: Okay. Thank you.

20 MS. FANELLI: You're welcome.

21 FACILITATOR YOUNGKIN: Any other questions
22 for Eileen?

23 Let's move on here. Lori, by the way,
24 thank you for coming.

25 MS. KOCH: Sure.

1 FACILITATOR YOUNGKIN: We public
2 participation after adjournment, what public
3 participation would look like after we're done.

4 We've basically come up with the normal
5 procedures that would apply to voluntary cleanup
6 agreements, and maybe you could just run through that
7 real quick on a voluntary cleanup agreement, what type of
8 public participation would be. I know it's on a site by
9 site or case by case basis.

10 MS. KOCH: Yeah. There's a public
11 participation process with those voluntary cleanup
12 agreements, and it -- it's similar, I guess, to the
13 public participation requirements under an order, except
14 there wouldn't be an organized Restoration Advisory
15 Board.

16 So we issue decision documents for
17 public -- sorry. We issue decision documents for public
18 review and comment, and if there's -- depending on the
19 interest or the complexity of a project, we would have
20 workshops and public meetings similar to what we've done
21 with the sites in the consent order.

22 So it's very similar to some of the things
23 we've already been doing.

24 Do you have any specific questions about
25 how that works under a voluntary agreement?

1 MS. CHEEVER: I have a question. We know
2 that in the CERCLA process, there's Remedial
3 Investigation, Feasibility Study and the Remedial Action
4 Plan, all of which I think have a very specific comment
5 period.

6 What would the similar documents be in the
7 voluntary agreement process?

8 MS. KOCH: They would be --

9 MS. CHEEVER: Would they be preliminary
10 assessment, too?

11 MS. KOCH: They're the same document.

12 MS. CHEEVER: Would they be called by the
13 same names?

14 MS. KOCH: They would be the public
15 document and a public comment period.

16 MR. BERMAN: So when you say "issue," what
17 does that mean? Does that mean there is something
18 available at some website or in the newspaper?

19 When you say "issue," how does -- how does
20 the public know what you're talking about and what the
21 documents are?

22 MS. KOCH: Well, we post our documents to
23 our Envirostor site and also in the library, a public
24 location library.

25 What else do we do?

1 MS. FANELLI: Put an ad in the newspaper.

2 MS. KOCH: Put an ad in the newspaper,

3 that's right.

4 MR. ULLENSVANG: Sam is saying how will he
5 know that there's a document that he wants to look at.

6 MS. BLUM: Yeah.

7 MS. KOCH: We would have a mailing list of
8 all of the interested people that we could notify, we
9 would notify.

10 So the first step usually is a community
11 survey, which say if we had a new site and we were doing
12 a voluntary agreement, we would do a community survey and
13 collect information about that, the area, who's
14 interested and how much interest there is in the project
15 and develop a mailing list for that.

16 That's how we would approach a voluntary
17 site. In this case, it would parallel the work.

18 MS. FANELLI: We have a list.

19 MS. KOCH: We have a list, right.

20 MS. FANELLI: And you guys are on it?

21 MS. KOCH: So we don't have to start over
22 with that, but -- so you would be notified.

23 MS. BLUM: Who will maintain that at the
24 Trust?

25 MR. BERMAN: And the documents will appear

1 on the Envirostor?

2 MS. FANELLI: This internal document,
3 Internal Affairs.

4 MS. KOCH: We're not completely up-to-date
5 on how we deliver information to people, but Envirostor
6 is probably the easiest thing for people to use.

7 FACILITATOR YOUNGKIN: Works pretty good
8 now.

9 MS. CHEEVER: When you say mailing, is it
10 paper mailing or e-mailing? Mailing list.

11 MS. KOCH: Both, both. We mail out
12 notices. This is the old-fashioned part of our operation
13 is we actually have a mailing list and we mail out work
14 notices for projects.

15 FACILITATOR YOUNGKIN: Fact sheets.

16 MS. KOCH: Which I'm finding is not as
17 effective. These days people don't expect to get things
18 by mail and they also don't read them.

19 So --

20 FACILITATOR YOUNGKIN: You're not using
21 Twitter yet?

22 MS. KOCH: We're not using Twitter. We
23 don't have e-mail mailing lists at the DTSC to mail
24 things that are notices.

25 In fact, we don't have the capability of

1 doing that yet. So it's either paper mail or Envirostor.

2 MS. FANELLI: But you are the responsible
3 party, in this case the Trust, to mail to --

4 MS. KOCH: Right.

5 MS. FANELLI: -- our mailing list and keep
6 it. Obviously we have that.

7 MS. KOCH: This is a little bit different
8 in this situation because we have the Trust.

9 MS. CHEEVER: Well, for instance, I don't
10 think we've gotten any mail from DTSC.

11 MS. KOCH: No. In this case. We're not
12 going to duplicate what they're already doing.

13 MS. FANELLI: When you get the fact
14 sheets, it has DTSC's logo on it, so it's in essence a
15 DTSC and a Trust document.

16 So you are -- the Trust might pay the
17 postage, but it's coming from the regulatory agency.

18 MS. KOCH: Right. We're working together
19 because they have the infrastructure and they can do it.
20 They take care of the delivery.

21 But in general, it's DTSC's responsibility.
22 If for any voluntary -- for any new sites, it will be our
23 responsibility to send out these kind of notices, so
24 that's what we do.

25 MS. CHEEVER: Can I ask a couple more

1 questions?

2 MS. KOCH: Sure.

3 MS. CHEEVER: You were responding to Sam
4 and bringing up the example of conceivably the Nike area,
5 there could be a new site.

6 So anything big or small that's big enough
7 to require a voluntary agreement, you would feel --

8 MS. KOCH: We haven't yet figured out, I
9 think -- we're starting our first voluntary agreement
10 with the Trust.

11 MS. CHEEVER: Mm-hmm.

12 MS. KOCH: And I don't know yet if we're
13 going to just add sites under -- under one voluntary
14 agreement.

15 MS. FANELLI: We're going to have multiple
16 agreements, but the Nike is an O&M right now.

17 MS. KOCH: It's different.

18 MS. FANELLI: So it's now covered under
19 the O&M agreement, and I do not believe there is a
20 regular mailing when we submit our O&M plans.

21 MS. CHEEVER: That's okay, but she also
22 gave the example that it's probably O&M, but if there was
23 something that caused concern of risk --

24 MS. FANELLI: Right.

25 MS. CHEEVER: -- then it would be a

1 voluntary agreement?

2 That is an example of a project that's big
3 enough that all of what you said would be triggered.

4 MS. KOCH: It really -- it depends on I
5 think the kind of thing that triggers some notice is a
6 decision that's being made by the department or a notice
7 of work -- some significant work that's being done.

8 MR. BERMAN: Decision document.

9 MS. KOCH: Right. If there was something
10 that would rise to that level and became a project, yeah,
11 we would notify.

12 MS. BLUM: So would the children's alleged
13 play area near Pilot's Row have triggered a communication
14 from DTSC?

15 FACILITATOR YOUNGKIN: Not if it's exempt.

16 MS. CHEEVER: But it wasn't exempt. If
17 something that was found that wasn't exempt. If it's
18 lead.

19 MS. KOCH: You mean the example that Mark
20 was talking about with the --

21 MS. BLUM: Even though it wasn't your
22 problem, it was apparently a problem in the neighborhood
23 that ended up in remediation department.

24 MR. ULLENSVANG: Jan, you have sites mixed
25 together.

1 MS. BLUM: Okay.

2 MR. ULLENSVANG: Mark was talking about
3 the one in the six hundreds area.

4 MS. BLUM: Pilot's Row play area around
5 houses.

6 MS. FANELLI: Lundrum Court. Lundrum
7 Court is going into a voluntary agreement. It will
8 follow the CERCLA process. There will be notices as we
9 go through the process and we get into the decision
10 documents.

11 MS. KOCH: That's correct.

12 MS. BLUM: Okay.

13 MS. CHEEVER: So that will be the first
14 time that we former RAB members will be hearing.

15 MS. FANELLI: We post information on our
16 web page, so the Trust has also voluntarily posted
17 information on our web page and DTSC does have our
18 equivalent of a PEA that is available to take a look at.

19 MS. BLUM: What's PEA?

20 MS. FANELLI: Preliminary Endangerment
21 action. Preliminary report.

22 MS. BLUM: Posting on the website is not
23 the same as doing public outrage. It implies that we're
24 always looking at your web to see what's new.

25 MS. FANELLI: We've done outreach for the

1 residents and obviously the Trust has been talking to the
2 residents of Lundrum Court.

3 MS. BLUM: That's how I hear about it.

4 MS. FANELLI: That's what we're talking
5 about with them, but we're not at that decision point
6 document where it goes out for a formal review.

7 MS. KOCH: Right.

8 MS. FANELLI: So there is no equivalent of
9 a RAB that meets all the time at every point in the
10 process. So there is a certain burden on you as an
11 interested party knowing what we have continuing coming
12 off the RAB, maybe to check in.

13 There isn't at a point a push out except
14 when there is a decision document.

15 MS. KOCH: I wonder if that's clear to
16 everybody. There's a point at which we communicate in
17 that formal way with the public.

18 FACILITATOR YOUNGKIN: When a decision is
19 made.

20 MS. KRAMER: Have you ever thought of
21 putting that in the newsletter that comes out every month
22 or would that not be appropriate?

23 MS. FANELLI: I know that you sent the
24 e-mail to Joshua.

25 MS. KRAMER: It seems like you could just

1 have a little blurb on there saying: "Check our
2 website."

3 FACILITATOR YOUNGKIN: We're going to meet
4 with Joshua Steinberger to talk about that on April 11th
5 just to see how that could or couldn't work.

6 MS. BLUM: I would see how they would be
7 reluctant to publish that, generally speaking. It's a
8 good point, part of clarity and being open.

9 MS. KRAMER: I think from time to time
10 there has -- didn't they do Mountain Lake or a couple
11 of -- maybe they were emphasizing more the restoration
12 part as opposed to the cleanup.

13 MS. FANELLI: We do walks all the time,
14 yeah, for a variety of reasons and we have met with the
15 tenants on more than one occasion, you know, to deal with
16 Lundrum Court in particular.

17 So there has been a lot of outreach on it,
18 and then the broader outreach with DTSC occurs at the
19 decision document point of view.

20 Do you have a time when you're meeting with
21 them?

22 MS. CHEEVER: Yeah, we do. This is just
23 recently developed. Two o'clock on Friday, April 11.

24 MS. FANELLI: Okay. We shouldn't divert
25 too much because we're still talking to Lori, but in the

1 message, I copied Mark, me and Jan because the three of
2 us have been the most active in the adjournment chapter.

3 We have gotten a nice response that Joshua
4 is looking forward to meeting us. If anybody else wants
5 to come, they can -- I should probably just check, but
6 the meeting's in a conference room.

7 Would anybody here be interested in coming?

8 MS. BLUM: I believe in you. You are --

9 MS. CHEEVER: What?

10 MS. BLUM: I believe in you. You're very
11 involved people.

12 MS. CHEEVER: Two o'clock on Friday may
13 not be convenient for you.

14 MS. KRAMER: I'm at work.

15 MS. CHEEVER: However, we can mention that
16 not only are we suggesting this, we three, it's something
17 that's been discussed at our meeting. That was one of
18 our first thoughts came.

19 MS. KRAMER: Mm-hmm.

20 MS. CHEEVER: And then I looked at one of
21 the most recent newsletters and I just didn't see this,
22 the Trust being too excited. Anyway --

23 MS. KRAMER: That will be someplace that I
24 would look.

25 MS. BLUM: The point that I would like you

1 to take to Josh because I heard this from an inside
2 tenant from a friend, and there was a very large alarm
3 going off in the tenant community without a capacity to
4 apparently communicate well with the Trust.

5 I mean, there was a lot of frustration and
6 concern about what was being found in that area, and the
7 more openness you could put on something like that by the
8 Trust, the least -- the less fear there will be in the
9 community. Because again, information is helpful and
10 knowledge.

11 So by not having a way of -- not having a
12 way of communicating well with the community I think is
13 doing a Trust a disservice.

14 MS. FANELLI: Right. Well, I have to say
15 that we have -- I have personally met with the tenants on
16 at least four occasions since December.

17 MS. BLUM: Mm-hmm.

18 MS. FANELLI: So I think there's been
19 actually a quite of bit of outreach on the Trust's part,
20 and there's issues with the soil.

21 There's also some other issues that we have
22 with Doyle Drive, et cetera. So it's kind of a complex
23 issue.

24 But that's not to say that your point isn't
25 well taken. Obviously, yeah, we wanted to do outreach.

1 We have been doing outreach and we're looking for ways to
2 do it better so that we don't have spikes of concern.

3 MS. BLUM: Right.

4 MS. FANELLI: We have communication.

5 MS. BLUM: I know it's a fine line.

6 MS. KOCH: It is actually difficult to
7 reach people sometimes.

8 MS. BLUM: Yeah. Fear is a really hard
9 thing to overcome.

10 MS. CHEEVER: Lori, I said I had another
11 question. You sort of addressed it, but I just want to
12 ask it again.

13 As we've been trying to think about this,
14 because we are adjourning, so it's almost like we have a
15 responsibility to make sure there's future outreach. One
16 of the issues that we've been struggling with is how do
17 people know that this information is available.

18 I mean, you talk about how -- a mailing
19 list, but how does somebody new get on that mailing list?

20 I hope at least with the Trust that -- I
21 hope we can maybe talk about that there may be ways that
22 people can opt in to be informed.

23 I know not everybody on the planet knows
24 that there is a thing at DTSC.

25 MS. KOCH: I think you're absolutely

1 right. I'll take some of these questions back and talk
2 it over with our -- we have a public relations person
3 like the Presidio.

4 I'll bring up these concerns because it is
5 something that we have to constantly work on --

6 MS. CHEEVER: Mm-hmm.

7 MS. KOCH: -- to figure out how to include
8 everybody that's interested and how to reach people, and
9 we'll give it some thought.

10 Because we have certain procedures that we
11 go through that, as I said, there are ways that people
12 can be missed or fall through the cracks.

13 If we've done our survey and somebody new
14 comes in, we've already done the survey. These things
15 can always be improved.

16 So I'll take it back and talk to them. I
17 don't have an answer for you right now.

18 MS. CHEEVER: Okay. Jan.

19 MS. MONAGHAN: One of the things that
20 occurred to me when you were talking about this, one of
21 Julie's things, she responds back to the Richmond
22 planning groups and all of that other people, and that
23 outreach is going to stop because there's no RAB anymore.

24 All of these other groups may be on your
25 mailing list, but she's not going to be the conduit

1 any more.

2 We all have groups that we talk to about
3 the RAB and things. I'm just thinking maybe we really
4 need to do a survey or something because there's all
5 these --

6 MS. KOCH: Yeah.

7 MS. MONAGHAN: -- peripheral groups of
8 people that want to hear about the Presidio that we just
9 kind of talk about it because it's part of life, but
10 won't be in the future.

11 MS. BLUM: Perhaps that's another
12 suggestion you can make to Josh, is that from time to
13 time in the E-post -- E-Presidio news post, say: "If you
14 would like more information about ongoing remediation
15 activities in the Presidio, please contact blah-blah-
16 blah."

17 MS. CHEEVER: Wait. Say that again.

18 MS. BLUM: It's not a note in the -- what
19 do you call it? Presidio ENews?

20 MS. FANELLI: I think it's ENews.

21 MS. BLUM: Which is their monthly, I
22 think, newsletter.

23 MS. CHEEVER: That people can opt in to
24 being informed.

25 MS. BLUM: Give people an address if they

1 want to receive this kind of information. Just give them
2 the opportunity to sign up. Maybe just like a two-liner.

3 MS. CHEEVER: I think that's very good,
4 even if they don't want to have articles about
5 contamination.

6 MR. BERMAN: Do you think it would be
7 appropriate to ask Josh Steinberger to come to the April
8 8th meeting? I mean, your --

9 MS. CHEEVER: Sure. He can learn more
10 from us, because the meeting is Tuesday and then our
11 meeting is -- we actually invited him to this meeting.

12 FACILITATOR YOUNGKIN: He couldn't come.

13 MR. BERMAN: Maybe inviting him again so
14 it's a --

15 MS. CHEEVER: You can send him an
16 invitation.

17 MS. BLUM: Who is this?

18 MS. CHEEVER: Joshua Steinberger, Director
19 of External Affairs for the Trust.

20 MR. BERMAN: There might be some value in
21 it for him to meet some of the RAB members who can't make
22 the Friday meeting, to hear about the RAB activities
23 which he may or may not be aware of.

24 MS. FANELLI: He should be aware of the
25 RAB. I'm hoping that he's aware.

1 MS. BLUM: How does Dana Polk fit into the
2 communications?

3 MS. FANELLI: She works in external
4 affairs.

5 MS. BLUM: PR, press, that kind of thing?

6 MS. FANELLI: I think that's what she
7 does. There's a fellow, Clay Harold, that we work pretty
8 closely with.

9 MS. BLUM: By Josh is the main?

10 MS. FANELLI: He's the head of the group,
11 yeah.

12 MS. BLUM: Thank you.

13 FACILITATOR YOUNGKIN: Any other
14 questions? Julie.

15 MS. CHEEVER: Thank you.

16 FACILITATOR YOUNGKIN: Any other questions
17 on public participation after we're gone? Which isn't
18 very far away now.

19 MS. CHEEVER: What did we find out about
20 the Water Board, if anything?

21 FACILITATOR YOUNGKIN: About the --

22 MS. CHEEVER: Public participation.

23 MR. BERMAN: There's a meeting.

24 MS. CHEEVER: They have public meetings.

25 FACILITATOR YOUNGKIN: Well, they have a

1 similar process. They don't really -- they don't have a
2 public participation manual, I've learned, but they do
3 have a similar process to this, so their process would
4 apply to petroleum sites that would be discovered in the
5 future, just like any other normal property owner
6 somewhere else.

7 MR. BERMAN: I guess there's still
8 hundreds of fuel oil storage tanks all over San
9 Francisco.

10 MS. FANELLI: Not in the Presidio, though.

11 MR. BERMAN: No.

12 MS. FANELLI: They're gone.

13 FACILITATOR YOUNGKIN: Okay. Moving on to
14 final report. So I -- we just sent out the first four
15 chapters of the final draft of the final report today to
16 RAB members at large.

17 MS. CHEEVER: Anyone have a chance to look
18 at it?

19 MS. BLUM: No. It came just before I
20 left.

21 MR. BERMAN: It went out after four
22 o'clock; right?

23 FACILITATOR YOUNGKIN: Yeah. Right at the
24 end of the afternoon.

25 MS. CHEEVER: And people will now see what

1 is now chapter 10.

2 FACILITATOR YOUNGKIN: Right. And so
3 within the next few weeks, it will all be out.

4 MS. BLUM: Huge. How many pages do you
5 think this is now?

6 MS. CHEEVER: What's sent out today is 62
7 pages. It's four chapters out of ten.

8 FACILITATOR YOUNGKIN: It's been
9 interesting, look back over the twenty years.

10 MS. BLUM: Orion Press could publish it,
11 really, limited edition.

12 FACILITATOR YOUNGKIN: Yeah.

13 MS. FANELLI: I'm surprised, because I
14 think our front end to our report's probably 25 pages for
15 a 25-year program.

16 MS. CHEEVER: We keep putting in
17 background.

18 FACILITATOR YOUNGKIN: This goes beyond --

19 MS. FANELLI: That's not counting
20 appendices, which is little write-ups on the site.

21 MS. CHEEVER: Are you sending us your
22 report?

23 MS. FANELLI: You will get a copy of it
24 when I send it out. It's going to look like the Water
25 Board one.

1 MS. CHEEVER: You said you'll be sending
2 it out. Is that preliminary?

3 MS. FANELLI: I'm going to send a
4 preliminary draft out.

5 MS. CHEEVER: Will you send us to us?

6 MS. FANELLI: Sure.

7 FACILITATOR YOUNGKIN: This is above and
8 beyond a story of what happened over the twenty years.

9 MR. BERMAN: It's a true novel.

10 MS. KRAMER: Wow.

11 FACILITATOR YOUNGKIN: Non-fiction.

12 MS. FANELLI: That's good to know.

13 MS. CHEEVER: In fact, if anybody
14 thinks -- doesn't think it's non-fictional, please tell
15 us during this review period.

16 FACILITATOR YOUNGKIN: No. It's been
17 interesting to go back and review what happened in the
18 last twenty years. It's a pretty interesting story. I
19 think at least us will find it interesting.

20 MS. BLUM: Yeah. It's just fascinating I
21 think the development.

22 FACILITATOR YOUNGKIN: Good story, yeah.

23 MS. CHEEVER: One thing as a result of a
24 committee meeting we had, we kind of came up with an
25 organization of the report.

1 So if you look at what you have, look at
2 the table of contents because that shows our current
3 plan, which can always be changed.

4 Also we should talk about how people will
5 get stuff to review in the future, and also we are aiming
6 that people will have it in time to review it in time to
7 approve it by April 8th.

8 So therefore, we need to ask people who are
9 interested to look at it and send comments now -- not
10 now, but April 7th.

11 MR. BERMAN: Is this going to be in a Word
12 format?

13 MS. CHEEVER: Right now it's PDF, but Mark
14 has offered to send it in Word if you can do that.

15 MR. BERMAN: All those comments that I put
16 in under chapter 8 review were done with the Word
17 software. It's pretty hard to do that. It's more clumsy
18 in PDF. You can do it.

19 FACILITATOR YOUNGKIN: Don't try to edit
20 the PDF. Read the PDF first and see if you want to
21 comment. Just ask me and I'll send it to you.

22 And also we've pretty much come to the
23 conclusion that we will not be able to have a final
24 printed copy ready for the next meeting. It's just not
25 feasible at this point.

1 Plus it's also probably better to vote on a
2 draft at the meeting like we usually do, and we usually
3 vote on a draft and then it goes final with any last
4 minute corrections or anything like that.

5 So we're just going to stick to the
6 traditional way of doing it at this point.

7 MS. CHEEVER: And Google drive.

8 FACILITATOR YOUNGKIN: Google drive we've
9 been playing with works really well for posting
10 documents.

11 So I have a Google drive -- everybody with
12 a Google account has a Google drive. So I post the PDF
13 files of a chapters on the Google drive, send out a link
14 to everybody in the RAB, and then in the e-mail link, you
15 just push a button and it just brings up all the files
16 and you can use the Google PDF reader to read all the
17 files on the line -- online.

18 So after the -- after this first round goes
19 out -- I'm sending them out to everybody by e-mail
20 individually now, but in a few weeks, we'll just post
21 them all to this Google drive, the last minute versions,
22 the last final draft versions for anybody to look at who
23 wants to.

24 If you had problems with Google drive, just
25 let me know and I can send you the PDF files.

1 MR. BERMAN: You can put them in Dropbox,
2 too.

3 FACILITATOR YOUNGKIN: But I've already
4 got the Google drive lately. I think it works better
5 than Dropbox at the moment, because the Google PDF viewer
6 is automatic and works really nice.

7 MR. BERMAN: You have to open a Google
8 account.

9 FACILITATOR YOUNGKIN: Not to do this. If
10 I was to do it so you could edit, say I put a Word file
11 on there, Google drive has changed this last year. Now
12 you can view the PDF file without having a Google
13 account.

14 MS. CHEEVER: Which means you'll get an
15 e-mail with a link. That link very quickly opens.

16 FACILITATOR YOUNGKIN: Go back, look at
17 the latest versions that have been posted.

18 MS. CHEEVER: Is this okay with everybody?

19 MS. KRAMER: Sure.

20 MS. CHEEVER: Again with the qualification
21 that if anybody has trouble opening it --

22 FACILITATOR YOUNGKIN: If it doesn't work
23 for you, let me know. Fire you off ten megabyte file
24 just like that.

25 MS. CHEEVER: What we sent today was 4.3,

1 I think.

2 FACILITATOR YOUNGKIN: 3.3.

3 MS. CHEEVER: Oh, okay.

4 FACILITATOR YOUNGKIN: Not too bad. It
5 opens pretty fast now.

6 MR. BERMAN: So you want -- I'll just read
7 it in the PDF format.

8 FACILITATOR YOUNGKIN: Yeah.

9 MR. BERMAN: And if I want to make some
10 changes, you'll send me a Word.

11 FACILITATOR YOUNGKIN: Right. Okay. Any
12 other comments on the final report?

13 MR. BERMAN: Well, thank you for all this
14 work that you're putting in, and that will just be added
15 to your consulting fee to be remunerated by --

16 FACILITATOR YOUNGKIN: I'm enjoying it
17 lately. It's interesting.

18 MS. BLUM: I have one more suggestion
19 backing into your meeting with Joshua Steinberger. I
20 believe strongly there will be a news press release about
21 the adjournment of the RAB and that it should be
22 available to him strongly suggested that he publish at
23 the appropriate time before the meeting.

24 MS. CHEEVER: We're going to be meeting
25 with him after the meeting.

1 MS. BLUM: Pardon?

2 MS. CHEEVER: We're going to be meeting
3 with him after the adjournment meeting.

4 MS. BLUM: Oh, I thought it was March.

5 MS. CHEEVER: Jan Monaghan is about to go
6 away for a week or ten days, and actually we were offered
7 certain dates. We were offered one date in March, but
8 all the other dates are in April.

9 MS. BLUM: How do we manage a press
10 release, Julie?

11 MS. CHEEVER: You tell Eileen you want
12 one.

13 MS. BLUM: We want a press release for the
14 adjournment meeting. I'm wondering how --

15 MS. CHEEVER: Alternatively.

16 MS. FANELLI: I'll call and chat with
17 Joshua.

18 MS. CHEEVER: You know what else? I think
19 it might be that the press release should be related to
20 this board of directors meeting.

21 MS. BLUM: Instead of the board of
22 directors meeting.

23 MS. CHEEVER: Our final report will be
24 finished. I think --

25 MS. BLUM: Is it firm that the Trust is

1 going to do something --

2 MS. FANELLI: That's been our plan. I
3 don't have drafted comments or things at this point, but
4 it's been a plan.

5 MS. CHEEVER: Jan, does that satisfy you
6 or meet what you're thinking about?

7 MS. BLUM: Well, to me, it's a very large
8 event and milestone for the Trust and it deserves public
9 recognition.

10 MS. CHEEVER: The adjournment itself?

11 MS. BLUM: There must be a press release
12 at some point that's appropriate about the adjournment of
13 the RAB and twenty years and amount of area that's been
14 cleaned up. It's just a great PR statement for you.

15 FACILITATOR YOUNGKIN: It doesn't have to
16 be about a meeting. It's just about the --

17 MS. FANELLI: I think --

18 MS. BLUM: It's a newsworthy item to me.

19 MS. CHEEVER: It wouldn't be the Trust.
20 It's more the completion of the environmental remediation
21 program. We're just a little auxiliary part of it.

22 FACILITATOR YOUNGKIN: A press release on
23 the end of the program and the adjournment of the RAB
24 together, actually belief.

25 MS. CHEEVER: Wouldn't you all be

1 reporting to the Trust itself in April and not to the
2 board?

3 MS. FANELLI: Right. There would be some
4 kind of board report, substantial completion of the
5 program.

6 MS. BLUM: Maybe some pictures.

7 MS. FANELLI: The RAB, the regulatory
8 agencies, the --

9 MS. CHEEVER: To sign off.

10 MS. FANELLI: The only thing I can say is
11 they may want to look at everything. We have been
12 targeting that one meeting, but there could be benefit in
13 terms of waiting until after May and doing it at the
14 board meeting -- the next public board meeting -- I'm not
15 sure when that is -- just to make sure everything has
16 fallen into place.

17 MR. BUDROE: So you're talking about the
18 May board meeting now?

19 MS. FANELLI: There's only certain ones
20 that are public. It's ones that are publicly noticed.
21 That's the one that we're targeting so it's a public
22 meeting. I'll double check.

23 But we were targeting April, and that
24 was -- that was more -- that wasn't really the
25 announcement that we're all done. It was more of a thank

1 you that we're getting close and acknowledging the folks
2 that have participated in it, including the RAB.

3 So I'll check with you guys on the dates,
4 though. Because we don't want to -- we don't want to
5 presume.

6 You know, if we're not certain that we've
7 got everything taken care of and the acknowledgement of
8 satisfaction, and if their board meeting is not until
9 May, we may want to do the one in May or whenever the
10 next one is that's a public meeting, June, to make it all
11 line up.

12 MS. BLUM: The numbers are huge. Not only
13 the money, but the acres and hours.

14 MS. FANELLI: They are.

15 MS. BLUM: It's an enormous milestone.

16 MR. BUDROE: I have a personal axe to
17 grind on that one because I would actually show up for
18 the board meeting, but I won't be here for the one in
19 April, so --

20 MS. FANELLI: We may do it -- maybe
21 there's a reason to do it later.

22 MS. BLUM: I know there's a plan for
23 developers to come in and talk about a meeting to
24 reconstruct the bluff. That will probably take up most
25 of the time.

1 MS. FANELLI: Let me focus on what board
2 meeting is most appropriate. It may be more appropriate
3 to do it after May, so June or July, whichever one --

4 MS. BLUM: Whenever you're close,
5 probably.

6 MS. FANELLI: And Mark will be back, even
7 though he will be having to transcribe.

8 So I've made a list of actions I'm going to
9 follow up with Joshua and Terri.

10 FACILITATOR YOUNGKIN: Okay. Anything
11 else? I think we're all done with action items. Agenda
12 items, I think we worked on that already. We'll talk to
13 Doug.

14 Any other comments?

15 MR. BERMAN: I was wondering whether it
16 would be appropriate for the RAB to say something
17 about -- to the Trust and to the Park Service
18 acknowledging their good work and their efforts and their
19 support of our activities and -- so that there is a kind
20 of feeling that it was all a mutually beneficial
21 exercise.

22 FACILITATOR YOUNGKIN: I think we tried to
23 do that in the resolution.

24 MS. CHEEVER: Does the resolution meet
25 what you're saying or not?

1 MR. BERMAN: It does have it in there, but
2 it's part of the long resolution and I was wondering
3 whether that was sufficient or whether it should be a
4 separate letter.

5 FACILITATOR YOUNGKIN: I don't remember.

6 MR. BERMAN: The resolution has a lot of
7 things in it and that's just one item in there.

8 MS. BLUM: That should be part of the MC's
9 duty is to thank appropriately orally the key players.

10 FACILITATOR YOUNGKIN: We can talk about
11 that.

12 MR. BERMAN: The MC is going to be.

13 FACILITATOR YOUNGKIN: Acknowledgement,
14 acknowledgement.

15 MR. BERMAN: Yeah. Acknowledgement and
16 appreciation. There is one -- one of the whereases that
17 refers to that in there, but --

18 FACILITATOR YOUNGKIN: I think we kind of
19 felt that the resolution was the strongest statement we
20 make so that we can -- we tried to, and we tried not to
21 single out certain individuals have been pointed out as
22 contributing, but we tried not to --

23 MR. BERMAN: I'm not talking about
24 individuals. I'm talking about agencies.

25 FACILITATOR YOUNGKIN: So we did a pretty

1 broad brush in that resolution. We thanked everybody.

2 If there's something more specific that
3 needs to be done, we --

4 MR. BERMAN: I'm just bringing it up as an
5 afterthought. It's only because the -- to me, it just
6 stands out as being a particularly important closure type
7 statement because we've been involved with -- with these
8 agencies from the very beginning.

9 Sometimes there's been sparring. Sometimes
10 there's been a bit of conviviality. It has been part of
11 our work.

12 FACILITATOR YOUNGKIN: Okay. We'll
13 consider that.

14 Any other comments, last minute words?
15 Without objection, meeting adjourned.

16 (The meeting concluded at 8:39 PM).

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1 STATE OF CALIFORNIA)

2 COUNTY OF SAN FRANCISCO)

3

4 I, the undersigned, hereby certify that the
5 discussion in the foregoing meeting was taken at the
6 time and place therein stated; that the foregoing is a
7 full, true and complete record of said matter.

8 I further certify that I am not of counsel or
9 attorney for either or any of the parties in the
10 foregoing meeting and caption named, or in any way
11 interested in the outcome of the cause named in said
12 action.

13

14 IN WITNESS WHEREOF, I have
15 hereunto set my hand this
16 _____ day of _____,
17 2014.

18

19 _____
20 MARK I. BRICKMAN CSR 5527

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Page 1

PRESIDIO RESTORATION ADVISORY BOARD MEETING

REPORTER'S TRANSCRIPT OF PROCEEDINGS

Tuesday, April 8, 2014

GOLDEN GATE CLUB

PRESIDIO, SAN FRANCISCO, CALIFORNIA

Reported by: AMBER EMERICK, CSR

License No. 13546

<p>1 ATTENDEES</p> <p>2</p> <p>3 Doug Kern, Facilitator</p> <p>4 Eileen Fanelli</p> <p>5 Jeff Deis</p> <p>6 Craig Middleton</p> <p>7 Frank Dean</p> <p>8 Greg Moore</p> <p>9 Mark Youngkin</p> <p>10 Julie Cheever</p> <p>11</p> <p>12</p> <p>13</p> <p>14</p> <p>15 BE IT REMEMBERED that pursuant to Notice of the</p> <p>16 meeting, and on Tuesday, April 8, 2014, commencing at the</p> <p>17 hour of 7:08 p.m., thereof, at the Golden Gate Club,</p> <p>18 Cypress Room, Presidio of San Francisco, California,</p> <p>19 before me, AMBER EMERICK, CSR No. 13546, a Certified</p> <p>20 Shorthand Reporter in and for the State of California,</p> <p>21 commenced a RAB meeting under the provisions of the</p> <p>22 Presidio Trust.</p> <p>23</p> <p>24</p> <p>25</p> <p style="text-align: right;">Page 2</p>	<p>1 PROCEEDINGS</p> <p>2</p> <p>3 FACILITATOR KERN: Good evening, everyone, and</p> <p>4 welcome to our regularly-scheduled monthly Restoration</p> <p>5 Advisory Board meeting for the Presidio of San Francisco.</p> <p>6 This is our final meeting tonight after 20 years.</p> <p>7 Amazing. And it's my honor to be here.</p> <p>8 Opening the meeting -- hopefully everyone has an</p> <p>9 Agenda.</p> <p>10 Is there any discussion on the Agenda? Any</p> <p>11 items; modifications? Doesn't matter. We're just going</p> <p>12 to proceed.</p> <p>13 Announcements tonight. Any announcements?</p> <p>14 There's all kinds of announcements, I'm sure. There are</p> <p>15 many RAB members that were on the road trying to make it.</p> <p>16 We know about them. Some have been detained in other</p> <p>17 places, and we're thinking about them. So we will make</p> <p>18 some announcements later.</p> <p>19 Moving right along. Let's see if I'm on</p> <p>20 schedule -- already behind on the Agenda. We have a</p> <p>21 nostalgic evening. We are going to have presentations by</p> <p>22 the Presidio Trust; a few words by the National Park</p> <p>23 Service and the Conservancy.</p> <p>24 I want to acknowledge some people that have been</p> <p>25 important along the way. We have a Final Report that has</p> <p style="text-align: right;">Page 4</p>
<p>1 Presidio Restoration Advisory Board (RAB) Final Meeting</p> <p>2 Tuesday, April 8, 2014</p> <p>3 7:00 PM</p> <p>4 Cypress Room - Golden Gate Club</p> <p>5 Presidio of San Francisco</p> <p>6 AGENDA</p> <p>7 1) Welcome & Introduction (7:00 PM) - Doug</p> <p>8 Kern, RAB Community Member/Facilitator</p> <p>9 2) Agenda Discussion & Approval</p> <p>10 3) Announcements</p> <p>11 4) Discussion & Presentations (7:05 PM)</p> <p>12 A. Introductions - Doug Kern</p> <p>13 B. Program Summary - Eileen Fanelli,</p> <p>14 Co-Chair, Presidio Trust</p> <p>15 C. Remarks - Jeff Deis, Chief Operation</p> <p>16 Officer, Presidio Trust</p> <p>17 Craig Middleton, Executive Officer,</p> <p>18 Presidio Trust</p> <p>19 Frank Dean, Superintendent, Golden Gate</p> <p>20 National Parks</p> <p>21 Greg Moore, Executive Director, Golden</p> <p>22 Gate National Parks Conservancy</p> <p>23 5) Acknowledgements (7:30 PM)</p> <p>24 6) RAB Final Report (7:40 PM)</p> <p>25 A. Introduction of Mark Youngkin & Julie</p> <p>Cheever</p> <p>B. Consent to proceed with RAB Final</p> <p>Report</p> <p>7) Closing Comments (7:50 PM)</p> <p>8) Reading of Final Resolution, Vote &</p> <p>Adjournment (7:55 PM)</p> <p style="text-align: right;">Page 3</p>	<p>1 been in the works for many months; going to talk a little</p> <p>2 bit about that tonight; have a few closing comments, and</p> <p>3 then adjourn the final meeting after all these -- after</p> <p>4 all these years and then get right to the wine that we see</p> <p>5 in the back. That -- we were thinking about handing that</p> <p>6 out at the beginning of the meeting. I think this will be</p> <p>7 the better way to go.</p> <p>8 Let's start tonight's meeting, then, with Eileen</p> <p>9 Fanelli, and she is the Presidio Trust Remediation Program</p> <p>10 Manager.</p> <p>11 MS. FANELLI: This is my last presentation to the</p> <p>12 RAB. And I thank you for having me here to give it.</p> <p>13 Okay.</p> <p>14 Let's move to the next slide. I'm going to do a</p> <p>15 little tiny bit of program review just because there's</p> <p>16 bases here that have been actively involved, I'm sure,</p> <p>17 that might need a little bit of remembering or reminding</p> <p>18 of why we were here in the first place.</p> <p>19 And then I'm going to go into the program and</p> <p>20 where we are. And I know the finances are always of</p> <p>21 interest. I get lots of questions on the finances, so I</p> <p>22 have a lot of answers for that today, and then talk a</p> <p>23 little bit about the future of remediation and what we'll</p> <p>24 be mapping next.</p> <p>25 Why are we here? We're here to address the</p> <p style="text-align: right;">Page 5</p>

2 (Pages 2 to 5)

<p>1 legacy of the Army, and actually the Department of 2 Treasury, if you remember the Public Park Services 3 District's legacy of waste releases on the Presidio, the 4 remediation responsibility.</p> <p>5 When the Army left in 1994, you all remember 6 that they kept responsibility for the cleanup. And they 7 worked very closely with the Park Service and the RAB -- 8 that was your founding -- to complete that cleanup until 9 the time the Presidio Trust was created.</p> <p>10 Then there was an amazing event that didn't 11 happen when I was here, but before my time, in 1999. And 12 there were several agreements between the parties and the 13 folks interested in the Presidio that allowed the Presidio 14 Trust to take responsibility for the cleanup from the Army 15 for a whopping 99 million dollars at the time and signed 16 agreements about that with the Army and the Park Service, 17 and then a separate area, AMOA -- we refer to it -- that 18 allowed the Presidio Trust to facilitate the cleanup in 19 the Park Services' area.</p> <p>20 And part of that -- which plays heavily into the 21 financial report that I will give you -- was the agreement 22 to obtain insurance from Zurich, two types of insurance: 23 A stop-loss policy that said after the Presidio had spent 24 -- Presidio Trust had spent 100 million dollars cleaning 25 up, then the insurance company would kick in the rest of</p> <p style="text-align: right;">Page 6</p>	<p>1 at the dollars -- and Sam -- is he here? There's Sam -- 2 asking about the money.</p> <p>3 So you can see in the early years, we had kind 4 of a lower rate of spending. Still accumulated. The blue 5 line is the cumulative curve. And about 2007, it took 6 off. We got a slightly steeper curve, and we started 7 spending real dollars.</p> <p>8 And at the point that we did this graph, 9 February of this year, we were at the 160 million mark, 10 but we are going to be a little bit higher than that when 11 we're finished.</p> <p>12 What have we accomplished in that? Actually, 13 quite a bit. If you look at the Consent Agreement, 14 there's 65 listed sites. Many of those are larger 15 landfill sites, which the RAB is fondly familiar with: 16 Landfill 10, Landfill 8, Graded Area 9, Landfill E.</p> <p>17 There's other large fill sites: Fill Site 1, 18 former Fill Site 1, former Landfill 2; large debris fill 19 sites. There are also five sites that weren't even listed 20 in the Consent Agreement that were actually cleaned up: 21 Baker Beach 2A.</p> <p>22 We also evaluated 154 previously unknown or 23 suspected waste sites. A legacy of the RAB's good work -- 24 actually Mark Youngkin's good work from back in 1995 -- 25 that was given ultimately to the Army's contractor and</p> <p style="text-align: right;">Page 8</p>
<p>1 it, up to another 100 million; and then a policy that was 2 a policy for unknown contaminations, things that popped 3 up. Okay.</p> <p>4 We did all of this work under two key documents: 5 One was the Consent Agreement with the Department of Toxic 6 Substances Control, where they took all those sites that 7 the Army had said needed to be cleaned up, and that the 8 Presidio Trust took responsibility for, and the insurance 9 company said, "Yes, we understand that these are the 10 enumerated sites." And it gave us the framework to finish 11 cleanup on those sites.</p> <p>12 And in similar fashion, we had an agreement with 13 the Regional Water Quality Control Board for petroleum 14 sites. And they were all over the Presidio. I'm asked 15 all the time for maps of remediation sites. And it's not 16 as easy a challenge or an easy activity map to create as 17 you might think because some of our areas mentioned -- 18 Crissy Field are quite big, and Mountain Lake, and some of 19 them are little tiny dots. But they -- suffice it to say, 20 they are all over the Presidio. There are all different 21 kinds of releases and fills and landfills and petroleum 22 releases and pipelines from FDS systems and the tanks. 23 All different things.</p> <p>24 Then we started spending some money. So pretty 25 soon in 1999, you can see here this graph begins to hint</p> <p style="text-align: right;">Page 7</p>	<p>1 ultimately DTSC handed it back to the Trust and said, "Run 2 each ground and make sure we don't have a problem." And 3 per the Consent Agreement, we've also negotiated now the 4 protector agreement, the O&M Agreement, signed by the Park 5 Service's Trust and DTSC.</p> <p>6 We have a voter plan in place for our closed 7 sites that require operations and maintenance. And we 8 have a land use control document that we call the Land Use 9 Control Master Reference Report. And at this point, the 10 Park Service is also using their compendium to do a very 11 similar activity in Area A. So we have essentially 12 finished the work outlined in the Consent Agreement.</p> <p>13 Similarly, with the petroleum program, we have 14 five large CAP sites. 207/231, a very important site 15 because it's the future restoration of Quartermaster's 16 Reach.</p> <p>17 We had 27 mini-Cap sites, just slightly smaller, 18 but still multiple tanks' fuel release sites in the 19 Presidio.</p> <p>20 We had over 575 tanks that we had to run to the 21 ground; a majority addressed by the Water Board, several 22 addressed by the DTSC, and about 90 that were able to be 23 proposed by the county. Non-leakers that means. 24 Non-leakers; just simply pulling that tank out of the 25 ground.</p> <p style="text-align: right;">Page 9</p>

<p>1 And 45,000 feet of FDS segments. FDS main line. 2 That's not the laterals. That's just the main line in 66 3 segments that had been closed. 4 We also created an LTDD soil tracking system. 5 Help me. 6 FACILITATOR KERN: Lower temperature thermal 7 desorption. 8 MS. FANELLI: Lower temperature thermal 9 desorption, and we continue to track this very dark 10 blackish oil material, whenever we gave it up, for any 11 other reason. 12 Surprisingly, we've basically completed our 13 lead-based paint program -- nearly completed it. 14 431 residential properties assessed and cleaned 15 up, and 381 non-residential properties. So quite a bit of 16 work. 17 And what did that do for us? It created -- it 18 gave us the opportunity to develop the Presidio and create 19 the vision that we have for it. 20 I have to give Rick Miller, who many of you 21 know, credit for the photography. This is a former Baker 22 Beach 1A site recently remediated. And you can see, it's 23 been remediated from the historic contours -- historic 24 curve of the earth; work is visible, and it is ready for 25 that connection of the coastal trail system.</p> <p style="text-align: right;">Page 10</p>	<p>1 We had claims. We had received an additional 2 three-and-a-half million from the Army for unknown site 3 contamination. Zurich, under RSL, the policy, well worth 4 it. 25, 26 million dollars at the end of the day for our 5 cost overruns. Real claims. Zurich has paid those as 6 well; at this point, close to 4 million dollars. 7 Remember our little issue with Caltrans on 8 Mountain Lake? That was effectively resolved, and 5 9 million went to -- contributed to the cleanup of Mountain 10 Lake, and then offsets for Conservancy and the Park 11 Service. And I believe this amount represented 12 collaborative work on realigning Merchant Road in the 13 past, when we were working on the cleanup of Baker Beach 1 14 and Baker Beach 2A. 15 And then the Trust as well has kicked in its own 16 resources to support staff completing this work. That 13 17 million that's remaining, much of it is work that has been 18 completed. It is the final bills from our contractor on 19 Mountain Lake and others. And we anticipate billing the 20 majority of that as well. A costly policy for Zurich, but 21 an excellent investment for the Presidio. 22 What cost the most? Not surprisingly, Mountain 23 Lake was one of our highest costing projects. In the end, 24 it's a little over 13 million from beginning to end; not 25 just on the construction contracts, but on all the</p> <p style="text-align: right;">Page 12</p>
<p>1 Landfill 10. This one gave me many gray hairs. 2 I'm sure it gave others gray hairs as well. This is about 3 -- three years' of the native habitat on the slope has 4 taken. We've got it capped. We have a beautiful overlook 5 and a trail system that connects it. And we have been 6 able to develop the Public House Services Hospital. 7 Former Fill Site 1, Landfill 2. If I can show 8 you a before picture from this angle, we would all just 9 gasp; and all three remediation sites restored to native 10 habitat and restored cultural resources. 11 El Polin Spring. Grade Area 9. Look at that 12 view. Dune habitat on a former fill site that was a -- 13 probably not the best soccer field for residents of the 14 Baker Beach Apartments. 15 Mountain Lake, just recently completed; allowing 16 ongoing ecological restoration, a major project and a 17 major success. A lot of people involved in it. 18 How much did this all cost? Remember, we got 99 19 million from the Army? Well, at completion, which should 20 be just about May 23rd, we will have spent a little north 21 of 172 million dollars on this program. 22 Where did all the rest of the money come from? 23 We had some interest. The Trust had some interest on that 24 money that we put in the bank, almost 20 million that went 25 to cover some of the cost.</p> <p style="text-align: right;">Page 11</p>	<p>1 planning and all the issues that we had on Mountain Lake, 2 followed by Baker Beach 1. And that -- that was ongoing 3 right when I got here. 4 Landfill 2. That turned out to be larger, 5 deeper, and more heavily contaminated than we thought. 6 Landfill E. 207/231, surprisingly, ground water 7 monitoring. We had a network of over a hundred wells at 8 one point in time, and we were monitoring the water 9 quality of all of those wells. And over 15 years, that 10 cost added up. 11 Baker Beach 1A recently finished, and Landfill 12 10. And I can give you the rank of all of them at some 13 point, if you're interested. 14 This chart shows you how we spent them over 15 time, and I have them broken out by our four main 16 categories, which would be CERCLA, lead-based paint, 17 petroleum, plus the admin costs, which are primarily are 18 labor and staff time. 19 You can see in 2008, we had a spike. That was 20 Baker Beach 1 and 2A. And you can see that we really 21 increased in the last several years the completion of the 22 surface sites and got that ramped up and got the work 23 done. 24 So what is the future? We are very, very close 25 to being completed. In fact, on CERCLA, all of our</p> <p style="text-align: right;">Page 13</p>

<p>1 construction is done, and we are doing what I call the 2 "paperwork trail." And it's a long one, but there is an 3 article in the Consent Agreement, Article 8.22, which is 4 the means for DTSC to issue an Acknowledgement of 5 Satisfaction.</p> <p>6 Now, we are working closely with DTSC. And we 7 expect to -- I expect to send a letter requesting that 8 acknowledgment probably the first week in May. And if all 9 goes well, I'm expecting to get that satisfaction back 10 sometime in mid-May.</p> <p>11 What will be left in place? We will have left 12 in place our O&M Agreement and O&M Plan that allows DTSC 13 to continue with good oversight of our management of our 14 legacy site. It also has provisions for new sites that 15 are identified in the future, and we know that we have a 16 few that we're going to be working on that were not part 17 of the original Consent Agreement. It provides a means 18 for us to enter into voluntary cleanup agreements and to 19 continue the cleanup of those sites, and to continue 20 participation with DTSC.</p> <p>21 We have the same thing with the Regional Water 22 Quality Control Board. In this case, the Water Board has 23 already issued a tentative order to rescind our order. An 24 order to rescind an order seems a little funny, but that's 25 how it is. It goes before their board on May 14th.</p> <p style="text-align: right;">Page 14</p>	<p>1 Trust as we continue to clean up any new sites and get to 2 the point where we can create the vision that we have.</p> <p>3 And with that, I'd like to turn it over to Jeff.</p> <p>4 MR. DEIS: It's a real pleasure to be here 5 tonight. And walking into this room and seeing all these 6 faces reminded me of some of the meetings we used to have 7 here, the Remediation Summit Meetings. And we had tables 8 that formed a square in the middle of the room. And it 9 represented, if you think about it, the four different 10 parties that were here at the time. Obviously the Trust 11 was here, the regulators were there, the Park Service was 12 there, and the RAB was there.</p> <p>13 So we had four parties that came together over a 14 series of meetings over many years where we would work 15 through some of the issues that we were faced with on some 16 of the remediation projects.</p> <p>17 And in a way, maybe this is almost the final 18 summit -- Remediation Summit Meeting. You might also call 19 that the final meeting of that group also.</p> <p>20 I first came to the Trust in 2005. And when I 21 did, the one -- the large remediation project that was 22 taking place at that time was Fill Site 6A. And for those 23 of you who don't know where that is, that's parallel --</p> <p>24 AUDIENCE MEMBER: That's the breaking of the 25 ground for the remediation.</p> <p style="text-align: right;">Page 16</p>
<p>1 Similar to the CERCLA program, we have in place 2 a petroleum contingency plan that provides a mechanism for 3 us to address any future contamination that we find.</p> <p>4 And we are also working on a Voluntary Cleanup 5 Agreement that will be signed by the Park Service and the 6 Trust and the Army for any future contamination that is 7 found, and it will be the mechanism for the Water Board to 8 come back in and help with those.</p> <p>9 I want to say that I would like to really thank 10 the RAB. Especially over the last two years, we've done a 11 phenomenal amount of work. And you've been very helpful 12 and supportive to the Trust team, Park Service team, the 13 DTSC, and the SALTS team in getting that work done.</p> <p>14 I'll be honest. When I got here in 2008, I was 15 not quite sure we would see this day. I knew it was a big 16 challenge. On a personal note, I know that endings -- 17 particularly project endings -- are bittersweet, 18 especially when you've been working so long and so hard to 19 obtain a vision. And it calls for celebration. And then 20 all of a sudden, all of the efforts that you put in, 21 there's not that next meeting to go to. There's not that 22 issue to discuss.</p> <p>23 But I also know that there's always another 24 project. So every ending is another beginning. And I 25 hope you will continue to participate and work with the</p> <p style="text-align: right;">Page 15</p>	<p>1 MR. DEIS: Yes. It's parallel on Holly Street; 2 on Lincoln and Holly. And it was a large remediation 3 project. And for me, it was very interesting. It taught 4 me remediation here wasn't just cleanup, but it was a 5 two-step process: It was cleanup and restoration. It was 6 restoring sites back to a healthy state. And I hadn't 7 really recognized that that was what we were doing until I 8 got introduced to that first project.</p> <p>9 And when we talk about bringing it back to a 10 healthy state, Eileen talked about some of these projects. 11 But it's bringing it back to a native habitat; creating 12 trails on it; ball fields. So for every remediation site 13 that we have, we've also had an opportunity to do 14 something really great with it.</p> <p>15 And so for me, it was also instructive to know 16 that the "R" in RAB doesn't stand for remediation, but 17 stands for restoration. And I think your group has helped 18 us through the years be very much aware that our goal is 19 not just remediation, but also restoration and help bring 20 these sites back to a healthy condition. And I think 21 you've helped us focus on that goal and make sure we're 22 aware of that goal.</p> <p>23 And if you look at what we have now, if you look 24 at Fill Site 6A, that's an excellent example of doing 25 that.</p> <p style="text-align: right;">Page 17</p>

<p>1 I would just also like to recognize Eileen and 2 her staff. As Eileen said, in 2008, when she came here, 3 she was not sure she would reach this day. And I'm not 4 sure I was sure either. But, you know, we certainly did 5 it, and we did it with everybody's help. And we did it 6 with those four parties that were at the Remediation 7 Summit Meetings.</p> <p>8 But I want to thank the RAB very much for 9 helping us make sure that we get refocused on restoration, 10 as well as remediation.</p> <p>11 So thank you.</p> <p>12 FACILITATOR KERN: I'd like to introduce Craig 13 Middleton and have him come up and make a few remarks on 14 the -- on this occasion.</p> <p>15 Thanks, Craig.</p> <p>16 MR. MIDDLETON: Has it really been 20 years? 17 Doug?</p> <p>18 I wanted to thank Jeff -- where are you? There 19 you are. You know, Jeff really took this seriously when 20 he got here.</p> <p>21 Did you say 2008?</p> <p>22 MR. DEIS: That was Eileen. 23 2005.</p> <p>24 MR. MIDDLETON: Well, you took it seriously for 25 three years before Eileen got here. And I know there were</p> <p style="text-align: right;">Page 18</p>	<p>1 But the fact that the Army took about a quarter 2 of their remediation budget and applied it to the Presidio 3 was really something. And I don't know that they'll ever 4 do it again, but it really was an amazing thing.</p> <p>5 And so key to that -- of course, the RAB was 6 already established. And the key to that whole success 7 was the community involvement.</p> <p>8 And so thank you so much to those of you who 9 have worked -- some of you 20 years -- on this. And not 10 just worked here, not just shown up at meetings, but taken 11 the -- Mark, I remember you coming up with things that we 12 had never thought were in the ground, and proteins we had 13 never thought of. And it took a lot of -- a lot of 14 dedication for you to do that. I really appreciate it. I 15 think everything that you've done, even though sometimes 16 we haven't all agreed on the remedies, has made the 17 process better and has made the result better.</p> <p>18 One of the things I really want to commend you 19 on is your keeping the eye on the prize -- your eye on the 20 prize. And the prize was really that we are creating a 21 national park here that people were going to enjoy, and we 22 weren't going to do it with a bunch of land use controls.</p> <p>23 And you guys said over and over and over again, 24 you are going to clean it up. You are not going to do a 25 whole bunch of land use controls. And I think that has</p> <p style="text-align: right;">Page 20</p>
<p>1 many sleepless nights that we weren't sure that this was 2 going to work. And we -- as you all know -- because we 3 talked to you a lot about it -- we had a limited amount of 4 money. We weren't sure the insurance was going to quite 5 work because, really, the whole thing was a 6 first-of-its-kind event.</p> <p>7 So I want to acknowledge everybody who was 8 involved in the effort. Jeff and Eileen, of course, and 9 our staff at the Trust: Andrea; Craig Cooper. I saw him 10 come in here. Nice to see you again, Craig. And thanks 11 for all you've done. Brian Ullensvang, who's been here 12 for the duration, I think, and many others.</p> <p>13 But I wanted to take you back to '99. I think 14 it was '99. We were in the Capital in Washington. And 15 Nancy Pelosi, Diane Feinstein, and Barbara Boxer decided 16 there was going to be an agreement between the Army, the 17 Park Service, and the Trust. And this agreement was going 18 to make this remediation program the first of its kind in 19 the country, and it was going to be something that we 20 could all be proud of, and we were going to get it done.</p> <p>21 And they locked us in the Capital. And Barbara 22 Boxer said, "Don't give them any food until they come out 23 with an agreement." So we came out with an agreement. 24 And I have to give a lot of credit to a lot of people for 25 that agreement.</p> <p style="text-align: right;">Page 19</p>	<p>1 served the public really, really well. So thank you for 2 that.</p> <p>3 It's nice to reflect on this occasion. We had 4 some people here at Fort Scott working on service this 5 morning. Greg was there and a few others.</p> <p>6 I'd like to reflect on the fact that this place 7 -- the Presidio -- is a place that has a grand legacy of 8 service. 230 years of people serving their community and 9 country from this place, in this place, and having an 10 impact not only in this place, but beyond this place. 11 Sometimes that impact was good, and sometimes it wasn't so 12 good, but it was an impact.</p> <p>13 And you all have taken very seriously your 14 commitment to service, to volunteering, to taking it 15 seriously, and understanding everything that we need to 16 understand.</p> <p>17 This is a complicated project -- set of 18 projects. You've taken it seriously. You've worked at it 19 hard. You've done it as volunteers. And to me, you've 20 just exemplified what this 230-year legacy of service is 21 all about. I want to thank you for that.</p> <p>22 And we have some letters that I would love to 23 give to you, if you wouldn't mind coming up and getting 24 them. I guess I'll start with Jim Hetchings. 25 Is Jim here?</p> <p style="text-align: right;">Page 21</p>

<p>1 AUDIENCE MEMBER: Jim's going to be late. 2 MR. MIDDLETON: Okay. We'll get Jim later. 3 John Chester. And you get a paperweight. 20 4 years; you get a paperweight. Thanks, John. Thanks so 5 much. 6 Is Tony here? 7 I'll mention the years. John, I think it's five 8 years? 9 MR. CHESTER: Yeah. 10 MR. MIDDLETON: Seven years? 11 TONY: Yes. 12 MR. MIDDLETON: Amazing. John Budroe. Thanks, 13 John. 14 Gloria. Thank you, Gloria. Appreciate it. 15 Sara Segal. Sara Segal. There she is. 16 I should say, Gloria, is that 11 years? 11 17 years. 18 Sara, 11 years? 19 Jan. Jan keeps us honest. 20 Sam Berman. Sam, 16 years. He looks the same 21 as he did 16 years ago. 22 Ed Callanan? No? 23 Julian. Is Julian here? 24 Julie? Where's Julie? Ah. There you are. 25 We're getting to 19 years here with Julie.</p> <p style="text-align: right;">Page 22</p>	<p>1 tonight. What a great moment. 2 Well, the RAB -- Brian reminded me, the RAB 3 started here with their great work prior to the National 4 Park Service taking that flag from the Army. That was 5 back in 1994. They predated the MPS by a few months. So 6 it's an incredible legacy. 7 Just to recap a few specifics non-contaminated 8 wise, but the RAB has 100 citizen members, half of those 9 served more than five years, 12 served greater than 10 10 years, and two -- Doug Kern and Jan have been RAB members 11 since the start. So, thank you guys. 12 You know, public service gets a bad rap these 13 days. But you guys -- I mean, that's just unbelievable 14 that you volunteered this long for this kind of a project. 15 I mean, maybe you guys are into this stuff, but for me, a 16 layperson, this is thankless in some ways. But we're here 17 to thank you guys tonight. It's incredible. 18 I'll recap a few things in addition to what 19 Eileen said earlier. The RAB helped free a large amount 20 of disagreements and allow the remediation work to begin 21 at Crissy Field, and then allowed the restoration that we 22 now all cherish to actually get started. But the first 23 step was getting it cleaned up. And the RAB kind of got 24 that done through their great sort of negotiations and 25 meetings and collaboration with us all.</p> <p style="text-align: right;">Page 24</p>
<p>1 Mark? 2 Doug. Who's Doug? 3 Oh, Doug. 4 Jan. Thank you, Jan. 5 So we're done. We made it, huh? 6 I want to thank the Park Service too for all 7 your efforts, and Ryan's efforts, and everyone who has 8 been involved, and Greg. We've done a lot of that 9 restoration. And thanks to you, we've been able to afford 10 to do it. So thanks so much. 11 All right. I'm going to turn it over to the 12 next person. 13 FACILITATOR KERN: Yes. I just feel like I've 14 known Craig for the whole 20 years, and I just introduced 15 him as Craig Middleton, without saying, he's the Executive 16 Director of the Presidio Trust. And I've been here that 17 whole time in many, many different ways besides being 18 Executive Director. And you helped to make this thing 19 happen. 20 So thank you. 21 MR. MIDDLETON: Thank you. 22 FACILITATOR KERN: Frank, if you would please 23 come forward. Frank is the Superintendent of the Golden 24 Gate National Parks. 25 FRANK DEAN: Thanks to all of you for coming out</p> <p style="text-align: right;">Page 23</p>	<p>1 Years later, there were the summit meetings that 2 Jeff talked about. They were called by the RAB to help us 3 all further agent disagreements. We had a few of those 4 along the way. But it helped to keep the remediation 5 program moving forward. I like to think, even though we 6 had our moments along the way, I think that having 7 citizens such as yourself and other agencies check our 8 work once in a while, it airs us to do better. 9 I want to thank Eileen for her great work. She 10 and her team have done a great job here. And I'd actually 11 like to -- Doug actually asked me to do this, but I wanted 12 to do it as well. 13 Brian, thank you for your great work along the 14 way. You've guided us and helped indicate what all this 15 means. Thank you. 16 You know, there was another watch moment in '97, 17 when the feasibility study for the Army for the main 18 installation sites came up with a fairly, I guess -- a 19 minimal cleanup proposal that wasn't going to stand. It 20 was not acceptable for the National Parks, and standards 21 that we would like to have for public use. 22 So the RAB launched an education and sort of 23 rang the bell for citizens to rally around and focus and 24 get a better product and get the Army to commit. The Army 25 said at that time they received more comments on the</p> <p style="text-align: right;">Page 25</p>

<p>1 Presidio Feasibility Study than on any other study on a 2 base closure in the country. And I think that speaks well 3 for all of you, and us, to some extent.</p> <p>4 I give the Trust a lot of credit for what I -- 5 what I describe as probably the most successful base 6 closure and conversions in the country. The Parks 7 Conservancy and Greg Moore have had a lot to do with that. 8 The Parks Service has been involved along the way, but you 9 guys -- the RAB -- you've had a big hand in that to make 10 this all happen. You've made a huge difference in this 11 park in the Presidio.</p> <p>12 And, again, we thank you very much for your 13 service. Thank you.</p> <p>14 FACILITATOR KERN: I now have to ask Greg Moore 15 to come to the podium. Greg -- actually different than 16 what's on the Agenda, Greg is the President and Chief 17 Executive Officer of the Golden Gate National Parks 18 Conservancy. I remember distinctly going back to a time 19 when we were working with the Army to get the Crissy Field 20 cleanup started and then done because there were some very 21 anxious donors trying to get that project going, which I 22 think has turned into amazing success.</p> <p>23 Greg, please.</p> <p>24 MR. MOORE: Well, the anxious donors were 25 nothing like the anxious Greg Moore. I remember that time</p> <p style="text-align: right;">Page 26</p>	<p>1 And as I look back, we did need the brains, 2 heart, and courage -- like the Scarecrow, the Tin Man, and 3 the Lion. We had plenty of flying monkeys and evil 4 witches and tornadoes and poppy fields along the way -- to 5 finally get there is no place like the Presidio that was 6 our home, that was what we were protecting, is the place 7 that belonged to us all.</p> <p>8 One final reflection, just taking a time machine 9 back to -- well, Doug brought it up; the days when we were 10 beginning to imagine what Crissy Field would be. The days 11 that I stood on that big tarmac of concrete and rubble and 12 chain link fences and felt the wind blowing through my 13 hair -- but it was on the top of my head at that time. 14 Just sat there and thought, "Oh, my God. What have we 15 taken on?"</p> <p>16 And I knew the fate of Crissy Field depends on 17 the first step, which was remediation. And that was a 18 step that other good people had to fight for and make 19 happen. And it was the RAB who really fought the fight 20 that brought the Army funds in that forced the cleanup 21 that allowed us to do the next three steps that all 22 started with "R" -- only if I could remember them -- to 23 "remediate," to "recycle," to "restore," and then to 24 "renew."</p> <p>25 And so you guys really -- you did the hard work</p> <p style="text-align: right;">Page 28</p>
<p>1 like it was yesterday. Looking out at the room, and I 2 think for all of us, it is a bit of a reunion. And I was 3 thinking how rare it is that you have the generosity of 4 volunteer spirit combined with intelligent dialogue and 5 expertise that actually produces an outcome that is there 6 for the ages.</p> <p>7 And for all of you on the RAB, I think, as the 8 bittersweet moment of the conclusion of your service 9 arrives this evening, your legacy continues on. And I 10 hope that you continue to enjoy the place that you have 11 created, as your kids and grandchildren will for sure.</p> <p>12 We think of the Presidio as a place, a place of 13 historic buildings and natural and scenic. But I think 14 all of us will agree that it is a spirit as much as a 15 place. And I think the spirit here began when people 16 began to believe in the impossibility.</p> <p>17 I remember Amy and Wayne and Phil believing that 18 this military post in its entirety should one day be a 19 national park. Nobody ever imagined that that would 20 happen until 1989, when it suddenly appeared on our 21 doorstep. It was about that time that Craig Middleton and 22 I, and a number of others, all the community, began 23 worrying about, "How do we fulfill the vision of the 24 Presidio?" And I always thought of it a bit like an 25 Emerald City with buildings around it.</p> <p style="text-align: right;">Page 27</p>	<p>1 -- kind of the dirty work and the muck of getting the 2 place to a position where it could achieve its restoration 3 objectives. And as Frank said, and Craig said as well, it 4 was very obscure, amazing, confusing. I mean, I listened 5 to Brian talk at times, and my head would just spin about. 6 "What?"</p> <p>7 But we all had faith in you guys, and you hung 8 in there. And first with the Army, and then with the 9 Trust, and then with the Park Service, the result is so 10 incredible.</p> <p>11 And that's my final thought, is just such a deep 12 thank you to all of you, and a thank you on behalf of all 13 the people that enjoy this place; all the people who will 14 in the future. And we'll see you out in those park 15 trails, and we'll finish those final little cleanup spots 16 that are still nagging us.</p> <p>17 Thank you so much for all you've done.</p> <p>18 FACILITATOR KERN: Thank you. There are two 19 people that I want to acknowledge that came before us -- 20 community people that really set the example for what it 21 meant to be here and to commit to a place.</p> <p>22 The first person was running meetings that had a 23 vision for the Presidio, and as a -- I was three years on 24 the RAB at that moment, was analyzing Army documents -- 25 and I had a place to go with that -- the GGNRA Commission</p> <p style="text-align: right;">Page 29</p>

<p>1 at that time, and Amy Meyer. She really helped to spread 2 the word that we needed some help, and the Army maybe 3 wasn't going to get it done. So thank you, Amy. 4 Another major contribution to us being a RAB was 5 a person -- is a person who I see tonight that really 6 taught us what RABs do. He's been a person that has 7 contributed to Restoration Advisory Boards across the 8 country, and to large degree, throughout the Bay Area. 9 And that's Saul Bloom. 10 I wanted to ask all of the agency people, if you 11 were a member of an agency that worked on the Presidio, if 12 you would all stand. I want to make sure everybody gets 13 acknowledged in some form tonight. The Park Service, the 14 Water Board... 15 And now for the RAB members. I know that there 16 are many of you that participated through the years. If 17 we could have all the RAB community members please stand. 18 Thank you. 19 Another person that -- who is not with us 20 tonight, but contributed much. That's -- somebody say it. 21 AUDIENCE MEMBER: Peter O'Hara. 22 FACILITATOR KERN: Brian O'Neil. Brian O'Neil, 23 from the Park Service. 24 Now, I'd like to move to -- towards the end of 25 our presentation tonight. I want to introduce Mark</p> <p style="text-align: right;">Page 30</p>	<p>1 that were also in a public participation situation. 2 So now we're ready to look for the next slide. 3 So in order to do that -- and especially because we know 4 Eileen is writing her own Final Report -- we didn't try to 5 cover everything that happened. What we wanted to do is 6 cover what we did; you want the organization. 7 So this is actually a part of the report itself 8 that explains how we did it. One thing is that we wanted 9 to make -- because we know people are interested in 10 different things, we wanted to make each chapter somewhat 11 self-explanatory. So if someone wanted to read about 12 Crissy Field, they could turn to that chapter or that 13 place and see our strategies for effectiveness. 14 We started out with a general overview, and then 15 we went into the founding of a RAB, and all things leading 16 up to it, including Saul Bloom's efforts. 17 Next part is our general contributions, which 18 included document review, public outreach, and then we 19 went beyond that. 20 Since I'm not the person who did it, I'll let 21 Mark explain it -- but some independent research, which 22 actually had uncovered some things that were unknown to 23 the members of the working groups. 24 Then we have several chapters that describe 25 specific areas: Crissy Field, the 19th Missile site,</p> <p style="text-align: right;">Page 32</p>
<p>1 Youngkin and Julie Cheever, who are going to talk about 2 the RAB Final Report. This is an amazing document. It's 3 a book. And it contains everything that ever happened in 4 this, and it set the context. This is an amazing 5 document. 6 MS. CHEEVER: Well, Mark and I haven't rehearsed 7 this, but we've lived this document for a while. We've 8 learned that part of all the -- oh, good. The same kind 9 of regulations that created the RAB and the Department of 10 Defense had a precedent for a RAB Final Report. 11 So we decided to do one. We established a 12 committee that actually started meeting last June. We had 13 six members, who represented quite a few different 14 backgrounds, but most of us have been on the RAB for a 15 long time. And it was a challenge to decide how to do it. 16 But we came up with a plan. Do you want to say it? 17 We had two goals in our report. One thing is to 18 document what we actually did: Document public 19 participation in remediation. 20 But the second goal was to say a little bit 21 about how we did it; what some of our techniques were, 22 which ranged from our Membership Recruitment Committee to 23 our RAB Charter to the use of resolutions, the use of 24 working groups and so on, in hopes that what we did might 25 be useful to either other RABs, or yet even other citizens</p> <p style="text-align: right;">Page 31</p>	<p>1 mustard gas, and landfills. And then again talking about 2 our different strategies; lead abatement, Mountain Lake, 3 and then we have a chapter why we feel very comfortable 4 adjourning because there are so many things in place. 5 As Eileen mentioned, the O&M Agreements, 6 existing public participation procedures on both the 7 Trust, but also some on the Trust later this week, and 8 many other things. 9 So, Mark, why don't you take over, and you can 10 show the Table of Contents, if you want. 11 Also, while he's getting that next slide, in our 12 report there's so much that happened, but we didn't -- we 13 wanted to really concentrate on what we did as a community 14 group, as opposed to everything that happened. 15 MR. YOUNGKIN: So let's just run through this 16 real quick. The introduction, basically we started 17 writing the report from the end, which is kind of unusual. 18 We wrote the adjournment section first. That is sort of a 19 reflection of a traditional report that RABs would do at 20 the end of their service. 21 Then we started thinking, how is anybody going 22 to know what this means, but unless you were here? The 23 context is really important. We put in the introduction, 24 the founding of the Presidio, to give the readers some 25 background, contributions to cleanup, innovation, and</p> <p style="text-align: right;">Page 33</p>

<p>1 removing hot spots.</p> <p>2 We had to talk about Crissy Field, and is --</p> <p>3 that it was so important, and we think the working group</p> <p>4 process that we were involved in was very, very successful</p> <p>5 for the whole Crissy Field project.</p> <p>6 We go to the legacy of landfills. Of course we</p> <p>7 spent a lot of time on landfills, advocating for</p> <p>8 landfills.</p> <p>9 MS. CHEEVER: Legacy of landfills was clean</p> <p>10 closure.</p> <p>11 MR. YOUNGKIN: Yes.</p> <p>12 And then we put in a few case studies: The Nike</p> <p>13 Missile site, and the mustard gas station are pretty</p> <p>14 dramatic. They really illustrate well how, when you don't</p> <p>15 do adequate historical research or investigation up front,</p> <p>16 what can happen, and the consequences of that, and how we</p> <p>17 filled in those daily gaps, and how it changed the course</p> <p>18 of the cleanup.</p> <p>19 MS. CHEEVER: In the case of the Nike Missile</p> <p>20 site, maybe not so much about mustard gas.</p> <p>21 MR. YOUNGKIN: They are two sort of different</p> <p>22 cases. So they are interesting to read.</p> <p>23 Effectiveness as a community group, just little</p> <p>24 things that we changed in the charter and the bylaws; some</p> <p>25 of the older members that were there in the beginning --</p> <p style="text-align: right;">Page 34</p>	<p>1 through pretty much every program, and a lot of stuff. So</p> <p>2 the head of the impact --</p> <p>3 MS. CHEEVER: But, Mark, we might also mention</p> <p>4 that an early RAB member was very instrumental with these</p> <p>5 initial inspirations.</p> <p>6 MR. YOUNGKIN: Sal Hayden. Some of the RAB</p> <p>7 members that were early members remember Sal. He passed</p> <p>8 away in 1995. He sort of started the lead-based paint and</p> <p>9 soil issue at the Presidio. And, you know, that's an</p> <p>10 interesting story how that evolved, and the DTSC had a big</p> <p>11 part in making that happen.</p> <p>12 We found lead in landfills, in debris-filled</p> <p>13 areas. There's lead from auto exhaust that's unregulated</p> <p>14 that might still be an ongoing concern that might turn on</p> <p>15 later on; lead and sediment in Mountain Lake.</p> <p>16 And so we end that chapter by talking about how</p> <p>17 lead is such a pervasive and predaceous contaminant.</p> <p>18 Then Mountain Lake. Julie lives in that</p> <p>19 neighborhood. That was her project.</p> <p>20 MS. CHEEVER: No. Everybody's project.</p> <p>21 Mountain Lake is interesting because it was one of our</p> <p>22 earliest projects; one of the last projects to be</p> <p>23 addressed because of various reasons. And it brought a</p> <p>24 lot of people together.</p> <p>25 One of the things we tried to do on the RAB was</p> <p style="text-align: right;">Page 36</p>
<p>1 you know, just giving the RAB the ability to submit</p> <p>2 comment letters as a group. That turned out to be a key</p> <p>3 thing later on.</p> <p>4 The ability to select their own members. The</p> <p>5 Army picked all those members up to that point. Just the</p> <p>6 little things that went into the charter and bylaws that</p> <p>7 had a big effect later on. We changed the bylaws to let</p> <p>8 us pick our own members. So we picked people with</p> <p>9 expertise that could help us. I was one of them, so I</p> <p>10 know.</p> <p>11 RAB resolutions. That became a powerful tool</p> <p>12 for us. The group resolution carries a lot of weight. We</p> <p>13 did a series of those over the years. We only used them</p> <p>14 when we had to.</p> <p>15 Interagency summit meetings, as mentioned, that</p> <p>16 was sort of a chaotic period there, and the summit</p> <p>17 meetings brought everybody together. And Doug was</p> <p>18 instrumental to that. And we sat everybody down at a</p> <p>19 common table and worked through those issues.</p> <p>20 And the financial recording system. We helped</p> <p>21 the Trust develop that system, and it proved to be very</p> <p>22 useful later on.</p> <p>23 And then this next chapter we added at the very</p> <p>24 end, getting the lead out. That's with all the business</p> <p>25 going through all the other information. Lead goes</p> <p style="text-align: right;">Page 35</p>	<p>1 represent a lot of the concern there was about Mountain</p> <p>2 Lake. It is kind of nice because it brings some different</p> <p>3 things together, but it did get cleaned up because, you</p> <p>4 know, there was a wonderful celebration in February</p> <p>5 because of the restoration being ready.</p> <p>6 MR. YOUNGKIN: And then the north arm of</p> <p>7 Mountain Lake was sort of our last parting project, and</p> <p>8 that turned out pretty well, and has been restored</p> <p>9 already.</p> <p>10 And then the Declaration of Adjournment. That</p> <p>11 pretty much talks about tonight, and the reasons why we</p> <p>12 are adjourning.</p> <p>13 MS. CHEEVER: This chapter, I want to give Mark</p> <p>14 a lot of credit for. It really goes very thoroughly</p> <p>15 through all of the things that are left in place.</p> <p>16 MR. YOUNGKIN: We talked quite a bit about</p> <p>17 what's happening after we are gone, and public</p> <p>18 participation and voluntary public agreements. And then</p> <p>19 we like the idea of a land use notification system. We</p> <p>20 know this and that to track contamination in various</p> <p>21 places, but not a land use control; it's land use</p> <p>22 notification. We like that concept. And we would</p> <p>23 advocate for expanding that for things that are not</p> <p>24 normally tracked, like the Army's Archive Search Report in</p> <p>25 2003 identified a lot of warfare training areas.</p> <p style="text-align: right;">Page 37</p>

<p>1 And so that some of these can be tracked with 2 land use notifications -- or lead from auto exhaust that's 3 turned up a few times. So it could be useful in the 4 future for tracking environmental concerns that normally 5 aren't regulated.</p> <p>6 And then there lies the measure for future 7 community outreach and participation. I think there's one 8 more slide on there.</p> <p>9 MS. CHEEVER: Maybe it's Adjournment Actions. 10 MR. YOUNGKIN: You want to talk about this one? 11 MS. CHEEVER: We're talking -- so we're meeting 12 with the Trust communications' person on -- I'm sorry if I 13 don't say the title right -- a committee of us are.</p> <p>14 So we're not quite sure all of this will happen, 15 but -- or we're not sure what the best way to accomplish 16 them are, but we are concerned -- because we are 17 disbanding -- that there's future outreach to the public.</p> <p>18 We -- so among other things, we hope our report 19 is available in various repositories of both the Trust, 20 and maybe of the DTSC as well.</p> <p>21 And we also hope that there is continuing public 22 outreach whenever some of these contingencies do arrive of 23 unexpected contamination showing up because it just seems 24 likely that everyone seconds that action. And in fact, 25 that's why there's a controlling contingency plan for</p> <p style="text-align: right;">Page 38</p>	<p>1 are going to vote on this.</p> <p>2 MR. YOUNGKIN: This is the Commendation to 3 Agencies for the Cleanup of Presidio of San Francisco.</p> <p>4 "Whereas the cleanup of contaminated soil and 5 groundwater has now been essentially achieved at the 6 Presidio of San Francisco, a former U.S. Army base 7 converted to a national park, and the environmental 8 remediation program is now concluding its work; and 9 Whereas the Presidio's structures, including 10 residential and non-residential buildings, have now been 11 made safe from the hazards of asbestos, lead-based paint, 12 and lead-based paint in soil; and 13 Whereas the Presidio now has twelve restored 14 natural areas for the public to enjoy, where former 15 abandoned military landfills have been removed by clean 16 closure; and 17 Whereas the lead- and petroleum-contaminated 18 sediments have now been removed from Mountain Lake, 19 thereby allowing the lake restoration project to proceed; 20 and 21 Whereas the community members of the Restoration 22 Advisory Board have witnessed the complex task that 23 government agencies faced during the last two decades and 24 their diligent efforts to clean up contamination of the 25 Presidio, its buildings and natural areas; and</p> <p style="text-align: right;">Page 40</p>
<p>1 small occurrences. And we hope the public will be 2 notified of things.</p> <p>3 One challenge is, we hope there is some way that 4 people know how they can be put on mailing lists that help 5 them get informed. We don't want the public notice to get 6 to -- who are following us to get smaller and smaller.</p> <p>7 So we want to work with the Trust to find a way 8 that these things are either announced in some 9 Presidio-wide mailing list or announcement, or that there 10 are frequent ways that people have a chance to get 11 informed of environmental developments -- environmental 12 remediation developments.</p> <p>13 Did I cover everything? 14 MR. YOUNGKIN: I think that sounds good. 15 MS. CHEEVER: So that's -- we still feel devoted 16 to making sure that there's public participation on any 17 future project.</p> <p>18 MR. YOUNGKIN: And then we end the report with 19 the Resolution commending the agencies for cleaning up the 20 Presidio. I think there's one more there; RAB Final 21 Resolution.</p> <p>22 Do we want to read this into the record? It's 23 sort of our tradition over the years to read these 24 Resolutions to administer the record. 25 MS. CHEEVER: Those of us who haven't adjourned</p> <p style="text-align: right;">Page 39</p>	<p>1 Whereas the agencies conducting and overseeing 2 the cleanup seriously considered the opinions, 3 investigations and comments by the community members, and 4 the agency project managers endeavored to incorporate 5 community advice into program goals and designs; and 6 Whereas the public participation process, during 7 the cleanup of the Presidio, provided a significant civic 8 engagement experience and became a successful model of 9 community involvement; 10 Now therefore, be it resolved that community 11 members hereby commend the public participation efforts by 12 the Presidio Trust, the National Park Service, California 13 Department of Toxic Substances Control, California 14 Regional Water Quality Control Board, U.S. Environmental 15 Protection Agency, and U.S. Army; and 16 Be it further resolved that community members 17 hereby commend the agency project managers, past and 18 present, for their perseverance and innovative 19 contributions in accomplishing the successful 20 environmental cleanup of the Presidio; and 21 Be it further resolved that the Presidio of San 22 Francisco Restoration Advisory Board is adjourning with 23 the knowledge that these dedicated agencies will continue 24 diligently to investigate and remediate any future 25 discovery of contamination of the Presidio and provide for</p> <p style="text-align: right;">Page 41</p>

<p>1 effective public participation. RAB community members are 2 disbanding with confidence that visitors to this new 3 national park will enjoy a safe environment now and in the 4 future."</p> <p>5 FACILITATOR KERN: You've heard the Resolution 6 as it's been read into the record.</p> <p>7 Do I hear a motion from the floor accepting this 8 Resolution?</p> <p>9 AUDIENCE MEMBER: So moved.</p> <p>10 FACILITATOR KERN: Do I hear a second?</p> <p>11 AUDIENCE MEMBER: Second.</p> <p>12 FACILITATOR KERN: Is there any discussion on 13 the Resolution as -- actually, there's a couple of words. 14 All in favor of the motion, please say "aye." 15 AUDIENCE PARTICIPATION: "Aye." 16 FACILITATOR KERN: Opposed? 17 The motion carries. 18 Thank you, Mark, for that Resolution. 19 Just a few more items 'til we get to the back of 20 the room, which is the most important part of the meeting. 21 I would just like to hear from RAB members, if there's any 22 objection to proceeding with finalizing the RAB report, 23 and then having it submitted to the record and -- in all 24 the various forms that Julie mentioned. 25 Is there any objection?</p> <p style="text-align: right;">Page 42</p>	<p>1 there's one thing about the RAB that I don't think was 2 mentioned, and I think should be. And I'm real pleased 3 because I was there at the beginning when it was 4 established and now.</p> <p>5 Those of you who don't know me, I was President 6 of one of the neighborhood organizations -- the Planning 7 Association for the Richmond for about 16 years, and on 8 the board longer. And that organization was part of 9 another organization, the Neighborhood Association for 10 Presidio Planning. It consisted of some 10 or 12 11 neighborhood groups that were surrounding the Presidio 12 that actually started meeting prior to the Army.</p> <p>13 When call came out for the RAB to have a member 14 from PAR, Julie Cheever stepped up for us. And she and 15 others who have represented neighborhood associations did 16 something that those of us who had to field comments from 17 our members -- and these are the San Francisco citizens 18 who surrounded the Presidio -- with newspaper articles 19 that came out and dire consequences of the environmental 20 problems and everything.</p> <p>21 We were able to rely on them and tell the 22 citizens, who were our members, of the fact that we have 23 an active, intelligent, hands-on citizens group overseeing 24 what was happening. 25 And to those of you who have ever been in charge</p> <p style="text-align: right;">Page 44</p>
<p>1 We'll take that as a consent and consensus to 2 proceed with the Final Report.</p> <p>3 Closing comments. One of my colleagues 4 mentioned that I might be remiss if I didn't mention some 5 of the early members of the negotiating team; Jim Meadows 6 and Mary Murphy, who were instrumental in those days of 7 getting the insurance policy and those things accomplished 8 for the Trust. So thank you.</p> <p>9 Are there any other closing comments? 10 Jeff, would you --</p> <p>11 MR. DEIS: I just -- I would like to mention -- 12 I would like to invite all of you to our public board 13 meeting on the 24th, in about two weeks. It's going to be 14 held at 6:30 in the evening. And one of the agenda items 15 is the remediation program, where we are going to talk 16 about the -- do a presentation and do a final wrap-up of 17 the remediation project under the CERCLA sites.</p> <p>18 And so we're also going to recognize the RAB, 19 and all the agencies and everybody that's been associated 20 with the remediation program. So you are all welcome to 21 join us at that meeting.</p> <p>22 FACILITATOR KERN: Are there any other closing 23 comments? 24 Yes, Ron, please. 25 RON MIGUEL: I didn't plan to do this, but</p> <p style="text-align: right;">Page 43</p>	<p>1 of a neighborhood organization and have to field those 2 e-mails, that is invaluable.</p> <p>3 So I -- in particular Julie, because she was my 4 contact, but to all of you, you did a real service to the 5 citizens of San Francisco in getting the word out that we 6 could trust. We really appreciate it.</p> <p>7 FACILITATOR KERN: Thank you very much. 8 Are there any other comments from the floor? 9 We just express, everyone, my appreciation for 10 you being here tonight, for the participation throughout 11 the years, making this work. We really did it together.</p> <p>12 I would entertain a motion at this time from 13 current RAB members -- from one of you to adjourn this 14 meeting.</p> <p>15 AUDIENCE MEMBER: I move that the meeting be 16 adjourned immediately.</p> <p>17 AUDIENCE MEMBER: Second.</p> <p>18 FACILITATOR KERN: Is there any discussion on 19 this final motion of the Restoration Advisory Board? 20 FACILITATOR KERN: There's discussion.</p> <p>21 MS. CHEEVER: Actually, I think we need to move 22 to adjourn the RAB in the sense that -- 23 FACILITATOR KERN: Yes, indeed. Adjourn the 24 RAB; not just the meeting. The whole thing is over with. 25 MS. CHEEVER: Actually, as some people have</p> <p style="text-align: right;">Page 45</p>

<p>1 pointed out, "adjourn" leaves possible Phoenix-like 2 revival.</p> <p>3 But I think that we actually are adjourning in 4 this Defense Department.</p> <p>5 Is that all right, Sam, to amend your motion 6 that we are adjourning the RAB as well tonight?</p> <p>7 SAM BERMAN: I think it is out of order and 8 totally (inaudible).</p> <p>9 There is a formal motion requirement for 10 adjourning the RAB, which Julie is addressing, which we 11 have to do procedurally before we can actually ask for 12 adjournment of the meeting.</p> <p>13 FACILITATOR KERN: You know, this is quite 14 typical. There wasn't really anything we couldn't do 15 without some discussion. And I really appreciate that on 16 our very final discussion that we would question what 17 we're doing.</p> <p>18 But I would say at this very moment that given 19 the sense of the room, and why we're all here tonight, 20 that we're not necessarily coming back for a meeting in a 21 month to re-decide this, that I think we are headed 22 towards a finalized adjournment of this group. And that 23 is the sense of the motion on the floor.</p> <p>24 Is there any further discussion about that 25 motion?</p> <p style="text-align: right;">Page 46</p>	<p>1 CERTIFICATE OF REPORTER</p> <p>2</p> <p>3 I, AMBER EMERICK, hereby certify that the witness 4 in the foregoing deposition was by me duly sworn to tell 5 the truth, the whole truth, and nothing but the truth in 6 the within-entitled cause;</p> <p>7</p> <p>8 That said deposition was taken in shorthand by 9 me, a Certified Shorthand Reporter of the State of 10 California, and was thereafter transcribed into 11 typewriting, and that the foregoing transcript constitutes 12 a full, true and correct report of said deposition and of 13 the proceedings which took place;</p> <p>14</p> <p>15 That I am a disinterested person to the said 16 action.</p> <p>17</p> <p>18 IN WITNESS WHEREOF, I have hereunto set my hand 19 this 6th day of May, 2014.</p> <p>20</p> <p>21 _____</p> <p>22 AMBER EMERICK CSR No. 13546</p> <p>23</p> <p>24</p> <p>25</p> <p style="text-align: right;">Page 48</p>
<p>1 Hearing none, all in favor of the motion, please 2 say "aye."</p> <p>3 AUDIENCE PARTICIPATION: "Aye."</p> <p>4 FACILITATOR KERN: Opposed?</p> <p>5 Without objection.</p> <p>6 Meeting adjourned.</p> <p>7 (WHEREUPON, the proceedings concluded at 8:17 p.m.) 8 --oOo--</p> <p>9</p> <p>10</p> <p>11</p> <p>12</p> <p>13</p> <p>14</p> <p>15</p> <p>16</p> <p>17</p> <p>18</p> <p>19</p> <p>20</p> <p>21</p> <p>22</p> <p>23</p> <p>24</p> <p>25</p> <p style="text-align: right;">Page 47</p>	

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PRESIDIO RESTORATION ADVISORY BOARD MEETING

REPORTER'S TRANSCRIPT OF PROCEEDINGS

Tuesday, April 8, 2014

GOLDEN GATE CLUB

PRESIDIO, SAN FRANCISCO, CALIFORNIA

Reported by: AMBER EMERICK, CSR

License No. 13546

1 ATTENDEES

2

3 Doug Kern, Facilitator

4 Eileen Fanelli

5 Jeff Deis

6 Craig Middleton

7 Frank Dean

8 Greg Moore

9 Mark Youngkin

10 Julie Cheever

11

12

13

14

15 BE IT REMEMBERED that pursuant to Notice of the
16 meeting, and on Tuesday, April 8, 2014, commencing at the
17 hour of 7:08 p.m., thereof, at the Golden Gate Club,
18 Cypress Room, Presidio of San Francisco, California,
19 before me, AMBER EMERICK, CSR No. 13546, a Certified
20 Shorthand Reporter in and for the State of California,
21 commenced a RAB meeting under the provisions of the
22 Presidio Trust.

23

24

25

1 Presidio Restoration Advisory Board (RAB) Final Meeting
2 Tuesday, April 8, 2014
3 7:00 PM
4 Cypress Room - Golden Gate Club
5 Presidio of San Francisco

6 AGENDA

- 7 1) Welcome & Introduction (7:00 PM) - Doug
8 Kern, RAB Community Member/Facilitator
- 9 2) Agenda Discussion & Approval
- 10 3) Announcements
- 11 4) Discussion & Presentations (7:05 PM)
- 12 A. Introductions - Doug Kern
- 13 B. Program Summary - Eileen Fanelli,
14 Co-Chair, Presidio Trust
- 15 C. Remarks - Jeff Deis, Chief Operation
16 Officer, Presidio Trust
- 17 Craig Middleton, Executive Officer,
18 Presidio Trust
- 19 Frank Dean, Superintendent, Golden Gate
20 National Parks
- 21 Greg Moore, Executive Director, Golden
22 Gate National Parks Conservancy
- 23 5) Acknowledgements (7:30 PM)
- 24 6) RAB Final Report (7:40 PM)
- 25 **A.** Introduction of Mark Youngkin & Julie
 Cheever
- B. Consent to proceed with RAB Final
 Report
- 7) Closing Comments (7:50 PM)
- 8) Reading of Final Resolution, Vote &
 Adjournment (7:55 PM)

1 P R O C E E D I N G S

2

3 FACILITATOR KERN: Good evening, everyone, and
4 welcome to our regularly-scheduled monthly Restoration
5 Advisory Board meeting for the Presidio of San Francisco.
6 This is our final meeting tonight after 20 years.

7 Amazing. And it's my honor to be here.

8 Opening the meeting -- hopefully everyone has an
9 Agenda.

10 Is there any discussion on the Agenda? Any
11 items; modifications? Doesn't matter. We're just going
12 to proceed.

13 Announcements tonight. Any announcements?
14 There's all kinds of announcements, I'm sure. There are
15 many RAB members that were on the road trying to make it.
16 We know about them. Some have been detained in other
17 places, and we're thinking about them. So we will make
18 some announcements later.

19 Moving right along. Let's see if I'm on
20 schedule -- already behind on the Agenda. We have a
21 nostalgic evening. We are going to have presentations by
22 the Presidio Trust; a few words by the National Park
23 Service and the Conservancy.

24 I want to acknowledge some people that have been
25 important along the way. We have a Final Report that has

1 been in the works for many months; going to talk a little
2 bit about that tonight; have a few closing comments, and
3 then adjourn the final meeting after all these -- after
4 all these years and then get right to the wine that we see
5 in the back. That -- we were thinking about handing that
6 out at the beginning of the meeting. I think this will be
7 the better way to go.

8 Let's start tonight's meeting, then, with Eileen
9 Fanelli, and she is the Presidio Trust Remediation Program
10 Manager.

11 MS. FANELLI: This is my last presentation to the
12 RAB. And I thank you for having me here to give it.
13 Okay.

14 Let's move to the next slide. I'm going to do a
15 little tiny bit of program review just because there's
16 bases here that have been actively involved, I'm sure,
17 that might need a little bit of remembering or reminding
18 of why we were here in the first place.

19 And then I'm going to go into the program and
20 where we are. And I know the finances are always of
21 interest. I get lots of questions on the finances, so I
22 have a lot of answers for that today, and then talk a
23 little bit about the future of remediation and what we'll
24 be mapping next.

25 Why are we here? We're here to address the

1 legacy of the Army, and actually the Department of
2 Treasury, if you remember the Public Park Services
3 District's legacy of waste releases on the Presidio, the
4 remediation responsibility.

5 When the Army left in 1994, you all remember
6 that they kept responsibility for the cleanup. And they
7 worked very closely with the Park Service and the RAB --
8 that was your founding -- to complete that cleanup until
9 the time the Presidio Trust was created.

10 Then there was an amazing event that didn't
11 happen when I was here, but before my time, in 1999. And
12 there were several agreements between the parties and the
13 folks interested in the Presidio that allowed the Presidio
14 Trust to take responsibility for the cleanup from the Army
15 for a whopping 99 million dollars at the time and signed
16 agreements about that with the Army and the Park Service,
17 and then a separate area, AMOA -- we refer to it -- that
18 allowed the Presidio Trust to facilitate the cleanup in
19 the Park Services' area.

20 And part of that -- which plays heavily into the
21 financial report that I will give you -- was the agreement
22 to obtain insurance from Zurich, two types of insurance:
23 A stop-loss policy that said after the Presidio had spent
24 -- Presidio Trust had spent 100 million dollars cleaning
25 up, then the insurance company would kick in the rest of

1 it, up to another 100 million; and then a policy that was
2 a policy for unknown contaminations, things that popped
3 up. Okay.

4 We did all of this work under two key documents:
5 One was the Consent Agreement with the Department of Toxic
6 Substances Control, where they took all those sites that
7 the Army had said needed to be cleaned up, and that the
8 Presidio Trust took responsibility for, and the insurance
9 company said, "Yes, we understand that these are the
10 enumerated sites." And it gave us the framework to finish
11 cleanup on those sites.

12 And in similar fashion, we had an agreement with
13 the Regional Water Quality Control Board for petroleum
14 sites. And they were all over the Presidio. I'm asked
15 all the time for maps of remediation sites. And it's not
16 as easy a challenge or an easy activity map to create as
17 you might think because some of our areas mentioned --
18 Crissy Field are quite big, and Mountain Lake, and some of
19 them are little tiny dots. But they -- suffice it to say,
20 they are all over the Presidio. There are all different
21 kinds of releases and fills and landfills and petroleum
22 releases and pipelines from FDS systems and the tanks.
23 All different things.

24 Then we started spending some money. So pretty
25 soon in 1999, you can see here this graph begins to hint

1 at the dollars -- and Sam -- is he here? There's Sam --
2 asking about the money.

3 So you can see in the early years, we had kind
4 of a lower rate of spending. Still accumulated. The blue
5 line is the cumulative curve. And about 2007, it took
6 off. We got a slightly steeper curve, and we started
7 spending real dollars.

8 And at the point that we did this graph,
9 February of this year, we were at the 160 million mark,
10 but we are going to be a little bit higher than that when
11 we're finished.

12 What have we accomplished in that? Actually,
13 quite a bit. If you look at the Consent Agreement,
14 there's 65 listed sites. Many of those are larger
15 landfill sites, which the RAB is fondly familiar with:
16 Landfill 10, Landfill 8, Graded Area 9, Landfill E.

17 There's other large fill sites: Fill Site 1,
18 former Fill Site 1, former Landfill 2; large debris fill
19 sites. There are also five sites that weren't even listed
20 in the Consent Agreement that were actually cleaned up:
21 Baker Beach 2A.

22 We also evaluated 154 previously unknown or
23 suspected waste sites. A legacy of the RAB's good work --
24 actually Mark Youngkin's good work from back in 1995 --
25 that was given ultimately to the Army's contractor and

1 ultimately DTSC handed it back to the Trust and said, "Run
2 each ground and make sure we don't have a problem." And
3 per the Consent Agreement, we've also negotiated now the
4 protector agreement, the O&M Agreement, signed by the Park
5 Service's Trust and DTSC.

6 We have a voter plan in place for our closed
7 sites that require operations and maintenance. And we
8 have a land use control document that we call the Land Use
9 Control Master Reference Report. And at this point, the
10 Park Service is also using their compendium to do a very
11 similar activity in Area A. So we have essentially
12 finished the work outlined in the Consent Agreement.

13 Similarly, with the petroleum program, we have
14 five large CAP sites. 207/231, a very important site
15 because it's the future restoration of Quartermaster's
16 Reach.

17 We had 27 mini-Cap sites, just slightly smaller,
18 but still multiple tanks' fuel release sites in the
19 Presidio.

20 We had over 575 tanks that we had to run to the
21 ground; a majority addressed by the Water Board, several
22 addressed by the DTSC, and about 90 that were able to be
23 proposed by the county. Non-leakers that means.
24 Non-leakers; just simply pulling that tank out of the
25 ground.

1 And 45,000 feet of FDS segments. FDS main line.
2 That's not the laterals. That's just the main line in 66
3 segments that had been closed.

4 We also created an LTTD soil tracking system.
5 Help me.

6 FACILITATOR KERN: Lower temperature thermal
7 desorption.

8 MS. FANELLI: Lower temperature thermal
9 desorption, and we continue to track this very dark
10 blackish oil material, whenever we gave it up, for any
11 other reason.

12 Surprisingly, we've basically completed our
13 lead-based paint program -- nearly completed it.

14 431 residential properties assessed and cleaned
15 up, and 381 non-residential properties. So quite a bit of
16 work.

17 And what did that do for us? It created -- it
18 gave us the opportunity to develop the Presidio and create
19 the vision that we have for it.

20 I have to give Rick Miller, who many of you
21 know, credit for the photography. This is a former Baker
22 Beach 1A site recently remediated. And you can see, it's
23 been remediated from the historic contours -- historic
24 curve of the earth; work is visible, and it is ready for
25 that connection of the coastal trail system.

1 Landfill 10. This one gave me many gray hairs.
2 I'm sure it gave others gray hairs as well. This is about
3 -- three years' of the native habitat on the slope has
4 taken. We've got it capped. We have a beautiful overlook
5 and a trail system that connects it. And we have been
6 able to develop the Public House Services Hospital.

7 Former Fill Site 1, Landfill 2. If I can show
8 you a before picture from this angle, we would all just
9 gasp; and all three remediation sites restored to native
10 habitat and restored cultural resources.

11 El Polin Spring. Grade Area 9. Look at that
12 view. Dune habitat on a former fill site that was a --
13 probably not the best soccer field for residents of the
14 Baker Beach Apartments.

15 Mountain Lake, just recently completed; allowing
16 ongoing ecological restoration, a major project and a
17 major success. A lot of people involved in it.

18 How much did this all cost? Remember, we got 99
19 million from the Army? Well, at completion, which should
20 be just about May 23rd, we will have spent a little north
21 of 172 million dollars on this program.

22 Where did all the rest of the money come from?
23 We had some interest. The Trust had some interest on that
24 money that we put in the bank, almost 20 million that went
25 to cover some of the cost.

1 We had claims. We had received an additional
2 three-and-a-half million from the Army for unknown site
3 contamination. Zurich, under RSL, the policy, well worth
4 it. 25, 26 million dollars at the end of the day for our
5 cost overruns. Real claims. Zurich has paid those as
6 well; at this point, close to 4 million dollars.

7 Remember our little issue with Caltrans on
8 Mountain Lake? That was effectively resolved, and 5
9 million went to -- contributed to the cleanup of Mountain
10 Lake, and then offsets for Conservancy and the Park
11 Service. And I believe this amount represented
12 collaborative work on realigning Merchant Road in the
13 past, when we were working on the cleanup of Baker Beach 1
14 and Baker Beach 2A.

15 And then the Trust as well has kicked in its own
16 resources to support staff completing this work. That 13
17 million that's remaining, much of it is work that has been
18 completed. It is the final bills from our contractor on
19 Mountain Lake and others. And we anticipate billing the
20 majority of that as well. A costly policy for Zurich, but
21 an excellent investment for the Presidio.

22 What cost the most? Not surprisingly, Mountain
23 Lake was one of our highest costing projects. In the end,
24 it's a little over 13 million from beginning to end; not
25 just on the construction contracts, but on all the

1 planning and all the issues that we had on Mountain Lake,
2 followed by Baker Beach 1. And that -- that was ongoing
3 right when I got here.

4 Landfill 2. That turned out to be larger,
5 deeper, and more heavily contaminated than we thought.

6 Landfill E. 207/231, surprisingly, ground water
7 monitoring. We had a network of over a hundred wells at
8 one point in time, and we were monitoring the water
9 quality of all of those wells. And over 15 years, that
10 cost added up.

11 Baker Beach 1A recently finished, and Landfill
12 10. And I can give you the rank of all of them at some
13 point, if you're interested.

14 This chart shows you how we spent them over
15 time, and I have them broken out by our four main
16 categories, which would be CERCLA, lead-based paint,
17 petroleum, plus the admin costs, which are primarily are
18 labor and staff time.

19 You can see in 2008, we had a spike. That was
20 Baker Beach 1 and 2A. And you can see that we really
21 increased in the last several years the completion of the
22 surface sites and got that ramped up and got the work
23 done.

24 So what is the future? We are very, very close
25 to being completed. In fact, on CERCLA, all of our

1 construction is done, and we are doing what I call the
2 "paperwork trail." And it's a long one, but there is an
3 article in the Consent Agreement, Article 8.22, which is
4 the means for DTSC to issue an Acknowledgement of
5 Satisfaction.

6 Now, we are working closely with DTSC. And we
7 expect to -- I expect to send a letter requesting that
8 acknowledgment probably the first week in May. And if all
9 goes well, I'm expecting to get that satisfaction back
10 sometime in mid-May.

11 What will be left in place? We will have left
12 in place our O&M Agreement and O&M Plan that allows DTSC
13 to continue with good oversight of our management of our
14 legacy site. It also has provisions for new sites that
15 are identified in the future, and we know that we have a
16 few that we're going to be working on that were not part
17 of the original Consent Agreement. It provides a means
18 for us to enter into voluntary cleanup agreements and to
19 continue the cleanup of those sites, and to continue
20 participation with DTSC.

21 We have the same thing with the Regional Water
22 Quality Control Board. In this case, the Water Board has
23 already issued a tentative order to rescind our order. An
24 order to rescind an order seems a little funny, but that's
25 how it is. It goes before their board on May 14th.

1 Similar to the CERCLA program, we have in place
2 a petroleum contingency plan that provides a mechanism for
3 us to address any future contamination that we find.

4 And we are also working on a Voluntary Cleanup
5 Agreement that will be signed by the Park Service and the
6 Trust and the Army for any future contamination that is
7 found, and it will be the mechanism for the Water Board to
8 come back in and help with those.

9 I want to say that I would like to really thank
10 the RAB. Especially over the last two years, we've done a
11 phenomenal amount of work. And you've been very helpful
12 and supportive to the Trust team, Park Service team, the
13 DTSC, and the SALTS team in getting that work done.

14 I'll be honest. When I got here in 2008, I was
15 not quite sure we would see this day. I knew it was a big
16 challenge. On a personal note, I know that endings --
17 particularly project endings -- are bittersweet,
18 especially when you've been working so long and so hard to
19 obtain a vision. And it calls for celebration. And then
20 all of a sudden, all of the efforts that you put in,
21 there's not that next meeting to go to. There's not that
22 issue to discuss.

23 But I also know that there's always another
24 project. So every ending is another beginning. And I
25 hope you will continue to participate and work with the

1 Trust as we continue to clean up any new sites and get to
2 the point where we can create the vision that we have.

3 And with that, I'd like to turn it over to Jeff.

4 MR. DEIS: It's a real pleasure to be here
5 tonight. And walking into this room and seeing all these
6 faces reminded me of some of the meetings we used to have
7 here, the Remediation Summit Meetings. And we had tables
8 that formed a square in the middle of the room. And it
9 represented, if you think about it, the four different
10 parties that were here at the time. Obviously the Trust
11 was here, the regulators were there, the Park Service was
12 there, and the RAB was there.

13 So we had four parties that came together over a
14 series of meetings over many years where we would work
15 through some of the issues that we were faced with on some
16 of the remediation projects.

17 And in a way, maybe this is almost the final
18 summit -- Remediation Summit Meeting. You might also call
19 that the final meeting of that group also.

20 I first came to the Trust in 2005. And when I
21 did, the one -- the large remediation project that was
22 taking place at that time was Fill Site 6A. And for those
23 of you who don't know where that is, that's parallel --

24 AUDIENCE MEMBER: That's the breaking of the
25 ground for the remediation.

1 MR. DEIS: Yes. It's parallel on Holly Street;
2 on Lincoln and Holly. And it was a large remediation
3 project. And for me, it was very interesting. It taught
4 me remediation here wasn't just cleanup, but it was a
5 two-step process: It was cleanup and restoration. It was
6 restoring sites back to a healthy state. And I hadn't
7 really recognized that that was what we were doing until I
8 got introduced to that first project.

9 And when we talk about bringing it back to a
10 healthy state, Eileen talked about some of these projects.
11 But it's bringing it back to a native habitat; creating
12 trails on it; ball fields. So for every remediation site
13 that we have, we've also had an opportunity to do
14 something really great with it.

15 And so for me, it was also instructive to know
16 that the "R" in RAB doesn't stand for remediation, but
17 stands for restoration. And I think your group has helped
18 us through the years be very much aware that our goal is
19 not just remediation, but also restoration and help bring
20 these sites back to a healthy condition. And I think
21 you've helped us focus on that goal and make sure we're
22 aware of that goal.

23 And if you look at what we have now, if you look
24 at Fill Site 6A, that's an excellent example of doing
25 that.

1 I would just also like to recognize Eileen and
2 her staff. As Eileen said, in 2008, when she came here,
3 she was not sure she would reach this day. And I'm not
4 sure I was sure either. But, you know, we certainly did
5 it, and we did it with everybody's help. And we did it
6 with those four parties that were at the Remediation
7 Summit Meetings.

8 But I want to thank the RAB very much for
9 helping us make sure that we get refocused on restoration,
10 as well as remediation.

11 So thank you.

12 FACILITATOR KERN: I'd like to introduce Craig
13 Middleton and have him come up and make a few remarks on
14 the -- on this occasion.

15 Thanks, Craig.

16 MR. MIDDLETON: Has it really been 20 years?
17 Doug?

18 I wanted to thank Jeff -- where are you? There
19 you are. You know, Jeff really took this seriously when
20 he got here.

21 Did you say 2008?

22 MR. DEIS: That was Eileen.
23 2005.

24 MR. MIDDLETON: Well, you took it seriously for
25 three years before Eileen got here. And I know there were

1 many sleepless nights that we weren't sure that this was
2 going to work. And we -- as you all know -- because we
3 talked to you a lot about it -- we had a limited amount of
4 money. We weren't sure the insurance was going to quite
5 work because, really, the whole thing was a
6 first-of-its-kind event.

7 So I want to acknowledge everybody who was
8 involved in the effort. Jeff and Eileen, of course, and
9 our staff at the Trust: Andrea; Craig Cooper. I saw him
10 come in here. Nice to see you again, Craig. And thanks
11 for all you've done. Brian Ullensvang, who's been here
12 for the duration, I think, and many others.

13 But I wanted to take you back to '99. I think
14 it was '99. We were in the Capital in Washington. And
15 Nancy Pelosi, Diane Fienstein, and Barbara Boxer decided
16 there was going to be an agreement between the Army, the
17 Park Service, and the Trust. And this agreement was going
18 to make this remediation program the first of its kind in
19 the country, and it was going to be something that we
20 could all be proud of, and we were going to get it done.

21 And they locked us in the Capital. And Barbara
22 Boxer said, "Don't give them any food until they come out
23 with an agreement." So we came out with an agreement.
24 And I have to give a lot of credit to a lot of people for
25 that agreement.

1 But the fact that the Army took about a quarter
2 of their remediation budget and applied it to the Presidio
3 was really something. And I don't know that they'll ever
4 do it again, but it really was an amazing thing.

5 And so key to that -- of course, the RAB was
6 already established. And the key to that whole success
7 was the community involvement.

8 And so thank you so much to those of you who
9 have worked -- some of you 20 years -- on this. And not
10 just worked here, not just shown up at meetings, but taken
11 the -- Mark, I remember you coming up with things that we
12 had never thought were in the ground, and proteins we had
13 never thought of. And it took a lot of -- a lot of
14 dedication for you to do that. I really appreciate it. I
15 think everything that you've done, even though sometimes
16 we haven't all agreed on the remedies, has made the
17 process better and has made the result better.

18 One of the things I really want to commend you
19 on is your keeping the eye on the prize -- your eye on the
20 prize. And the prize was really that we are creating a
21 national park here that people were going to enjoy, and we
22 weren't going to do it with a bunch of land use controls.

23 And you guys said over and over and over again,
24 you are going to clean it up. You are not going to do a
25 whole bunch of land use controls. And I think that has

1 served the public really, really well. So thank you for
2 that.

3 It's nice to reflect on this occasion. We had
4 some people here at Fort Scott working on service this
5 morning. Greg was there and a few others.

6 I'd like to reflect on the fact that this place
7 -- the Presidio -- is a place that has a grand legacy of
8 service. 230 years of people serving their community and
9 country from this place, in this place, and having an
10 impact not only in this place, but beyond this place.
11 Sometimes that impact was good, and sometimes it wasn't so
12 good, but it was an impact.

13 And you all have taken very seriously your
14 commitment to service, to volunteering, to taking it
15 seriously, and understanding everything that we need to
16 understand.

17 This is a complicated project -- set of
18 projects. You've taken it seriously. You've worked at it
19 hard. You've done it as volunteers. And to me, you've
20 just exemplified what this 230-year legacy of service is
21 all about. I want to thank you for that.

22 And we have some letters that I would love to
23 give to you, if you wouldn't mind coming up and getting
24 them. I guess I'll start with Jim Hetchings.

25 Is Jim here?

1 AUDIENCE MEMBER: Jim's going to be late.

2 MR. MIDDLETON: Okay. We'll get Jim later.

3 John Chester. And you get a paperweight. 20
4 years; you get a paperweight. Thanks, John. Thanks so
5 much.

6 Is Tony here?

7 I'll mention the years. John, I think it's five
8 years?

9 MR. CHESTER: Yeah.

10 MR. MIDDLETON: Seven years?

11 TONY: Yes.

12 MR. MIDDLETON: Amazing. John Budroe. Thanks,
13 John.

14 Gloria. Thank you, Gloria. Appreciate it.

15 Sara Segal. Sara Segal. There she is.

16 I should say, Gloria, is that 11 years? 11
17 years.

18 Sara, 11 years?

19 Jan. Jan keeps us honest.

20 Sam Berman. Sam, 16 years. He looks the same
21 as he did 16 years ago.

22 Ed Callanan? No?

23 Julian. Is Julian here?

24 Julie? Where's Julie? Ah. There you are.

25 We're getting to 19 years here with Julie.

1 Mark?

2 Doug. Who's Doug?

3 Oh, Doug.

4 Jan. Thank you, Jan.

5 So we're done. We made it, huh?

6 I want to thank the Park Service too for all
7 your efforts, and Ryan's efforts, and everyone who has
8 been involved, and Greg. We've done a lot of that
9 restoration. And thanks to you, we've been able to afford
10 to do it. So thanks so much.

11 All right. I'm going to turn it over to the
12 next person.

13 FACILITATOR KERN: Yes. I just feel like I've
14 known Craig for the whole 20 years, and I just introduced
15 him as Craig Middleton, without saying, he's the Executive
16 Director of the Presidio Trust. And I've been here that
17 whole time in many, many different ways besides being
18 Executive Director. And you helped to make this thing
19 happen.

20 So thank you.

21 MR. MIDDLETON: Thank you.

22 FACILITATOR KERN: Frank, if you would please
23 come forward. Frank is the Superintendent of the Golden
24 Gate National Parks.

25 FRANK DEAN: Thanks to all of you for coming out

1 tonight. What a great moment.

2 Well, the RAB -- Brian reminded me, the RAB
3 started here with their great work prior to the National
4 Park Service taking that flag from the Army. That was
5 back in 1994. They predated the MPS by a few months. So
6 it's an incredible legacy.

7 Just to recap a few specifics non-contaminated
8 wise, but the RAB has 100 citizen members, half of those
9 served more than five years, 12 served greater than 10
10 years, and two -- Doug Kern and Jan have been RAB members
11 since the start. So, thank you guys.

12 You know, public service gets a bad rap these
13 days. But you guys -- I mean, that's just unbelievable
14 that you volunteered this long for this kind of a project.
15 I mean, maybe you guys are into this stuff, but for me, a
16 layperson, this is thankless in some ways. But we're here
17 to thank you guys tonight. It's incredible.

18 I'll recap a few things in addition to what
19 Eileen said earlier. The RAB helped free a large amount
20 of disagreements and allow the remediation work to begin
21 at Crissy Field, and then allowed the restoration that we
22 now all cherish to actually get started. But the first
23 step was getting it cleaned up. And the RAB kind of got
24 that done through their great sort of negotiations and
25 meetings and collaboration with us all.

1 Years later, there were the summit meetings that
2 Jeff talked about. They were called by the RAB to help us
3 all further agent disagreements. We had a few of those
4 along the way. But it helped to keep the remediation
5 program moving forward. I like to think, even though we
6 had our moments along the way, I think that having
7 citizens such as yourself and other agencies check our
8 work once in a while, it airs us to do better.

9 I want to thank Eileen for her great work. She
10 and her team have done a great job here. And I'd actually
11 like to -- Doug actually asked me to do this, but I wanted
12 to do it as well.

13 Brian, thank you for your great work along the
14 way. You've guided us and helped indicate what all this
15 means. Thank you.

16 You know, there was another watch moment in '97,
17 when the feasibility study for the Army for the main
18 installation sites came up with a fairly, I guess -- a
19 minimal cleanup proposal that wasn't going to stand. It
20 was not acceptable for the National Parks, and standards
21 that we would like to have for public use.

22 So the RAB launched an education and sort of
23 rang the bell for citizens to rally around and focus and
24 get a better product and get the Army to commit. The Army
25 said at that time they received more comments on the

1 Presidio Feasibility Study than on any other study on a
2 base closure in the country. And I think that speaks well
3 for all of you, and us, to some extent.

4 I give the Trust a lot of credit for what I --
5 what I describe as probably the most successful base
6 closure and conversions in the country. The Parks
7 Conservancy and Greg Moore have had a lot to do with that.
8 The Parks Service has been involved along the way, but you
9 guys -- the RAB -- you've had a big hand in that to make
10 this all happen. You've made a huge difference in this
11 park in the Presidio.

12 And, again, we thank you very much for your
13 service. Thank you.

14 FACILITATOR KERN: I now have to ask Greg Moore
15 to come to the podium. Greg -- actually different than
16 what's on the Agenda, Greg is the President and Chief
17 Executive Officer of the Golden Gate National Parks
18 Conservancy. I remember distinctly going back to a time
19 when we were working with the Army to get the Crissy Field
20 cleanup started and then done because there were some very
21 anxious donors trying to get that project going, which I
22 think has turned into amazing success.

23 Greg, please.

24 MR. MOORE: Well, the anxious donors were
25 nothing like the anxious Greg Moore. I remember that time

1 like it was yesterday. Looking out at the room, and I
2 think for all of us, it is a bit of a reunion. And I was
3 thinking how rare it is that you have the generosity of
4 volunteer spirit combined with intelligent dialogue and
5 expertise that actually produces an outcome that is there
6 for the ages.

7 And for all of you on the RAB, I think, as the
8 bittersweet moment of the conclusion of your service
9 arrives this evening, your legacy continues on. And I
10 hope that you continue to enjoy the place that you have
11 created, as your kids and grandchildren will for sure.

12 We think of the Presidio as a place, a place of
13 historic buildings and natural and scenic. But I think
14 all of us will agree that it is a spirit as much as a
15 place. And I think the spirit here began when people
16 began to believe in the impossibility.

17 I remember Amy and Wayne and Phil believing that
18 this military post in its entirety should one day be a
19 national park. Nobody ever imagined that that would
20 happen until 1989, when it suddenly appeared on our
21 doorstep. It was about that time that Craig Middleton and
22 I, and a number of others, all the community, began
23 worrying about, "How do we fulfill the vision of the
24 Presidio?" And I always thought of it a bit like an
25 Emerald City with buildings around it.

1 And as I look back, we did need the brains,
2 heart, and courage -- like the Scarecrow, the Tin Man, and
3 the Lion. We had plenty of flying monkeys and evil
4 witches and tornadoes and poppy fields along the way -- to
5 finally get there is no place like the Presidio that was
6 our home, that was what we were protecting, is the place
7 that belonged to us all.

8 One final reflection, just taking a time machine
9 back to -- well, Doug brought it up; the days when we were
10 beginning to imagine what Crissy Field would be. The days
11 that I stood on that big tarmac of concrete and rubble and
12 chain link fences and felt the wind blowing through my
13 hair -- but it was on the top of my head at that time.
14 Just sat there and thought, "Oh, my God. What have we
15 taken on?"

16 And I knew the fate of Crissy Field depends on
17 the first step, which was remediation. And that was a
18 step that other good people had to fight for and make
19 happen. And it was the RAB who really fought the fight
20 that brought the Army funds in that forced the cleanup
21 that allowed us to do the next three steps that all
22 started with "R" -- only if I could remember them -- to
23 "remediate," to "recycle," to "restore," and then to
24 "renew."

25 And so you guys really -- you did the hard work

1 -- kind of the dirty work and the muck of getting the
2 place to a position where it could achieve its restoration
3 objectives. And as Frank said, and Craig said as well, it
4 was very obscure, amazing, confusing. I mean, I listened
5 to Brian talk at times, and my head would just spin about.
6 "What?"

7 But we all had faith in you guys, and you hung
8 in there. And first with the Army, and then with the
9 Trust, and then with the Park Service, the result is so
10 incredible.

11 And that's my final thought, is just such a deep
12 thank you to all of you, and a thank you on behalf of all
13 the people that enjoy this place; all the people who will
14 in the future. And we'll see you out in those park
15 trails, and we'll finish those final little cleanup spots
16 that are still nagging us.

17 Thank you so much for all you've done.

18 FACILITATOR KERN: Thank you. There are two
19 people that I want to acknowledge that came before us --
20 community people that really set the example for what it
21 meant to be here and to commit to a place.

22 The first person was running meetings that had a
23 vision for the Presidio, and as a -- I was three years on
24 the RAB at that moment, was analyzing Army documents --
25 and I had a place to go with that -- the GGNRA Commission

1 at that time, and Amy Meyer. She really helped to spread
2 the word that we needed some help, and the Army maybe
3 wasn't going to get it done. So thank you, Amy.

4 Another major contribution to us being a RAB was
5 a person -- is a person who I see tonight that really
6 taught us what RABs do. He's been a person that has
7 contributed to Restoration Advisory Boards across the
8 country, and to large degree, throughout the Bay Area.
9 And that's Saul Bloom.

10 I wanted to ask all of the agency people, if you
11 were a member of an agency that worked on the Presidio, if
12 you would all stand. I want to make sure everybody gets
13 acknowledged in some form tonight. The Park Service, the
14 Water Board...

15 And now for the RAB members. I know that there
16 are many of you that participated through the years. If
17 we could have all the RAB community members please stand.

18 Thank you.

19 Another person that -- who is not with us
20 tonight, but contributed much. That's -- somebody say it.

21 AUDIENCE MEMBER: Peter O'Hara.

22 FACILITATOR KERN: Brian O'Neil. Brian O'Neil,
23 from the Park Service.

24 Now, I'd like to move to -- towards the end of
25 our presentation tonight. I want to introduce Mark

1 Youngkin and Julie Cheever, who are going to talk about
2 the RAB Final Report. This is an amazing document. It's
3 a book. And it contains everything that ever happened in
4 this, and it set the context. This is an amazing
5 document.

6 MS. CHEEVER: Well, Mark and I haven't rehearsed
7 this, but we've lived this document for a while. We've
8 learned that part of all the -- oh, good. The same kind
9 of regulations that created the RAB and the Department of
10 Defense had a precedent for a RAB Final Report.

11 So we decided to do one. We established a
12 committee that actually started meeting last June. We had
13 six members, who represented quite a few different
14 backgrounds, but most of us have been on the RAB for a
15 long time. And it was a challenge to decide how to do it.
16 But we came up with a plan. Do you want to say it?

17 We had two goals in our report. One thing is to
18 document what we actually did: Document public
19 participation in remediation.

20 But the second goal was to say a little bit
21 about how we did it; what some of our techniques were,
22 which ranged from our Membership Recruitment Committee to
23 our RAB Charter to the use of resolutions, the use of
24 working groups and so on, in hopes that what we did might
25 be useful to either other RABs, or yet even other citizens

1 that were also in a public participation situation.

2 So now we're ready to look for the next slide.

3 So in order to do that -- and especially because we know
4 Eileen is writing her own Final Report -- we didn't try to
5 cover everything that happened. What we wanted to do is
6 cover what we did; you want the organization.

7 So this is actually a part of the report itself
8 that explains how we did it. One thing is that we wanted
9 to make -- because we know people are interested in
10 different things, we wanted to make each chapter somewhat
11 self-explanatory. So if someone wanted to read about
12 Crissy Field, they could turn to that chapter or that
13 place and see our strategies for effectiveness.

14 We started out with a general overview, and then
15 we went into the founding of a RAB, and all things leading
16 up to it, including Saul Bloom's efforts.

17 Next part is our general contributions, which
18 included document review, public outreach, and then we
19 went beyond that.

20 Since I'm not the person who did it, I'll let
21 Mark explain it -- but some independent research, which
22 actually had uncovered some things that were unknown to
23 the members of the working groups.

24 Then we have several chapters that describe
25 specific areas: Crissy Field, the 19th Missile site,

1 mustard gas, and landfills. And then again talking about
2 our different strategies; lead abatement, Mountain Lake,
3 and then we have a chapter why we feel very comfortable
4 adjourning because there are so many things in place.

5 As Eileen mentioned, the O&M Agreements,
6 existing public participation procedures on both the
7 Trust, but also some on the Trust later this week, and
8 many other things.

9 So, Mark, why don't you take over, and you can
10 show the Table of Contents, if you want.

11 Also, while he's getting that next slide, in our
12 report there's so much that happened, but we didn't -- we
13 wanted to really concentrate on what we did as a community
14 group, as opposed to everything that happened.

15 MR. YOUNGKIN: So let's just run through this
16 real quick. The introduction, basically we started
17 writing the report from the end, which is kind of unusual.
18 We wrote the adjournment section first. That is sort of a
19 reflection of a traditional report that RABs would do at
20 the end of their service.

21 Then we started thinking, how is anybody going
22 to know what this means, but unless you were here? The
23 context is really important. We put in the introduction,
24 the founding of the Presidio, to give the readers some
25 background, contributions to cleanup, innovation, and

1 removing hot spots.

2 We had to talk about Crissy Field, and is --
3 that it was so important, and we think the working group
4 process that we were involved in was very, very successful
5 for the whole Crissy Field project.

6 We go to the legacy of landfills. Of course we
7 spent a lot of time on landfills, advocating for
8 landfills.

9 MS. CHEEVER: Legacy of landfills was clean
10 closure.

11 MR. YOUNGKIN: Yes.

12 And then we put in a few case studies: The Nike
13 Missile site, and the mustard gas station are pretty
14 dramatic. They really illustrate well how, when you don't
15 do adequate historical research or investigation up front,
16 what can happen, and the consequences of that, and how we
17 filled in those daily gaps, and how it changed the course
18 of the cleanup.

19 MS. CHEEVER: In the case of the Nike Missile
20 site, maybe not so much about mustard gas.

21 MR. YOUNGKIN: They are two sort of different
22 cases. So they are interesting to read.

23 Effectiveness as a community group, just little
24 things that we changed in the charter and the bylaws; some
25 of the older members that were there in the beginning --

1 you know, just giving the RAB the ability to submit
2 comment letters as a group. That turned out to be a key
3 thing later on.

4 The ability to select their own members. The
5 Army picked all those members up to that point. Just the
6 little things that went into the charter and bylaws that
7 had a big effect later on. We changed the bylaws to let
8 us pick our own members. So we picked people with
9 expertise that could help us. I was one of them, so I
10 know.

11 RAB resolutions. That became a powerful tool
12 for us. The group resolution carries a lot of weight. We
13 did a series of those over the years. We only used them
14 when we had to.

15 Interagency summit meetings, as mentioned, that
16 was sort of a chaotic period there, and the summit
17 meetings brought everybody together. And Doug was
18 instrumental to that. And we sat everybody down at a
19 common table and worked through those issues.

20 And the financial recording system. We helped
21 the Trust develop that system, and it proved to be very
22 useful later on.

23 And then this next chapter we added at the very
24 end, getting the lead out. That's with all the business
25 going through all the other information. Lead goes

1 through pretty much every program, and a lot of stuff. So
2 the head of the impact --

3 MS. CHEEVER: But, Mark, we might also mention
4 that an early RAB member was very instrumental with these
5 initial inspirations.

6 MR. YOUNGKIN: Sal Hayden. Some of the RAB
7 members that were early members remember Sal. He passed
8 away in 1995. He sort of started the lead-based paint and
9 soil issue at the Presidio. And, you know, that's an
10 interesting story how that evolved, and the DTSC had a big
11 part in making that happen.

12 We found lead in landfills, in debris-filled
13 areas. There's lead from auto exhaust that's unregulated
14 that might still be an ongoing concern that might turn on
15 later on; lead and sediment in Mountain Lake.

16 And so we end that chapter by talking about how
17 lead is such a pervasive and predaceous contaminant.

18 Then Mountain Lake. Julie lives in that
19 neighborhood. That was her project.

20 MS. CHEEVER: No. Everybody's project.
21 Mountain Lake is interesting because it was one of our
22 earliest projects; one of the last projects to be
23 addressed because of various reasons. And it brought a
24 lot of people together.

25 One of the things we tried to do on the RAB was

1 represent a lot of the concern there was about Mountain
2 Lake. It is kind of nice because it brings some different
3 things together, but it did get cleaned up because, you
4 know, there was a wonderful celebration in February
5 because of the restoration being ready.

6 MR. YOUNGKIN: And then the north arm of
7 Mountain Lake was sort of our last parting project, and
8 that turned out pretty well, and has been restored
9 already.

10 And then the Declaration of Adjournment. That
11 pretty much talks about tonight, and the reasons why we
12 are adjourning.

13 MS. CHEEVER: This chapter, I want to give Mark
14 a lot of credit for. It really goes very thoroughly
15 through all of the things that are left in place.

16 MR. YOUNGKIN: We talked quite a bit about
17 what's happening after we are gone, and public
18 participation and voluntary public agreements. And then
19 we like the idea of a land use notification system. We
20 know this and that to track contamination in various
21 places, but not a land use control; it's land use
22 notification. We like that concept. And we would
23 advocate for expanding that for things that are not
24 normally tracked, like the Army's Archive Search Report in
25 2003 identified a lot of warfare training areas.

1 And so that some of these can be tracked with
2 land use notifications -- or lead from auto exhaust that's
3 turned up a few times. So it could be useful in the
4 future for tracking environmental concerns that normally
5 aren't regulated.

6 And then there lies the measure for future
7 community outreach and participation. I think there's one
8 more slide on there.

9 MS. CHEEVER: Maybe it's Adjournment Actions.

10 MR. YOUNGKIN: You want to talk about this one?

11 MS. CHEEVER: We're talking -- so we're meeting
12 with the Trust communications' person on -- I'm sorry if I
13 don't say the title right -- a committee of us are.

14 So we're not quite sure all of this will happen,
15 but -- or we're not sure what the best way to accomplish
16 them are, but we are concerned -- because we are
17 disbanding -- that there's future outreach to the public.

18 We -- so among other things, we hope our report
19 is available in various repositories of both the Trust,
20 and maybe of the DTSC as well.

21 And we also hope that there is continuing public
22 outreach whenever some of these contingencies do arrive of
23 unexpected contamination showing up because it just seems
24 likely that everyone seconds that action. And in fact,
25 that's why there's a controlling contingency plan for

1 small occurrences. And we hope the public will be
2 notified of things.

3 One challenge is, we hope there is some way that
4 people know how they can be put on mailing lists that help
5 them get informed. We don't want the public notice to get
6 to -- who are following us to get smaller and smaller.

7 So we want to work with the Trust to find a way
8 that these things are either announced in some
9 Presidio-wide mailing list or announcement, or that there
10 are frequent ways that people have a chance to get
11 informed of environmental developments -- environmental
12 remediation developments.

13 Did I cover everything?

14 MR. YOUNGKIN: I think that sounds good.

15 MS. CHEEVER: So that's -- we still feel devoted
16 to making sure that there's public participation on any
17 future project.

18 MR. YOUNGKIN: And then we end the report with
19 the Resolution commending the agencies for cleaning up the
20 Presidio. I think there's one more there; RAB Final
21 Resolution.

22 Do we want to read this into the record? It's
23 sort of our tradition over the years to read these
24 Resolutions to administer the record.

25 MS. CHEEVER: Those of us who haven't adjourned

1 are going to vote on this.

2 MR. YOUNGKIN: This is the Commendation to
3 Agencies for the Cleanup of Presidio of San Francisco.

4 "Whereas the cleanup of contaminated soil and
5 groundwater has now been essentially achieved at the
6 Presidio of San Francisco, a former U.S. Army base
7 converted to a national park, and the environmental
8 remediation program is now concluding its work; and

9 Whereas the Presidio's structures, including
10 residential and non-residential buildings, have now been
11 made safe from the hazards of asbestos, lead-based paint,
12 and lead-based paint in soil; and

13 Whereas the Presidio now has twelve restored
14 natural areas for the public to enjoy, where former
15 abandoned military landfills have been removed by clean
16 closure; and

17 Whereas the lead- and petroleum-contaminated
18 sediments have now been removed from Mountain Lake,
19 thereby allowing the lake restoration project to proceed;
20 and

21 Whereas the community members of the Restoration
22 Advisory Board have witnessed the complex task that
23 government agencies faced during the last two decades and
24 their diligent efforts to clean up contamination of the
25 Presidio, its buildings and natural areas; and.

1 Whereas the agencies conducting and overseeing
2 the cleanup seriously considered the opinions,
3 investigations and comments by the community members, and
4 the agency project managers endeavored to incorporate
5 community advice into program goals and designs; and

6 Whereas the public participation process, during
7 the cleanup of the Presidio, provided a significant civic
8 engagement experience and became a successful model of
9 community involvement;

10 Now therefore, be it resolved that community
11 members hereby commend the public participation efforts by
12 the Presidio Trust, the National Park Service, California
13 Department of Toxic Substances Control, California
14 Regional Water Quality Control Board, U.S. Environmental
15 Protection Agency, and U.S. Army; and

16 Be it further resolved that community members
17 hereby commend the agency project managers, past and
18 present, for their perseverance and innovative
19 contributions in accomplishing the successful
20 environmental cleanup of the Presidio; and

21 Be it further resolved that the Presidio of San
22 Francisco Restoration Advisory Board is adjourning with
23 the knowledge that these dedicated agencies will continue
24 diligently to investigate and remediate any future
25 discovery of contamination of the Presidio and provide for

1 effective public participation. RAB community members are
2 disbanding with confidence that visitors to this new
3 national park will enjoy a safe environment now and in the
4 future."

5 FACILITATOR KERN: You've heard the Resolution
6 as it's been read into the record.

7 Do I hear a motion from the floor accepting this
8 Resolution?

9 AUDIENCE MEMBER: So moved.

10 FACILITATOR KERN: Do I hear a second?

11 AUDIENCE MEMBER: Second.

12 FACILITATOR KERN: Is there any discussion on
13 the Resolution as -- actually, there's a couple of words.

14 All in favor of the motion, please say "aye."

15 AUDIENCE PARTICIPATION: "Aye."

16 FACILITATOR KERN: Opposed?

17 The motion carries.

18 Thank you, Mark, for that Resolution.

19 Just a few more items 'til we get to the back of
20 the room, which is the most important part of the meeting.
21 I would just like to hear from RAB members, if there's any
22 objection to proceeding with finalizing the RAB report,
23 and then having it submitted to the record and -- in all
24 the various forms that Julie mentioned.

25 Is there any objection?

1 We'll take that as a consent and consensus to
2 proceed with the Final Report.

3 Closing comments. One of my colleagues
4 mentioned that I might be remiss if I didn't mention some
5 of the early members of the negotiating team; Jim Meadows
6 and Mary Murphy, who were instrumental in those days of
7 getting the insurance policy and those things accomplished
8 for the Trust. So thank you.

9 Are there any other closing comments?

10 Jeff, would you --

11 MR. DEIS: I just -- I would like to mention --
12 I would like to invite all of you to our public board
13 meeting on the 24th, in about two weeks. It's going to be
14 held at 6:30 in the evening. And one of the agenda items
15 is the remediation program, where we are going to talk
16 about the -- do a presentation and do a final wrap-up of
17 the remediation project under the CERCLA sites.

18 And so we're also going to recognize the RAB,
19 and all the agencies and everybody that's been associated
20 with the remediation program. So you are all welcome to
21 join us at that meeting.

22 FACILITATOR KERN: Are there any other closing
23 comments?

24 Yes, Ron, please.

25 RON MIGUEL: I didn't plan to do this, but

1 there's one thing about the RAB that I don't think was
2 mentioned, and I think should be. And I'm real pleased
3 because I was there at the beginning when it was
4 established and now.

5 Those of you who don't know me, I was President
6 of one of the neighborhood organizations -- the Planning
7 Association for the Richmond for about 16 years, and on
8 the board longer. And that organization was part of
9 another organization, the Neighborhood Association for
10 Presidio Planning. It consisted of some 10 or 12
11 neighborhood groups that were surrounding the Presidio
12 that actually started meeting prior to the Army.

13 When call came out for the RAB to have a member
14 from PAR, Julie Cheever stepped up for us. And she and
15 others who have represented neighborhood associations did
16 something that those of us who had to field comments from
17 our members -- and these are the San Francisco citizens
18 who surrounded the Presidio -- with newspaper articles
19 that came out and dire consequences of the environmental
20 problems and everything.

21 We were able to rely on them and tell the
22 citizens, who were our members, of the fact that we have
23 an active, intelligent, hands-on citizens group overseeing
24 what was happening.

25 And to those of you who have ever been in charge

1 of a neighborhood organization and have to field those
2 e-mails, that is invaluable.

3 So I -- in particular Julie, because she was my
4 contact, but to all of you, you did a real service to the
5 citizens of San Francisco in getting the word out that we
6 could trust. We really appreciate it.

7 FACILITATOR KERN: Thank you very much.

8 Are there any other comments from the floor?

9 We just express, everyone, my appreciation for
10 you being here tonight, for the participation throughout
11 the years, making this work. We really did it together.

12 I would entertain a motion at this time from
13 current RAB members -- from one of you to adjourn this
14 meeting.

15 AUDIENCE MEMBER: I move that the meeting be
16 adjourned immediately.

17 AUDIENCE MEMBER: Second.

18 FACILITATOR KERN: Is there any discussion on
19 this final motion of the Restoration Advisory Board?

20 FACILITATOR KERN: There's discussion.

21 MS. CHEEVER: Actually, I think we need to move
22 to adjourn the RAB in the sense that --

23 FACILITATOR KERN: Yes, indeed. Adjourn the
24 RAB; not just the meeting. The whole thing is over with.

25 MS. CHEEVER: Actually, as some people have

1 pointed out, "adjourn" leaves possible Phoenix-like
2 revival.

3 But I think that we actually are adjourning in
4 this Defense Department.

5 Is that all right, Sam, to amend your motion
6 that we are adjourning the RAB as well tonight?

7 SAM BERMAN: I think it is out of order and
8 totally (inaudible).

9 There is a formal motion requirement for
10 adjourning the RAB, which Julie is addressing, which we
11 have to do procedurally before we can actually ask for
12 adjournment of the meeting.

13 FACILITATOR KERN: You know, this is quite
14 typical. There wasn't really anything we couldn't do
15 without some discussion. And I really appreciate that on
16 our very final discussion that we would question what
17 we're doing.

18 But I would say at this very moment that given
19 the sense of the room, and why we're all here tonight,
20 that we're not necessarily coming back for a meeting in a
21 month to re-decide this, that I think we are headed
22 towards a finalized adjournment of this group. And that
23 is the sense of the motion on the floor.

24 Is there any further discussion about that
25 motion?

1 Hearing none, all in favor of the motion, please

2 say "aye."

3 AUDIENCE PARTICIPATION: "Aye."

4 FACILITATOR KERN: Opposed?

5 Without objection.

6 Meeting adjourned.

7 (WHEREUPON, the proceedings concluded at 8:17 p.m.)

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1 CERTIFICATE OF REPORTER

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3 I, AMBER EMERICK, hereby certify that the witness
4 in the foregoing deposition was by me duly sworn to tell
5 the truth, the whole truth, and nothing but the truth in
6 the within-entitled cause;

7

8 That said deposition was taken in shorthand by
9 me, a Certified Shorthand Reporter of the State of
10 California, and was thereafter transcribed into
11 typewriting, and that the foregoing transcript constitutes
12 a full, true and correct report of said deposition and of
13 the proceedings which took place;

14

15 That I am a disinterested person to the said
16 action.

17

18 IN WITNESS WHEREOF, I have hereunto set my hand
19 this 6th day of May, 2014.

20

21

22 _____
23 AMBER EMERICK CSR No. 13546

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